



**UNIVERSITY OF LOUISIANA SYSTEM  
and  
UNIVERSITY OF NEW ORLEANS**

**Financial Report**

**As of and for the Year Ended June 30, 2014**





**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Basic Financial Statements  
and Independent Auditor's Report**

**As of and for the Year Ended June 30, 2014**

UNIVERSITY OF LOUISIANA SYSTEM  
A COMPONENT OF THE  
STATE OF LOUISIANA



FINANCIAL STATEMENT AUDIT  
FOR THE YEAR ENDED JUNE 30, 2014  
ISSUED DECEMBER 17, 2014

**LOUISIANA LEGISLATIVE AUDITOR  
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# TABLE OF CONTENTS

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	Page
Independent Auditor’s Report.....	3
Management’s Discussion and Analysis .....	7
	<b>Statement</b>
Basic Financial Statements:	
University of Louisiana System - Statement of Net Position .....	A ..... 14
Component Units - Statement of Financial Position .....	B ..... 16
University of Louisiana System - Statement of Revenues, Expenses, and Changes in Net Position .....	C ..... 17
Component Units - Statement of Activities.....	D ..... 19
University of Louisiana System - Statement of Cash Flows.....	E ..... 21
Notes to the Financial Statements .....	23
	<b>Schedule</b>
Required Supplementary Information - Schedule of Funding Progress for the Other Postemployment Benefits Plan.....	1..... 82
Supplemental Information Schedules:	
Combining Schedule of Net Position, by University, for the year ended June 30, 2014 .....	2..... 84
Combining Schedule of Revenues, Expenses, and Changes in Net Position, by University, for the year ended June 30, 2014 .....	3..... 88
Combining Schedule of Cash Flows, by University, for the year ended June 30, 2014 .....	4..... 92

Combining Schedule of Net Position, by University, for the year ended June 30, 2013 .....	5.....	98
Combining Schedule of Revenues, Expenses, and Changes in Net Position, by University, for the year ended June 30, 2013 .....	6.....	102
Combining Schedule of Cash Flows, by University, for the year ended June 30, 2013 .....	7.....	106
		<b>Exhibit</b>
Report on Internal Control over Financial Reporting and on Compliance and Other Matters Based on an Audit of Financial Statements Performed in Accordance With <i>Government Auditing Standards</i> .....		A



LOUISIANA LEGISLATIVE AUDITOR  
DARYL G. PURPERA, CPA, CFE

December 11, 2014

## Independent Auditor's Report

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
Baton Rouge, Louisiana

### **Report on the Financial Statements**

We have audited the accompanying financial statements of the business-type activities and the discretely presented component units of the University of Louisiana System (System), a component unit of the state of Louisiana, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the System's basic financial statements as listed in the table of contents.

### **Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

### **Auditor's Responsibility**

Our responsibility is to express opinions on these financial statements based on our audit. We did not audit the financial statements of the Black and Gold Facilities, Inc.; Innovative Student Facilities, Inc.; Cowboy Facilities, Inc.; Nicholls State University Facilities Corporation; University Facilities, Inc.; Ragin' Cajun Facilities, Inc.; University of Louisiana at Monroe Facilities, Inc.; and University of New Orleans Research and Technology Foundation Inc., which are nonprofit corporations included as blended component units in the basic financial statements representing approximately 35.2% of total assets, 52.0% of total liabilities, 12.5% of net position, and 8.1% of total revenues. We also did not audit the financial statements of the University of Louisiana at Lafayette Foundation, Inc., and the University of New Orleans Foundation, which are discretely presented component units included in the basic financial statements of the System. Those statements were audited by other auditors whose reports have been furnished to us, and our opinions, insofar as they relate to the amounts reported for these component units, are based solely on the reports of the other auditors.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. The financial statements of the Black and Gold Facilities, Inc., Nicholls State University Facilities Corporation; University Facilities, Inc.; and University of Louisiana at Monroe Facilities, Inc., which were audited by other auditors, were audited in accordance with auditing standards generally accepted in the United States of America but not in accordance with *Government Auditing Standards*.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the entity's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinions.

### **Opinion**

In our opinion, based on our audit and the reports of other auditors, the financial statements referred to above present fairly, in all material respects, the respective financial position of the business-type activities and the discretely presented component units of the System as of June 30, 2014, and the respective changes in financial position and, where applicable, cash flows thereof for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Emphasis of Matter**

As discussed in note 1-Q to the basic financial statements, the implementation of the Governmental Accounting Standards Board Statement No. 68, *Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27*, effective for fiscal year 2015, will require the System to recognize a liability for its proportionate share of the net pension liability of the defined benefit pension plans presented in note 7 to the financial statements. Though the System's proportionate share of these plans' pension liabilities is currently unknown, the impact on the System's net position is expected to be significant.



## Other Matters

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that the Management's Discussion and Analysis on pages 7 through 13 and the Schedule of Funding Progress for the Other Postemployment Benefits Plan on page 82 be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board (GASB), who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic, or historical context. We have applied certain limited procedures to the required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information, because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

### *Supplementary Information*

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the System's basic financial statements. The accompanying supplemental information schedules, including the Combining Schedule of Net Position; the Combining Schedule of Revenues, Expenses, and Changes in Net Position; and the Combining Schedule of Cash Flows, on pages 84 through 97, for the fiscal year ended June 30, 2014, are presented for the purposes of additional analysis and are not required parts of the basic financial statements.

These schedules are the responsibility of management and were derived from, and relate directly to the underlying accounting and other records used to prepare the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures, in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the reports of other auditors, the schedules for the fiscal year ended June 30, 2014, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole for the year ended June 30, 2014.

We also previously audited, in accordance with auditing standards generally accepted in the United States of America, the basic financial statements of the University of Louisiana System as of and for the year ended June 30, 2013 (not presented herein), and have issued our report thereon dated December 3, 2013, which contained unmodified opinions on the respective financial statements of the business-type activities. The Combining Schedule of Net Position; the Combining Schedule of Revenues, Expenses, and Changes in Net Position; and the

Combining Schedule of Cash Flows on pages 98 through 111 for the year ended June 30, 2013, are presented for the purposes of additional analysis and are not a required part of the basic financial statements. These schedules are the responsibility of management and were derived from, and relate directly to the underlying accounting and other records used to prepare the 2013 financial statements. The combining schedules for the fiscal year ended June 30, 2013, have been subjected to the auditing procedures applied in the audit of the 2013 basic financial statements and certain additional procedures, including comparing and reconciling such information directly to the underlying accounting and other records used to prepare the basic financial statements or to the basic financial statements themselves, and other additional procedures, in accordance with auditing standards generally accepted in the United States of America by us and other auditors. In our opinion, based on our audit, the procedures performed as described above, and the reports of other auditors, the schedules for the fiscal year ended June 30, 2013, are fairly stated, in all material respects, in relation to the basic financial statements taken as a whole for the year ended June 30, 2013.

### **Other Reporting Required by *Government Auditing Standards***

In accordance with *Government Auditing Standards*, we have also issued our report dated December 11, 2014, on our consideration of the System's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the System's internal control over financial reporting and compliance.

Respectfully submitted,



Daryl G. Purpera, CPA, CFE  
Legislative Auditor

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# MANAGEMENT'S DISCUSSION AND ANALYSIS

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## INTRODUCTION

This section of the University of Louisiana System's (System) annual financial report presents a discussion and analysis of the System's financial performance during the fiscal year that ended June 30, 2014. Please read this section in conjunction with the System's financial statements, which follows this section. The System is comprised of the following entities:

- Grambling State University
- Louisiana Tech University
- McNeese State University
- Nicholls State University
- Northwestern State University
- Southeastern Louisiana University
- University of Louisiana at Lafayette
- University of Louisiana at Monroe
- University of New Orleans
- Board of Supervisors

## FINANCIAL HIGHLIGHTS

The System's net position overall changed from \$1,047,953,423 (restated) to \$1,008,901,282, a 3.7% decrease from June 30, 2013 to June 30, 2014. The primary reason for this change is the increase in liabilities for Other Postemployment Benefits (OPEB) payable.

The System's operating revenues increased by approximately 3.0% to \$756,528,322 from June 30, 2013 to June 30, 2014, primarily from increases in revenues from tuition and fees and auxiliary enterprises. Operating expenses decreased by 0.6% to \$1,231,474,950 for the year ended June 30, 2014. The primary reason for this change is the continuation of cost-savings measures.

Nonoperating revenues (expenses) fluctuate depending upon levels of state operating appropriations, interest earnings/expense, and other nonoperating revenue. The change to \$399,848,343 in 2014 from \$438,060,364 in 2013 is primarily attributed to reductions in state

appropriations, nonoperating gains, federal nonoperating revenues, and net other nonoperating revenues offset by increases in gifts and investment income.

## **OVERVIEW OF THE FINANCIAL STATEMENTS**

This financial report consists of three parts: Management's Discussion and Analysis (this section), the basic financial statements, and the Notes to the Financial Statements. The basic financial statements present information for the System as a whole in a format designed to make the statements easier for the reader to understand. The statements in this section include the Statement of Net Position; the Statement of Revenues, Expenses, and Changes in Net Position; and the Statement of Cash Flows.

The Statement of Net Position (pages 14-15) presents the current and long-term portions of assets and liabilities separately. The difference between total assets and total liabilities is net position and may provide a useful indicator of whether the financial position of the System is improving or deteriorating.

The Statement of Revenues, Expenses, and Changes in Net Position (pages 17-18) presents information showing how the System's assets changed as a result of current-year operations. Regardless of when cash is affected, all changes in net position are reported when the underlying transactions occur. As a result, transactions are included that will not affect cash until future fiscal periods.

The Statement of Cash Flows (pages 21-22) presents information showing how the System's cash changed as a result of current-year operations. The Statement of Cash Flows is prepared using the direct method and includes the reconciliation of operating income (loss) to net cash provided (used) by operating activities (indirect method) as required by Governmental Accounting Standards Board Statement No. 34.

The System's financial statements are prepared on an accrual basis in conformity with accounting principles generally accepted in the United States of America as applied to governmental entities. Under this basis of accounting, revenues are recognized in the period in which they are earned, expenses are recognized in the period in which they are incurred, and depreciation of assets is recognized in the Statement of Revenues, Expenses, and Changes in Net Position. All assets and liabilities associated with the operation of the System are included in the Statement of Net Position.

The System has two foundations that are discretely presented in its basic financial statements. The foundations reported are the University of Louisiana at Lafayette Foundation, Inc. and University of New Orleans Foundation. The financial data of each of these foundations are presented separately in the Statement of Financial Position (page 16) and the Statement of Activities (pages 19-20). Additional information about the foundations is contained in the Notes to the Financial Statements.

**FINANCIAL ANALYSIS****Net Position**

The System's total net position at June 30, 2014, changed by approximately \$39 million, a 3.7% decrease over June 30, 2013, as restated (see Table A-1). Total assets increased 1.9% to \$2.4 billion, and total liabilities increased 6.7% to \$1.4 billion.

**Table A-1**  
**University of Louisiana System**  
**Statement of Net Position**  
**(in millions of dollars)**

	2014	2013 (Restated)	Variance	Percent Variance
Current and other assets	\$857	\$842	\$15	1.8%
Capital assets	1,511	1,481	30	2.0%
Total assets	<u>2,368</u>	<u>2,323</u>	<u>45</u>	1.9%
Current liabilities	141	129	12	9.3%
Noncurrent liabilities	1,219	1,146	73	6.4%
Total liabilities	<u>1,360</u>	<u>1,275</u>	<u>85</u>	6.7%
Net position:				
Net investment in capital assets	929	911	18	2.0%
Restricted	403	385	18	4.7%
Unrestricted	<u>(323)</u>	<u>(248)</u>	<u>(75)</u>	(30.2%)
Total net position	<u>\$1,009</u>	<u>\$1,048</u>	<u>(\$39)</u>	(3.7%)

This schedule is prepared from the System's Statement of Net Position as shown on pages 14-15, which is presented on an accrual basis of accounting whereby assets are capitalized and depreciated.

Significant Statement of Net Position changes from 2013 include the following:

- Capital assets increased from current-year additions and improvements offset by current year depreciation.
- Noncurrent liabilities increased from an increase in bonds and OPEB payable.
- Net investment in capital assets increased from current-year capital asset additions offset by increases in long-term debt associated with the acquisition of capital

assets and from reclassification adjustments between investment in capital assets and unrestricted net position.

- Unrestricted net position decreased from the increase in OPEB payable and from reclassification adjustments between investment in capital assets and unrestricted net position.

Net investment in capital assets consists of capital assets net of accumulated depreciation and reduced by the amount of outstanding indebtedness attributable to the acquisition, construction, or improvement of those assets. Restricted net position represents those assets that are not available for spending as a result of legislative requirements, donor agreements, or grant requirements. Conversely, unrestricted net position represents assets that do not have any limitations on how these amounts may be spent.

### **Changes in Net Position**

The change in net position at June 30, 2014, is approximately \$39 million, or 17.0% higher than at June 30, 2013, as restated. The changes in net position are detailed in Table A-2; education and general expenses are detailed in Table A-3.

The System's total operating revenues increased by 3.0% to approximately \$756 million, and total operating expenses decreased 0.6% to approximately \$1.2 billion. These changes are the result of several factors, including the following:

- Increases in net tuition and fees and auxiliary revenues (restated) offset by decreases in other operating revenues
- Continuation of cost-savings measures

**Table A-2**  
**University of Louisiana System**  
**Statement of Changes in Net Position**  
**(in millions of dollars)**

	2014	2013 (Restated)	Variance	Percent Variance
<b>Operating revenues:</b>				
Student tuition and fees, net	\$430	\$397	\$33	8.3%
Auxiliary	169	150	19	12.7%
Other	157	187	(30)	(16.0%)
<b>Total operating revenues</b>	<u>756</u>	<u>734</u>	<u>22</u>	3.0%
<b>Nonoperating revenues:</b>				
State appropriations	250	287	(37)	(12.9%)
Gifts	23	16	7	43.8%
Other	155	163	(8)	(4.9%)
<b>Total nonoperating revenues</b>	<u>428</u>	<u>466</u>	<u>(38)</u>	(8.2%)
<b>Other revenues:</b>				
Capital appropriations	16	16	0	0.0%
Capital grants and gifts	20	13	7	53.8%
Additions to permanent endowments	4	4	0	0.0%
<b>Total other revenues</b>	<u>40</u>	<u>33</u>	<u>7</u>	21.2%
<b>Total revenues</b>	<u>1,224</u>	<u>1,233</u>	<u>(9)</u>	(0.7%)
<b>Operating expenses:</b>				
Education and general	1,045	1,055	(10)	(0.9%)
Other	187	185	2	1.1%
<b>Total operating expenses</b>	<u>1,232</u>	<u>1,240</u>	<u>(8)</u>	(0.6%)
<b>Other nonoperating expenses, net</b>	<u>31</u>	<u>40</u>	<u>(9)</u>	(22.5%)
<b>Total expenses</b>	<u>1,263</u>	<u>1,280</u>	<u>(17)</u>	(1.3%)
<b>Change in net position</b>	(39)	(47)	8	17.0%
<b>Net position, beginning of the year (restated)</b>	<u>1,048</u>	<u>1,095</u>	<u>(47)</u>	(4.3%)
<b>Total net position</b>	<u>\$1,009</u>	<u>\$1,048</u>	<u>(\$39)</u>	(3.7%)

**Table A-3**  
**University of Louisiana System**  
**Education and General Expenses**  
**(in millions of dollars)**

	2014	2013	Variance	Percent Variance
Instruction	\$376	\$373	\$3	0.8%
Research	89	106	(17)	(16.0%)
Public service	29	31	(2)	(6.5%)
Academic support	87	85	2	2.4%
Student services	75	75	0	0.0%
Institutional support	126	121	5	4.1%
Operations and plant maintenance	105	100	5	5.0%
Depreciation	77	77	0	0.0%
Scholarships and fellowships	81	87	(6)	(6.9%)
Total	<u>\$1,045</u>	<u>\$1,055</u>	<u>(\$10)</u>	(0.9%)

## CAPITAL ASSET AND DEBT ADMINISTRATION

### Capital Assets

As of June 30, 2014 and 2013, the System's cost of capital assets totaled approximately \$2.84 billion and \$2.75 billion, respectively, as restated. Net of accumulated depreciation, the System's capital assets at June 30, 2014, total approximately \$1.5 billion. This amount represents a net increase (including additions and disposals, net of depreciation) of approximately \$30 million, or 2.0% over June 30, 2013. The increases were primarily in construction of buildings financed through long-term obligations, purchases of equipment, and current-year depreciation.

### Debt Administration

The System had outstanding bonds totaling \$703,341,326, exclusive of bond discounts and premiums at June 30, 2014, compared to \$667,134,824 at June 30, 2013, as restated.

Bond activity during the fiscal year ended June 30, 2014:

- Louisiana Tech University issued bonds totaling \$9,000,000 for the renovation and construction of athletic and related facilities.



- The University of Louisiana at Lafayette issued bonds totaling \$25,205,000 and \$23,605,000 for the construction of a parking garage and for the construction and renovation of athletic facilities, respectively.
- Southeastern Louisiana University issued refunding bonds totaling \$40,910,000 to refund the Series 2004 student housing, intermodal parking, and stadium bonds.
- The University of Louisiana at Monroe issued refunding bonds totaling \$1,845,000 for renovation of the stadium and for the March 2011 note payable.

### **CURRENTLY-KNOWN FACTS, DECISIONS, OR CONDITIONS**

The following currently-known facts, decisions, or conditions are expected to have a significant effect on financial position or results of operations:

- Changes in current enrollment
- Changes in tuition and fees
- Changes in state appropriations
- Significant new or additional capital appropriations
- Implementation of GASB Statement No. 68, *Accounting and Financial Reporting for Pensions - an Amendment of GASB Statement No. 27*, for the fiscal year ending June 30, 2015

### **CONTACTING UNIVERSITY OF LOUISIANA SYSTEM'S FINANCIAL MANAGEMENT**

This financial report is designed to provide our legislature, state officials, the Louisiana Legislative Auditor's Office, patrons, and other interested parties with a general overview of the System's finances and to demonstrate its accountability for the money it receives. If you have questions about this report or need additional financial information, contact the vice president for business and finance at (225) 342-6950.



**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Statement of Net Position  
June 30, 2014**

**ASSETS**

Current assets:

Cash and cash equivalents (note 2)	\$202,205,791
Investments (note 3)	31,345,567
Receivables, net (note 4)	66,062,869
Due from State Treasury	1,195,024
Due from federal government (note 4)	13,190,119
Inventories	6,296,156
Prepaid expenses and advances	7,686,201
Notes receivable, net	4,185,012
Other current assets	2,854,029
Total current assets	<u>335,020,768</u>

Noncurrent assets:

Restricted:

Cash and cash equivalents (notes 2 and 3)	171,096,341
Investments (note 3)	303,230,481
Receivables, net (note 4)	830,536
Notes receivable, net	28,359,121
Other	54,488
Investments (note 3)	30,356
Capital assets (net) (note 5)	1,511,104,898
Other noncurrent assets	18,741,485
Total noncurrent assets	<u>2,033,447,706</u>
Total assets	<u>2,368,468,474</u>

**LIABILITIES**

Current liabilities:

Accounts payable and accruals (note 6)	56,162,669
Unearned revenues	38,639,975
Compensated absences payable (notes 10 and 12)	4,349,134
Capital lease obligations (notes 11 and 12)	1,518,490

(Continued)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
**Statement of Net Position, June 2014**

**LIABILITIES (CONT.)**

## Current liabilities: (Cont.)

Amounts held in custody for others	\$6,178,128
Notes payable (note 12)	1,185,133
Pollution remediation obligation (note 28)	162,604
Contracts payable	571,373
Bonds payable (note 12)	16,882,668
Other current liabilities	14,978,376
Total current liabilities	<u>140,628,550</u>

## Noncurrent liabilities:

Unearned revenues	3,131,478
Compensated absences payable (notes 10 and 12)	40,170,756
Capital lease obligations (notes 11 and 12)	7,483,560
Notes payable (note 12)	7,199,881
Other postemployment benefits payable (note 9)	474,130,863
Bonds payable (note 12)	686,458,658
Other noncurrent liabilities	363,446
Total noncurrent liabilities	<u>1,218,938,642</u>
Total liabilities	<u>1,359,567,192</u>

**NET POSITION**

Net investment in capital assets	929,059,056
Restricted:	
Nonexpendable (note 17)	192,151,329
Expendable (note 17)	210,460,196
Unrestricted	<u>(322,769,299)</u>
<b>Total net position</b>	<u><u>\$1,008,901,282</u></u>

(Concluded)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**COMPONENT UNITS**

**Statement of Financial Position, June 30, 2014**

	University of Louisiana at Lafayette Foundation, Inc.	University of New Orleans Foundation*	Total Foundations
<b>ASSETS</b>			
Cash and cash equivalents (note 2)	\$16,589,947	\$6,094,221	\$22,684,168
Investments (note 3)	149,148,711	78,346,286	227,494,997
Receivables	18,192	467,920	486,112
Pledges receivable	3,442,062	993,041	4,435,103
Fixed assets, net (note 5)	11,180,002	12,159,945	23,339,947
Other assets	628,844	149,681	778,525
<b>Total assets</b>	<b>\$181,007,758</b>	<b>\$98,211,094</b>	<b>\$279,218,852</b>
<b>LIABILITIES</b>			
Accounts payable	\$1,418,933	\$2,229,536	\$3,648,469
Amounts held in custody for others (note 12)	35,283,671	19,855,355	55,139,026
Bonds payable (note 12)	1,500,000	537,000	2,037,000
Notes payable (note 12)	450,568		450,568
Other liabilities	136,214	4,822,540	4,958,754
<b>Total liabilities</b>	<b>38,789,386</b>	<b>27,444,431</b>	<b>66,233,817</b>
<b>NET ASSETS</b>			
Unrestricted	3,300,654	16,996,381	20,297,035
Temporarily restricted (note 17)	56,817,772	24,425,272	81,243,044
Permanently restricted (note 17)	82,099,946	29,345,010	111,444,956
<b>Total net assets</b>	<b>142,218,372</b>	<b>70,766,663</b>	<b>212,985,035</b>
<b>Total liabilities and net assets</b>	<b>\$181,007,758</b>	<b>\$98,211,094</b>	<b>\$279,218,852</b>

\* As of December 31, 2013

The accompanying notes are an integral part of this statement.



**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Statement of Revenues, Expenses, and  
Changes in Net Position  
For the Fiscal Year Ended June 30, 2014**

**OPERATING REVENUES**

Student tuition and fees (net of scholarship allowances of \$148,981,771)	\$430,233,556
Federal grants and contracts	56,644,934
State and local grants and contracts	39,774,875
Nongovernmental grants and contracts	26,761,005
Sales and services of educational departments	5,163,360
Auxiliary enterprise revenues (net of scholarship allowances of \$16,956,685 including revenues used as security for revenue bonds)	168,997,494
Other operating revenues	28,953,098
Total operating revenues	<u>756,528,322</u>

**OPERATING EXPENSES**

Educational and general:	
Instruction	376,037,214
Research	89,442,119
Public service	28,949,408
Academic support	86,696,622
Student services	74,661,668
Institutional support	125,883,939
Operations and maintenance of plant	105,628,697
Depreciation	76,734,431
Scholarships and fellowships	80,880,930
Auxiliary enterprises	179,286,805
Other operating expenses	7,273,117
Total operating expenses	<u>1,231,474,950</u>

**OPERATING LOSS** (474,946,628)

(Continued)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Statement of Revenues, Expenses, and  
Changes in Net Position, June 2014**

<b>NONOPERATING REVENUES (Expenses)</b>	
State appropriations	\$249,876,441
Gifts	22,604,660
Federal nonoperating revenue	125,034,035
Federal - American Recovery and Reinvestment Act	44,930
Investment income, net	27,144,726
Interest expense	(26,878,899)
Payments to or on behalf of the university	24,224
Other nonoperating revenues, net	1,998,226
Net nonoperating revenues	<u>399,848,343</u>
<b>LOSS BEFORE OTHER REVENUES AND EXPENSES</b>	<b>(75,098,285)</b>
Capital appropriations	16,306,052
Capital grants and gifts	20,292,925
Additions to permanent endowments	4,145,000
Other expenses, net	<u>(4,697,833)</u>
<b>CHANGE IN NET POSITION</b>	<b>(39,052,141)</b>
<b>NET POSITION - BEGINNING OF YEAR, Restated (note 16)</b>	<b><u>1,047,953,423</u></b>
<b>NET POSITION - END OF YEAR</b>	<b><u><u>\$1,008,901,282</u></u></b>

(Concluded)

The accompanying notes are an integral part of this statement.



**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**COMPONENT UNITS  
Statement of Activities  
For the Year Ended June 30, 2014**

	University of Louisiana at Lafayette Foundation, Inc.	University of New Orleans Foundation*	Total Foundations
<b>Changes in unrestricted net assets:</b>			
Contributions and contributed services	\$105,212	\$5,920,345	\$6,025,557
Grants		1,242,013	1,242,013
Interest and dividends	1,155		1,155
Investment income		1,141,832	1,141,832
Service fees		757,905	757,905
Salary support		546,612	546,612
Gain on sale of asset		1,858,294	1,858,294
Other income	292,841	996,433	1,289,274
Net assets released from restrictions:			
Satisfaction of purpose restrictions	10,597,855	6,200,699	16,798,554
Transfers between net asset classifications	(129,009)	(200)	(129,209)
Total unrestricted revenues and other support	<u>10,868,054</u>	<u>18,663,933</u>	<u>29,531,987</u>
Expenses - amounts paid to benefit			
University of Louisiana System for:			
Projects specified by donors	8,916,140		8,916,140
Fundraising	597,517		597,517
Program operations/services		11,899,017	11,899,017
Property operations		649,596	649,596
Total program expenses	<u>9,513,657</u>	<u>12,548,613</u>	<u>22,062,270</u>
Supporting services:			
Salaries and benefits	250,363	546,612	796,975
Insurance	64,717		64,717
Office operations	141,236	51,668	192,904
Travel	9,465	2,669	12,134
Professional services	204,824	543,415	748,239
Dues and subscriptions	3,240	40,287	43,527
Meetings and development	4,094	40,952	45,046
Investment management fee	207,635		207,635
Interest	87,802		87,802
Depreciation and amortization	271,653	364,412	636,065
Donation of property		879,341	879,341

(Continued)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
COMPONENT UNITS  
Statement of Activities  
For the Year Ended June 30, 2014**

	University of Louisiana at Lafayette Foundation, Inc.	University of New Orleans Foundation*	Total Foundations
Supporting services: (Cont.)			
Other	\$13,893	\$32,983	\$46,876
Total supporting services	<u>1,258,922</u>	<u>2,502,339</u>	<u>3,761,261</u>
 Total expenses	 <u>10,772,579</u>	 <u>15,050,952</u>	 <u>25,823,531</u>
 <b>Increase in unrestricted net assets</b>	 <u>95,475</u>	 <u>3,612,981</u>	 <u>3,708,456</u>
<b>Changes in temporarily restricted net assets:</b>			
Contributions	9,000,261	2,737,863	11,738,124
Investment earnings	2,379,071	4,786,980	7,166,051
Realized gain on investments	2,601,396		2,601,396
Unrealized gain on investments	10,506,876		10,506,876
Service fees		174,907	174,907
Other	126,426	6,000	132,426
Total temporarily restricted revenues	<u>24,614,030</u>	<u>7,705,750</u>	<u>32,319,780</u>
Net assets released from restrictions:			
Satisfaction of purpose restrictions	(10,597,855)	(6,200,699)	(16,798,554)
Transfers between net asset classifications	<u>(559,469)</u>	<u>601,400</u>	<u>41,931</u>
 <b>Increase in temporarily restricted net assets</b>	 <u>13,456,706</u>	 <u>2,106,451</u>	 <u>15,563,157</u>
<b>Changes in permanently restricted net assets:</b>			
Contributions	999,813	762,831	1,762,644
Investment earnings		18,545	18,545
Service fees		7,075	7,075
Other income	964		964
Net assets released from restrictions:			
Transfers between net asset classifications	<u>688,478</u>	<u>(601,200)</u>	<u>87,278</u>
 <b>Increase in permanently restricted net assets</b>	 <u>1,689,255</u>	 <u>187,251</u>	 <u>1,876,506</u>
 <b>Increase in net assets</b>	 <u>15,241,436</u>	 <u>5,906,683</u>	 <u>21,148,119</u>
<b>Net assets at beginning of year</b>	<u>126,976,936</u>	<u>64,859,980</u>	<u>191,836,916</u>
 <b>Net assets at end of year</b>	 <u>\$142,218,372</u>	 <u>\$70,766,663</u>	 <u>\$212,985,035</u>

\*For the year ended December 31, 2013

(Concluded)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2014**

**CASH FLOWS FROM OPERATING ACTIVITIES:**

Tuition and fees	\$443,862,173
Grants and contracts	126,996,710
Sales and services of educational departments	5,833,807
Auxiliary enterprise receipts	172,554,525
Payments for employee compensation	(517,975,963)
Payments for benefits	(191,643,753)
Payments for utilities	(41,286,389)
Payments for supplies and services	(275,804,850)
Payments for scholarships and fellowships	(97,087,042)
Loans issued to students and employees	(7,891,092)
Collection of loans to students and employees	6,709,483
Other receipts	25,464,132
Net cash used by operating activities	<u>(350,268,259)</u>

**CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:**

State appropriations	249,392,307
Gifts and grants for other than capital purposes	23,208,865
Pell Grant receipts	123,836,343
Private gifts for endowment purposes	3,960,000
Taylor Opportunity Program for Students receipts	108,866,600
Taylor Opportunity Program for Students disbursements	(109,029,856)
Federal Emergency Management Agency receipts	436,685
Federal Emergency Management Agency disbursements	(396,060)
American Recovery and Reinvestment Act receipts	85,128
Direct lending receipts	323,522,498
Direct lending disbursements	(321,885,903)
Other receipts	1,763,544
Net cash provided by noncapital financing sources	<u>403,760,151</u>

**CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:**

Proceeds from capital debt	103,562,126
Capital grants and gifts received	13,962,014
Purchases of capital assets	(77,408,034)
Principal paid on capital debt and leases	(70,501,181)
Interest paid on capital debt and leases	(27,980,026)
Deposit with trustees	(222,119)
Other uses	(2,996,925)
Net cash used by capital financing activities	<u>(61,584,145)</u>

(Continued)

The accompanying notes are an integral part of this statement.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Statement of Cash Flows  
For the Fiscal Year Ended June 30, 2014**

**CASH FLOWS FROM INVESTING ACTIVITIES:**

Proceeds from sales and maturities of investments	\$64,519,112
Interest received on investments	11,052,191
Purchase of investments	(73,311,738)
Net cash provided by investing activities	<u>2,259,565</u>

**NET DECREASE IN CASH AND CASH EQUIVALENTS** (5,832,688)

**CASH AND CASH EQUIVALENTS AT BEGINNING OF YEAR, restated** 379,134,820

**CASH AND CASH EQUIVALENTS AT END OF YEAR** \$373,302,132

**RECONCILIATION OF OPERATING LOSS TO  
NET CASH USED BY OPERATING ACTIVITIES:**

Operating loss	(\$474,946,628)
Adjustments to reconcile operating loss to net cash used by operating activities:	
Depreciation expense	76,734,431
Amortization of bond issuance costs	158,077
Changes in assets and liabilities:	
Decrease in accounts receivable, net	8,141,234
(Increase) in inventories	(616,692)
(Increase) in prepaid expenses and advances	(1,750,342)
(Increase) in notes receivable, net	(580,177)
(Increase) in other assets	(1,206,544)
(Decrease) in accounts payable and accrued liabilities	(2,658,276)
Increase in unearned revenue	1,441,730
Increase in amounts held in custody for others	647,343
Increase in compensated absences	424,366
Increase in other postemployment benefits payable	39,387,677
Increase in other liabilities	<u>4,555,542</u>
Net cash used by operating activities	<u><u>(\$350,268,259)</u></u>

**RECONCILIATION OF CASH AND CASH EQUIVALENTS  
TO THE STATEMENT OF NET POSITION:**

Cash and cash equivalents classified as current assets	\$202,205,791
Cash and cash equivalents classified as noncurrent assets	<u>171,096,341</u>
Total cash and cash equivalents	<u><u>\$373,302,132</u></u>

**NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:**

Capital appropriations	\$16,306,052
Increase in fair market value of assets	14,669,040
Private gifts for endowment purposes	1,305,000
Capital gifts and grants	6,330,911
Capital assets acquired through capital leases and notes payable	1,092,209
Disposition of capital assets	(2,492,305)
Third party bond principal and interest payments and amortization of discounts/premiums and issuance costs	(1,235,136)
Other	607,180

(Concluded)

The accompanying notes are an integral part of this statement.

# NOTES TO THE FINANCIAL STATEMENTS

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## INTRODUCTION

The University of Louisiana System (System) is a publicly-supported institution of higher education. The System is a component unit of the state of Louisiana, within the executive branch of government. The universities that comprise the System are under the management and supervision of the University of Louisiana System Board of Supervisors; however, the annual budget of the System and changes to the degree programs, departments of instruction, et cetera, of the individual institutions require the approval of the Board of Regents for Higher Education. The Board of Supervisors is comprised of 15 members appointed for staggered six-year terms by the governor, with the consent of the Senate, and one student member appointed for a one-year term by a council composed of the student body presidents of the universities within the System. As state universities, operations of the universities' instructional programs are funded through annual lapsing appropriations made by the Louisiana Legislature. The chief executive officer of the System is the president.

The System is comprised of nine universities in nine cities, which include Grambling State University at Grambling, Louisiana Tech University at Ruston, McNeese State University at Lake Charles, Nicholls State University at Thibodaux, Northwestern State University at Natchitoches, Southeastern Louisiana University at Hammond, University of Louisiana at Lafayette, University of Louisiana at Monroe, and University of New Orleans. The universities had approximately 89,416 students enrolled during the fall semester of the 2013/2014 academic year and employed approximately 9,660 employees.

## 1. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

### A. BASIS OF PRESENTATION

The Governmental Accounting Standards Board (GASB) promulgates accounting principles generally accepted in the United States of America and reporting standards for state and local governments. These principles are found in the *Codification of Governmental Accounting and Financial Reporting Standards*, published by the GASB. The accompanying financial statements have been prepared in accordance with such principles.

### B. REPORTING ENTITY

GASB Codification Section 2100 has defined the governmental reporting entity to be the state of Louisiana. The System is considered a component unit of the state of Louisiana because the state exercises oversight responsibility and has accountability for fiscal matters as follows: (1) the majority of the members of the governing board are appointed by the governor; (2) the state has control and exercises authority over budget matters;

(3) the state issues bonds to finance certain construction; and (4) the universities within the System primarily serve state residents. The accompanying financial statements present information only as to the transactions of the programs of the System as authorized by Louisiana statutes and administrative regulations.

Annually, the state of Louisiana issues basic financial statements, which include the activity contained in the accompanying financial statements. The financial statements are audited by the Louisiana Legislative Auditor.

### **Blended Component Units**

The following are Louisiana nonprofit corporations that are considered blended component units of eight of the universities included in the System:

- Black and Gold Facilities, Inc., at Grambling State University
- Innovative Student Facilities, Inc., at Louisiana Tech University
- Cowboy Facilities, Inc., at McNeese State University
- NSU Facilities Corporation at Nicholls State University
- University Facilities, Inc., at Southeastern Louisiana University
- Ragin' Cajun Facilities, Inc., at the University of Louisiana at Lafayette
- University of Louisiana at Monroe Facilities, Inc., at the University of Louisiana at Monroe
- University of New Orleans Research and Technology Foundation, Inc., at the University of New Orleans

These component units are included in the reporting entity because they are fiscally dependent on the universities. The purpose of these organizations is to promote, assist, and benefit the mission of the universities through the acquisition, construction, development, management, leasing or otherwise assisting in the acquisition, construction, development, management, or leasing of student housing or other facilities on behalf of the universities. Although these facility corporations are legally separate, they are reported as a part of the System because:

- The majority of their revenue comes from the leasing of facilities to the university, and/or
- In accordance with GASB Statement No. 61, *The Financial Reporting Entity: Omnibus an amendment of GASB Statements No. 14 and 34*, if a component unit's total outstanding debt,

including leases, is expected to be repaid entirely or almost entirely with the resources of its primary government, then that component unit shall be blended with its primary government.

To obtain the corporations' latest audit reports, write to:

- Black and Gold Facilities, Inc., c/o Mr. Leon Sanders, Grambling State University, P.O. Box 605, Grambling, Louisiana 71245
- Innovative Student Facilities, Inc., c/o Ms. Lisa Cole, Louisiana Tech University, P.O. Box 3178, Ruston, Louisiana 71209
- Cowboy Facilities, Inc., c/o Mr. Eddie Meche, McNeese State University, 4205 Ryan Street, Lake Charles, Louisiana 70609
- NSU Facilities Corporation, c/o Mr. Ronnie Rodriguez, Nicholls State University, P.O. Box 2003, Thibodaux, Louisiana 70310
- University Facilities, Inc., c/o Mr. Sam Domiano, Southeastern Louisiana University, SLU Box 10709, Hammond, Louisiana 70402
- Ragin' Cajun Facilities, Inc., c/o Mrs. Debbie Calais, University of Louisiana at Lafayette, P.O. Box 42651, Lafayette, Louisiana 70504
- University of Louisiana at Monroe Facilities, Inc., c/o Dr. William Graves, University of Louisiana at Monroe, 700 University Avenue, Monroe, Louisiana 71209
- University of New Orleans Research and Technology Foundation, Inc., c/o Dr. Gregg Lassen, University of New Orleans, 2000 Lakeshore Drive, New Orleans, Louisiana 70148

### **Discretely Presented Component Units**

The following legally separate, tax-exempt organizations are reported within the System as discrete component units:

- University of Louisiana at Lafayette Foundation, Inc. (ULL Foundation)
- University of New Orleans Foundation (UNO Foundation)

These foundations act primarily as fund-raising organizations to supplement the resources that are available to their respective universities in support of their programs. Although the universities do not control the timing or amount of receipts from their respective foundations, the majority of resources or income

that the foundations hold and invest are restricted to the activities of the university by the donors. Because these restricted resources held by the foundations can only be used by or for the benefit of the universities, the foundations are considered component units of their respective universities and are discretely presented in the financial statements.

During the year ended June 30, 2014, the ULL Foundation and the UNO Foundation made distributions of \$8,916,140 and \$11,899,017, respectively, on behalf of their respective universities for unrestricted purposes.

To obtain the foundations' latest audit reports, write to:

- University of Louisiana at Lafayette Foundation, Inc., c/o Mrs. Debbie Calais, University of Louisiana at Lafayette, P.O. Box 42651, Lafayette, Louisiana 70504
- University of New Orleans Foundation, c/o Dr. Gregg Lassen, University of New Orleans, 2000 Lakeshore Drive, New Orleans, Louisiana 70148

The blended and discretely presented component units are private nonprofit organizations that report under Financial Accounting Standards Board (FASB) standards, including FASB Accounting Standards Codification (ASC) §958, *Not-for-Profit Entities*. As such, certain revenue recognition criteria, presentation, and disclosure requirements are different from GASB revenue recognition criteria and presentation features. With the exception of presentation adjustments, no modifications have been made to these component units' financial information in the System's report for these differences. Accordingly, the financial data of the discretely presented component units are shown on a statement of financial position and a statement of activities.

Every three years, in accordance with GASB Statement No. 39, *Determining Whether Certain Organizations Are Component Units*, an amendment of GASB Statement No. 14, the System evaluates whether discretely presented component units reported in prior financial statements continue to meet the Division of Administration, Office of Statewide Reporting and Accounting Policy's guidelines requiring their presentation in the System's financial statements. The University of Louisiana at Lafayette Foundation, Inc., and the University of New Orleans Foundation continue to meet the criteria for presentation in the System's financial statements.

### **C. BASIS OF ACCOUNTING**

For financial reporting purposes, the System is considered a special-purpose government engaged only in business-type activities. All activities of the System are accounted for within a single proprietary (enterprise) fund. Accordingly, the System's financial statements have been presented using the economic resources measurement focus and the



accrual basis of accounting. Under the accrual basis, revenues are recognized when earned, and expenses are recorded when an obligation has been incurred. All significant intra-system transactions have been eliminated.

### **Discrete Component Units**

The component units follow the provisions of FASB ASC §958 *Not-for-Profit Entities*, which establishes external financial reporting for not-for-profit organizations, and includes the financial statements and the classifications of resources into three separate classes of net assets as follows:

- *Unrestricted* - resources that are free of donor-imposed restrictions; all revenues, expenses, gains, and losses that are not changes in permanently or temporarily restricted net assets.
- *Temporarily Restricted* - resources whose use by the component units are limited by donor-imposed stipulations that either expire by passage of time or that can be fulfilled or removed by actions of the foundations pursuant to those stipulations.
- *Permanently Restricted* - resources whose use by the component units is limited by donor-imposed stipulations that neither expire with the passage of time nor can be fulfilled or otherwise removed by actions by the component unit.

## **D. BUDGET PRACTICES**

The state of Louisiana's appropriation is an annual lapsing appropriation established by legislative action and by Title 39 of the Louisiana Revised Statutes. The statute requires that the budget be approved by the Board of Regents for Higher Education and certain legislative and executive branches of state government. Budget revisions are granted by the Joint Legislative Committee on the Budget. In compliance with these legal restrictions, budgets are adopted on the accrual basis of accounting, except that (1) depreciation is not recognized; (2) leave costs are treated as budgeted expenditures to the extent that they are expected to be paid; (3) summer school tuition and fees and summer school faculty salaries and related benefits for June are not prorated but are recognized in the succeeding year; and (4) inventories are recorded as expenditures at the time of purchase.

## **E. CASH AND CASH EQUIVALENTS AND INVESTMENTS**

Cash includes cash on hand (petty cash), demand deposits, and interest-bearing demand deposits. Cash equivalents include certificates of deposit and all highly-liquid investments with a maturity of three months or less when purchased. Under state law, the System may deposit funds within a fiscal agent bank organized under the laws of the state of Louisiana, the laws of any other state in the Union, or the laws of the United States.

Furthermore, the System may invest in certificates of deposit of state banks organized under Louisiana law and national banks having their principal offices in Louisiana. Cash equivalents reported on the Statement of Net Position include all negotiable certificates of deposit, regardless of maturity.

In accordance with Louisiana Revised Statute (R.S.) 49:327, the System is authorized to invest funds in direct U.S. Treasury obligations, U.S. government agency obligations, and money market funds. In addition, funds derived from gifts and grants, endowments, and reserve funds established in accordance with bond issues may be invested as stipulated by the conditions of the gift instrument or bond indenture. Investments are maintained in investment accounts in external foundations as authorized by policies and procedures established by the Board of Regents and are reported at fair value in accordance with GASB Statement No. 31. Changes in the carrying value of investments, resulting from unrealized gains and losses, are reported as a component of investment income in the Statement of Revenues, Expenses, and Changes in Net Position. For purposes of the Statement of Cash Flows, the System considers all highly-liquid investments (including restricted assets) with a maturity of three months or less when purchased to be cash equivalents.

#### **F. INVENTORIES**

Inventories are valued at the lower of cost or market. The System uses periodic and perpetual inventory systems and values its various other inventories using the first-in, first-out and weighted-average valuation methods. Adjustments are made at fiscal year-end to account for inventories using the consumption method.

#### **G. NONCURRENT RESTRICTED ASSETS**

Cash, investments, receivables, and other assets that are externally restricted for grants, endowments, debt service payments, maintenance of sinking or reserve funds, or to purchase or construct capital assets are classified as noncurrent restricted assets in the Statement of Net Position.

#### **H. CAPITAL ASSETS**

Capital assets are reported at cost at the date of acquisition or their estimated fair value at the date of donation. For movable property, the System's capitalization policy includes all items with a unit cost of \$5,000 or more and an estimated useful life greater than one year. Renovations to buildings, infrastructure, and land improvements that significantly increase the value or extend the useful life of the structure are capitalized if they exceed \$100,000. Any infrastructure exceeding \$3 million must be capitalized. Routine repairs and maintenance are charged to operating expense in the year in which the expense is incurred. Depreciation is computed using the straight-line method over the estimated useful life of the assets, generally 40 years for buildings and infrastructure, 20 years for depreciable land improvements, three to 10 years for most movable property, three years

for software with an acquisition cost of \$1,000,000 or more, and three to 10 years for internally-generated software with development costs of \$1,000,000 or more.

#### **I. UNEARNED REVENUES**

Unearned revenues include amounts received for tuition and fees and certain auxiliary activities prior to the end of the fiscal year but are related to the subsequent accounting period. Unearned revenues also include amounts received from grant and contract sponsors that have not yet been earned.

#### **J. COMPENSATED ABSENCES**

Employees accrue and accumulate annual and sick leave in accordance with state law and administrative regulations. The leave is accumulated without limitation; however, nine-month faculty members do not accrue annual leave but are granted faculty leave during holiday periods when students are not in classes. Employees who are considered having nonexempt status according to the guidelines contained in the Fair Labor Standards Act may be paid for compensatory leave earned.

Upon separation of employment, both classified and nonclassified personnel or their heirs are compensated for accumulated annual leave not to exceed 300 hours. In addition, academic and nonclassified personnel or their heirs are compensated for accumulated sick leave not to exceed 25 days upon retirement or death. Act 343 of 1993 allows members of the Louisiana State Employees' Retirement System, upon application for retirement, the option of receiving an actuarially determined lump-sum payment for annual and sick leave, which would otherwise have been used to compute years of service for retirement. Unused annual leave in excess of 300 hours plus unused sick leave are used to compute retirement benefits.

Upon termination or transfer, a classified employee will be paid for any one and one half hour compensatory leave earned and may or may not be paid for any straight hour-for-hour compensatory leave earned. Compensation paid will be based on the classified employee's hourly rate of pay at termination or transfer.

#### **K. NONCURRENT LIABILITIES**

Noncurrent liabilities include principal amounts of revenue bonds payable, notes payable, and capital lease obligations with contractual maturities greater than one year and estimated amounts for accrued compensated absences, other postemployment benefits, and other liabilities that will not be paid within the next fiscal year.

**L. NET POSITION**

The System's net position is classified as follows:

(1) Net Investment in Capital Assets

This represents the System's total investment in capital assets, net of accumulated depreciation and reduced by outstanding debt obligations related to acquisition, construction, or improvement of those capital assets.

(2) Restricted Net Position - Expendable

Restricted expendable net position includes resources that the System is legally or contractually obligated to spend in accordance with restrictions imposed by external third parties.

(3) Restricted Net Position - Nonexpendable

Restricted nonexpendable net position consists of endowment and similar type funds that donors or other outside sources have stipulated, as a condition of the gift instrument, that the principal is to be maintained inviolate and in perpetuity, and invested for the purpose of producing present and future income, which may either be expended or added to principal.

(4) Unrestricted Net Position

Unrestricted net position represents resources derived from student tuition and fees, state appropriations, and sales and services of educational departments and auxiliary enterprises. These resources are used for transactions relating to the educational and general operations of the System and may be used at the discretion of the governing board to meet current expenses and for any purpose.

When an expense is incurred that can be paid using either restricted or unrestricted resources, the System's policy is to first apply the expense toward unrestricted resources, and then toward restricted resources.

**M. CLASSIFICATION OF REVENUES AND EXPENSES**

The System has classified its revenues as either operating or nonoperating according to the following criteria:

- (a) Operating revenue includes activities that have the characteristics of exchange transactions, such as (1) student tuition and fees, net of scholarship discounts and allowances; (2) sales and services of auxiliary enterprises, net of scholarship discounts and allowances; and (3) most federal, state, and local grants and contracts and federal appropriations.

- (b) Nonoperating revenue includes activities that have the characteristics of nonexchange transactions, such as gifts and contributions, state appropriations, and investment income.
- (c) Operating expenses generally include transactions resulting from providing goods or services, such as (1) payment to vendors for goods or services; (2) payments to employees for services; and (3) payments for employee benefits.
- (d) Nonoperating expenses include transactions resulting from financing activities, capital acquisitions, and investing activities.

#### **N. SCHOLARSHIP DISCOUNTS AND ALLOWANCES**

Student tuition and fee revenues and certain other revenues from students are reported net of scholarship discounts and allowances in the Statement of Revenues, Expenses, and Changes in Net Position. Scholarship discounts and allowances are the difference between the stated charge for services (tuition and fees) provided by the System and the amount that is paid by students and/or third parties making payments on the students' behalf.

#### **O. USE OF ESTIMATES**

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### **P. ADOPTION OF NEW ACCOUNTING PRINCIPLES**

For the year ended June 30, 2014, the System implemented the following accounting standards:

- GASB Statement No. 65, *Items Previously Reported as Assets and Liabilities*, establishes accounting and financial reporting standards that reclassify, as deferred outflows of resources or deferred inflows of resources, certain items that were previously reported as assets and liabilities and recognizes, as outflows of resources or inflows of resources, certain items that were previously reported as assets and liabilities. The implementation of Statement No. 65 had no significant impact on the financial statements other than limiting the use of the term, *deferred*, only for deferred outflows or inflows of resources as defined in the statement. Therefore, *deferred charges and prepaid expenses* are now reported as *prepaid expenses and advances*, and *deferred revenues* are reported as *unearned revenues*.

- GASB Statement No. 66, *Technical corrections-2012-an amendment of GASB Statements No. 10 and No. 62*, amends the aforementioned GASB statements and resolves conflicting guidance that resulted from the issuance of GASB Statements No. 54, *Fund Balance Reporting and Governmental Fund Type Definitions*, and No. 62, *Codification of Accounting and Financial Reporting Guidance Contained in Pre-November 30, 1989 FASB and AICPA Pronouncements*. The implementation of Statement No. 66 had no significant impact on the financial statements.
- GASB Statement No. 70, *Accounting and Financial Reporting for Nonexchange Financial Guarantees*, requires a government that extends a nonexchange financial guarantee to recognize a liability when qualitative factors and historical data, if any, indicate that it is more likely than not that the government will be required to make a payment on the guarantee. The implementation of Statement No. 70 had no impact on the financial statements.

#### **Q. NEW ACCOUNTING STANDARDS NOT YET EFFECTIVE**

GASB Statement No. 68, *Accounting and Financial Reporting for Pensions - an amendment of GASB Statement No. 27*, was issued in June 2012 and is effective for fiscal years beginning after June 15, 2014. Statement No. 68 addresses accounting and financial reporting for pensions that are provided to employees of state and local governmental employers through pension plans administered through trusts and establishes standards for measuring and recognizing liabilities, deferred outflows and inflows of resources, and expenses. In addition, Statement No. 68 addresses note disclosures and required supplementary information for pensions. Most significantly, the System will be required to recognize a liability for its proportionate share of the net pension liability of the defined benefit pension plans presented in note 8. Though the System's proportionate share of these plans' pension liabilities is currently unknown, the impact on the System's net position is expected to be significant.

#### **2. CASH AND CASH EQUIVALENTS**

At June 30, 2014, the System has cash and cash equivalents (book balances) of \$373,302,132 as follows:

Petty cash	\$599,233
Demand deposits	240,177,107
Certificates of deposit	9,483,246
Money market funds	4,498,452
Short-term investments	1,750,776
Time deposits	25,938,178
Facility corporation cash	<u>90,855,140</u>
Total	<u><u>\$373,302,132</u></u>

Custodial credit risk is the risk that, in the event of a bank failure, the System's deposits may not be returned to it. Under state law, the System's deposits (or the resulting bank balances) must be secured by federal deposit insurance or similar federal security or the pledge of securities owned by the fiscal agent bank. The fair market value of the pledged securities plus the federal deposit insurance must at all times equal the amount on deposit with the fiscal agent. These securities are held in the name of the System or the pledging bank by a holding or custodial bank that is mutually acceptable to both parties.

As of June 30, 2014, \$71,954 of the System's bank balance of \$378,187,703 was uninsured and uncollateralized and, therefore, exposed to custodial credit risk.

Cash and cash equivalents of the component units totaling \$22,684,168, as shown on the Statement of Financial Position, are reported under FASB ASC §958, which does not require the disclosures of GASB Statement No. 40, *Deposit and Investment Risk Disclosures*.

### 3. INVESTMENTS

At June 30, 2014, the System has investments totaling \$336,333,748, which includes \$1,727,344 of short-term investments reported on the Statement of Net Position as restricted cash equivalents. Each university within the System follows state law (R.S. 49:327) as applicable to institutions of higher education in establishing investment policy. State law authorizes the System universities to invest funds in direct U.S. Treasury obligations, U.S. government agency obligations, direct security repurchase agreements, reverse direct repurchase agreements, investment grade commercial paper, investment grade corporate notes and bonds, and money market funds. A summary of the System's investments follows:

<u>Type of Investment</u>	<u>Percentage of Investments</u>	<u>Credit Quality Rating</u>	<u>Fair Value</u>
U.S. government securities:			
U.S. Treasury Notes <sup>1</sup>	0.20%		\$670,141
Federal Home Loan Mortgage Corporation <sup>2</sup>	0.05%	AA+	152,740
Federal National Mortgage Association <sup>2</sup>	0.10%	AA+	325,599
Federal Home Loan Bank <sup>2</sup>	0.08%	AA+	258,856
Federal Farm Credit Bank <sup>2</sup>	0.04%	AA+	142,957
Money market mutual funds <sup>3</sup>	0.04%		127,934
Common and preferred stock <sup>4</sup>	2.30%		7,722,991
Corporate bonds and bond funds <sup>5</sup>	0.15%	A1	521,293
Mutual funds <sup>3</sup>	5.08%		17,096,005
Louisiana Asset Management Pool <sup>2</sup>	0.51%	AAAm	1,727,344
Taxable bonds <sup>3</sup>	0.29%		982,406
Investments held by foundations <sup>1</sup>	65.86%		221,497,124
Other <sup>4</sup>	0.19%		611,950
Held by blended component units: <sup>1</sup>			
Black and Gold Facilities, Inc.	6.08%		20,450,618
NSU Facilities Corporation (Nicholls)	2.17%		7,295,724
University Facilities, Inc.	7.08%		23,824,903
Ragin' Cajun Facilities, Inc.	6.65%		22,383,443
UNO Research and Technology Foundation	3.13%		10,541,720
	<u>100.00%</u>		<u>\$336,333,748</u>

<sup>1</sup>Credit quality ratings not required for these investments.

<sup>2</sup>Credit quality ratings obtained from Standard and Poor's.

<sup>3</sup>Credit quality ratings not available.

<sup>4</sup>Not rated.

<sup>5</sup>Credit quality ratings obtained from Moody's Investor Service.



Type of Investment	Investment Maturities in Years				
	Fair Value	Less Than 1 Year	1-5 Years	6-10 Years	11-20 Years
U.S. government securities:					
U.S. Treasury Notes	\$670,141	\$120,352	\$501,234	\$48,555	
Federal Home Loan Mortgage Corporation	152,740		152,740		
Federal National Mortgage Association	325,599		325,599		
Federal Home Loan Bank	258,856		201,952	56,904	
Federal Farm Credit Bank	142,957		142,957		
Money market mutual funds	13,315,548	13,315,548			
Corporate bonds and bond funds	521,923			521,923	
Taxable bonds	982,406	10,592	136,927	702,967	\$131,920
Investments held by foundations:					
U.S. Treasury Notes	3,255,551	156,553	1,887,448	1,211,550	
Federal Home Loan Mortgage Corporation	1,311,291	100,220	211,565	11,752	987,754
Federal National Mortgage Association	436,064		115,473	320,591	
Government National Mortgage Association	61,813			61,736	77
Federal Home Loan Bank	872,268	198,552	120,074	553,642	
Federal Farm Credit Bank	292,456		49,738	242,718	
Corporate bonds/obligations	19,402,546	1,323,600	6,494,478	939,718	
Fixed income securities	2,409,167	11,184	93,556	776,984	264,738
Total	<u>\$44,411,326</u>	<u>\$15,236,601</u>	<u>\$10,433,741</u>	<u>\$5,449,040</u>	<u>\$1,384,489</u>

Investments held by private foundations in external investment pools are managed in accordance with the terms outlined in management agreements executed between the System universities and their respective foundations. The System universities are voluntary participants. This investment totaling \$221,497,124 has no credit quality rating. The foundations hold and manage funds received by the university as state matching funds for the Endowed Chairs and Endowed Professorship programs. Of the \$221,497,124 reported as investments held by foundations, the amounts held by its discretely presented component units total \$107,263,399.

Credit risk is the risk that an issuer or other counterparty to an investment will not fulfill its obligations. State law limits the System's investments to U.S. Treasury obligations, U.S. government agency obligations, direct security repurchase agreements, reverse direct repurchase agreements, investment grade commercial paper, investment grade corporate notes and bonds, and money market funds. Individual System universities do not have policies to further limit credit risk.

For an investment, custodial credit risk is the risk that, in the event of the failure of the counterparty, the System will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. For U.S. Treasury obligations and U.S. government agency obligations, the System universities' investment policies generally require that issuers must provide the universities with safekeeping receipts, collateral agreements, and custodial agreements.

Concentration of credit risk is the risk of loss attributed to the magnitude of an entity's investment in a single issuer. State law requires that at no time shall the funds invested in U.S. government agency obligations exceed 60% of all monies invested with maturities of 30 days or longer. In addition, state law limits the investment in commercial paper and corporate notes and

bonds to 20% of all investments. Individual System universities do not have policies to further limit concentration of credit risk.

Interest rate risk is the risk that changes in interest rates will adversely affect the fair value of an investment. State law as applicable to institutions of higher education does not address interest rate risk. In addition, individual System universities do not have policies to limit interest rate risk.

### INVESTMENTS - COMPONENT UNITS

The component units' investments totaling \$227,494,997, as shown on the Statement of Financial Position, are reported under FASB ASC §958, which does not require the disclosures of GASB Statement No. 40, *Deposit and Investment Risk Disclosures*. The fair values of investments held by the component units at June 30, 2014, follow:

<u>Type of Investment</u>	University of Louisiana at Lafayette Foundation	University of New Orleans Foundation*	Total Investments
Certificates of deposit	\$2,665,302		\$2,665,302
U.S. Treasury and agency bonds	202,145		202,145
Municipal and other government agency bonds	291,311		291,311
Fixed income bonds		\$9,424,244	9,424,244
Commerical bonds	617,979		617,979
Stocks and equities	7,022,230	11,274,504	18,296,734
International stocks		2,303,194	2,303,194
Mutual and exchange traded funds	100,777,539	44,717,536	145,495,075
Real estate investment trusts		1,000,213	1,000,213
Hedge funds and alternative investments	37,572,205	6,029,087	43,601,292
Oil and gas interests		75,027	75,027
Land		3,522,481	3,522,481
	<hr/>	<hr/>	<hr/>
Total	<u>\$149,148,711</u>	<u>\$78,346,286</u>	<u>\$227,494,997</u>

\*Fiscal year ended December 31, 2013

#### 4. RECEIVABLES

Receivables are shown on the Statement of Net Position, net of an allowance for doubtful accounts, at June 30, 2014. These receivables are composed of the following:

Type	Accounts Receivable	Allowance for Doubtful Accounts	Net Accounts Receivable	Restricted Noncurrent Portion
Student tuition and fees	\$39,615,532	(\$12,264,085)	\$27,351,447	\$561,085
Auxiliary enterprises	11,350,518	(1,778,512)	9,572,006	269,327
Contributions and gifts	5,425,006		5,425,006	
Federal, state, and private grants and contracts	29,366,039	(357,141)	29,008,898	
Insurance recoveries	3,463,872		3,463,872	
Other	5,706,748	(444,453)	5,262,295	124
Total	<u>\$94,927,715</u>	<u>(\$14,844,191)</u>	<u>\$80,083,524</u>	<u>\$830,536</u>

#### 5. CHANGES IN CAPITAL ASSETS

A summary of changes in capital assets for the fiscal year ended June 30, 2014, follows:

##### University of Louisiana System

	Balance July 1, 2013	Prior Period Adjustment	Restated Balance July 1, 2013	Additions	Transfers	Retirements	Balance June 30, 2014
Capital assets not being depreciated:							
Land	\$94,300,705		\$94,300,705	\$623,556			\$94,924,261
Land improvements	7,152,939		7,152,939	52,958			7,205,897
Capitalized collections	314,621		314,621				314,621
Livestock	53,100		53,100	14,100		(\$7,900)	59,300
Software development in progress	3,711,049		3,711,049	168,559			3,879,608
Construction-in-progress	108,627,329	\$2,724,439	111,351,768	82,723,781	(\$98,851,281)	(1,497,915)	93,726,353
Total assets not being depreciated	<u>214,159,743</u>	<u>2,724,439</u>	<u>216,884,182</u>	<u>83,582,954</u>	<u>(98,851,281)</u>	<u>(1,505,815)</u>	<u>200,110,040</u>
Capital assets being depreciated:							
Infrastructure	29,181,659		29,181,659				29,181,659
Land improvements	67,944,326	(692,637)	67,251,689	1,700,217	460,481	(264,030)	69,148,357
Buildings	2,004,201,966	(1,887,802)	2,002,314,164	7,189,272	96,266,815	(5,584,700)	2,100,185,551
Equipment (including library books)	448,328,141	(17,550,942)	430,777,199	17,222,726	2,123,985	(8,306,633)	441,817,277
Software (internally generated and purchased)	2,458,405		2,458,405				2,458,405
Total capital assets being depreciated	<u>2,552,114,497</u>	<u>(20,131,381)</u>	<u>2,531,983,116</u>	<u>26,112,215</u>	<u>98,851,281</u>	<u>(14,155,363)</u>	<u>2,642,791,249</u>
Less accumulated depreciation:							
Infrastructure	(8,896,906)		(8,896,906)	(710,228)			(9,607,134)
Land improvements	(34,209,652)	154,571	(34,055,081)	(2,730,927)		264,030	(36,521,978)
Buildings	(862,958,678)	(356,228)	(863,314,906)	(52,268,074)		5,538,869	(910,044,111)
Equipment	(376,445,505)	17,013,817	(359,431,688)	(21,025,202)		7,292,127	(373,164,763)
Software (internally generated and purchased)	(2,458,405)		(2,458,405)				(2,458,405)
Total accumulated depreciation	<u>(1,284,969,146)</u>	<u>16,812,160</u>	<u>(1,268,156,986)</u>	<u>(76,734,431)</u>	<u>NONE</u>	<u>13,095,026</u>	<u>(1,331,796,391)</u>
Total capital assets, net	<u>\$1,481,305,094</u>	<u>(\$594,782)</u>	<u>\$1,480,710,312</u>	<u>\$32,960,738</u>	<u>NONE</u>	<u>(\$2,566,152)</u>	<u>\$1,511,104,898</u>

**Component Units**

	Balance July 1, 2013	Prior Period Adjustment	Restated Balance July 1, 2013	Additions	Transfers	Retirements	Balance June 30, 2014
Capital assets not being depreciated:							
Real estate	\$2,502,362	\$246,182	\$2,748,544			(\$495,735)	\$2,252,809
Art and collectibles	2,913,620		2,913,620			(15,349)	2,898,271
Construction-in-progress	515,675	0	515,675	\$2,862,278	(\$21,761)		3,356,192
Total assets not being depreciated	5,931,657	246,182	6,177,839	2,862,278	(21,761)	(511,084)	8,507,272
Capital assets being depreciated:							
Buildings	22,338,426	(246,540)	22,091,886	28,035		(1,998,067)	20,121,854
Vehicles, furniture, and equipment	1,237,496	0	1,237,496	30,705		(312,515)	955,686
Software				45,768	21,761		67,529
Total assets being depreciated	23,575,922	(246,540)	23,329,382	104,508	21,761	(2,310,582)	21,145,069
Less accumulated depreciation	(6,238,823)	358	(6,238,465)	(634,200)	NONE	560,271	(6,312,394)
Total capital assets, net	\$23,268,756	\$0	\$23,268,756	\$2,332,586	NONE	(\$2,261,395)	\$23,339,947

The capital asset disclosure for the discretely presented component units has been adjusted to reflect the classifications of the assets as presented in the audited financial statements of the discretely presented component units. Their financial statements have been prepared in accordance with FASB ASC §958. The disclosure requirements of FASB ASC §958 differ from those required for financial statements prepared in accordance with GASB requirements.

The prior-period adjustments represent the effects of corrections of errors in recorded capital assets from prior years as shown in note 16.

Southeastern Louisiana University is the only university within the System that capitalizes its collections, which include various works of art and historical items, including sculptures, statues, portraits, murals, book collections, war artifacts, and maps.

Although not capitalized, the University of Louisiana at Lafayette maintains the Louisiana Room, the Rare Book Room, the University Archives and Acadiana Manuscripts Collection, the Creole and Cajun Music Collection, the University Records Management Program, the Microforms Room, and the Ernest J. Gaines Center. In addition, the University of Louisiana at Monroe maintains the Thomas Gilhula War Collection, the Friends of the Library of Louisiana Collection of parish histories, the James A. Noe Collection, the Otto E. Pressman Collection, an African Artifacts collection, a geosciences collection, an herbarium collection, and various artifacts in the Natural History Museum.

The System universities generally do not capitalize collections of works of art or historical treasures either because they do not have any or because they meet the following criteria for exclusion from capitalization in accordance with the requirements of GASB Statement No. 34: (1) held for public exhibition, education, or research in furtherance of public service rather than financial gain; (2) protected, kept unencumbered, cared for, or preserved; and (3) subject to an organizational policy that requires the proceeds from sales of the items to be used to acquire other items for the collection.

## 6. PAYABLES

The following is a summary of payables and accrued expenses at June 30, 2014:

<u>Account Name</u>	
Vendor payables	\$24,384,233
Accrued salaries and payroll deductions	26,583,561
Accrued interest	2,310,605
Other	<u>2,884,270</u>
Total payables	<u><u>\$56,162,669</u></u>

## 7. PENSION PLANS

*Plan Description* - Substantially all employees of the System are members of three statewide, public employee retirement systems. Academic employees are generally members of the Teachers' Retirement System of Louisiana (TRSL), classified/unclassified state employees are members of the Louisiana State Employees' Retirement System (LASERS), and the Louisiana School Employees' Retirement System (LSERS) includes noninstructional personnel of the Louisiana Public School System. TRSL and LSERS are cost-sharing, multiple-employer defined benefit pension plans, and LASERS is considered a single-employer defined benefit pension plan because the material portion of its activity is with one employer—the state of Louisiana. All three plans are administered by separate boards of trustees. These plans provide retirement, disability, and survivors' benefits to plan members and beneficiaries. The state of Louisiana guarantees benefits granted by the retirement systems by provisions of the Louisiana Constitution of 1974. Generally, all full-time employees are eligible to participate in the retirement systems; employee benefits vest with TRSL after five years of service and with LASERS and LSERS after 10 years of service. Article 10, Section 29 of the Louisiana Constitution of 1974 assigns the authority to establish and amend benefit provisions to the state legislature. The retirement systems issue annual publicly-available financial reports that include financial statements and required supplementary information for the retirement systems. The reports may be obtained by writing to the Teachers' Retirement System of Louisiana, Post Office Box 94123, Baton Rouge, Louisiana 70804-9123, or by calling (225) 925-6446; the Louisiana State Employees' Retirement System, Post Office Box 44213, Baton Rouge, Louisiana 70804, or by calling (225) 922-0600; and/or the Louisiana School Employees' Retirement System, Post Office Box 44516, Baton Rouge, Louisiana 70804-4516.

*Funding Policy* - The contribution requirements of plan members and the System are established and may be amended by the state legislature. The legislature annually sets the required employer contribution rate equal to the actuarially required employer contribution as set forth in R.S. 11:102. Employees contribute 8.0% (TRSL) and 7.5% (LASERS and LSERS) of covered salaries. Act 75 of the 2005 Regular Legislative Session now requires that employees hired on or after July 1, 2006 and July 1, 2010, contribute 8.0% to LASERS and LSERS, respectively. The state is required to contribute 26.5% of covered salaries to TRSL, 31.3% of covered salaries to LASERS, and 32.3% of covered salaries to LSERS for fiscal year 2014. The state of

Louisiana, through the annual appropriation to the System, funds the System's employer contribution. The System's employer contributions to TRSL for the years ended June 30, 2014, 2013, and 2012 were \$45,582,521; \$41,789,347; and \$41,590,024, respectively; to LASERS for the years ended June 30, 2014, 2013, and 2012 were \$25,707,294; \$25,387,860; and \$24,227,400, respectively; and to LSERS for the years ended June 30, 2014, 2013, and 2012 were \$69,458; \$71,102; and \$72,436, respectively, equal to the required contributions for each year.

## **8. OPTIONAL RETIREMENT SYSTEM**

R.S. 11:921 created an optional retirement plan for academic and administrative employees of public institutions of higher education. This program was designed to aid universities in recruiting employees who may not be expected to remain in the TRSL for five or more years. The purpose of the optional retirement plan is to provide retirement and death benefits to the participants while affording the maximum portability of these benefits to the participants.

The optional retirement plan is a defined contribution plan that provides for full and immediate vesting of all contributions remitted to the participating companies on behalf of the participants. Eligible employees make an irrevocable election to participate in the optional retirement plan rather than the TRSL and purchase retirement and death benefits through contracts provided by designated companies.

Total contributions by the System are 26.5% of the covered payroll for fiscal year 2014. The participant's contribution (8.0%), less any monthly fee required to cover the cost of administration and maintenance of the optional retirement plan, is remitted to the designated company or companies. Upon receipt of the employer's contribution, TRSL pays over to the appropriate company or companies, on behalf of the participant, an amount equal to the employer's portion of the normal cost contribution as determined annually by the actuarial committee. TRSL retains the balance of the employer contribution for application to the unfunded accrued liability of the System. Benefits payable to participants are not the obligations of the state of Louisiana or TRSL. Such benefits and other rights of the optional retirement plan are the liability and responsibility solely of the designated company or companies to whom contributions have been made. Employer and employee contributions to the optional retirement plan totaled \$48,533,860 and \$14,656,170, respectively, for the year ended June 30, 2014.

## **9. POSTEMPLOYMENT HEALTH CARE AND LIFE INSURANCE BENEFITS**

The System provides certain continuing health care and life insurance benefits for its retired employees. Substantially, all System employees become eligible for these benefits if they reach normal retirement age while working for the System.

The system offers its employees the opportunity to participate in one of two medical coverage plans. One plan is from the state's Office of Group Benefits (OGB), which offers a life insurance plan, and the other plan is with the Louisiana State University (LSU) System Health Plan, which originally began as a pilot program within OGB. The LSU System Health Plan is

offered only to employees at the University of New Orleans. GASB Statement No. 45 promulgates the accounting and financial reporting requirement by employers that offer other postemployment benefits (OPEB) besides pensions. Both of the medical coverage plans and the life insurance plan available are subject to the provisions of this statement. Information about these two plans is presented below.

## **Plan Descriptions**

### State OGB Plan

Employees of the System voluntarily participate in the state of Louisiana's health insurance plan. OGB provides medical and life insurance benefits to eligible retirees and their beneficiaries. Participants are eligible for retiree benefits if they meet the retirement eligibility as defined in the applicable retirement system, and they must be covered by the active medical plan immediately prior to retirement. The postemployment benefits plan is a cost-sharing, multiple-employer defined benefit plan but is classified as an agent multiple-employer plan for financial reporting purposes since the plan is not administered as a formal trust. R.S. 42:801-883 provide the authority to establish and amend benefit provisions of the plan. OGB does not issue a publicly available financial report; however, the entity is included in the Louisiana Comprehensive Annual Financial Report (CAFR). You may obtain a copy of the CAFR on the Office of Statewide Reporting and Accounting Policy's website at [www.doa.la.gov/osrap](http://www.doa.la.gov/osrap).

### LSU System Health Plan

The System offers eligible University of New Orleans (UNO) employees and UNO retirees and their beneficiaries the opportunity to participate in comprehensive health and preventive care coverage under the LSU Health System Plan, which is administered by the LSU System, that gives members a unique, consumer-driven health care approach to pay routine health expenses and provides coverage for major health care expenses. Within the Health Plan, members have a choice of selecting Option 1 or Option 2. The LSU System Health Plan is defined as a single-employer defined benefit health care plan that is not administered as a trust or equivalent arrangement.

The LSU System selects claim and pharmaceutical administrators to administer the program through a formal request for proposal process.

The Health Plan does not issue a publicly available financial report, but it is included in the LSU System's audited financial statements.

## Funding Policy

### State OGB Plan

The contribution requirements of plan members and the System are established and may be amended by R.S. 42:801-883. Employees do not contribute to their postemployment benefit costs until they become retirees and begin receiving those benefits. The retirees contribute to the cost of retiree health care based on a service schedule. Contribution amounts vary depending on what health care provider is selected from the plan and if the member has Medicare coverage. OGB offers three standard plans for both active and retired employees: the Preferred Provider Organization (PPO) Plan, the Health Maintenance Organization (HMO) Plan, and the Medical Home HMO Plan. OGB also offers the Consumer Driven Health Plan with a Health Savings Account option (CDHP-HSA) to active employees. Retired employees who have Medicare Part A and Part B coverage also have access to three OGB Medicare Advantage plans: the Peoples Health HMO-POS Plan, the Vantage HMO-POS Plan, and the Vantage Zero-Premium HMO-POS Plan. Beginning in 2013, Medicare-eligible retirees can choose to enter the Towers Extend HIX program.

Employees hired before January 1, 2002, pay approximately 25% of the cost of coverage (except single retirees under age 65 pay approximately 25% of the active employee cost).

Employees hired on or after January 1, 2002, pay a percentage of the total contribution rate upon retirement based on the following schedule:

<u>Service</u>	<u>Employer Contribution Percentage</u>	<u>Employee Contribution Percentage</u>
Under 10 years	19%	81%
10 - 14 years	38%	62%
15 - 19 years	56%	44%
20+ years	75%	25%

### LSU System Health Plan

While actuarially determined, the plan rates must be approved by OGB under R.S 42:851(B). Plan rates are in effect for one year, and members have the opportunity to switch providers during the open enrollment period.

The plan is financed on a pay-as-you-go basis. The pay-as-you-go expense is the net expected cost of providing retiree benefits. This expense includes all expected claims and related expenses and is offset by retiree contributions.

All members who retire on or after July 1, 1997, must have Medicare Parts A and B to qualify for the reduced premium rates.



OGB also provides eligible retirees and their spouses Basic Term Life, Basic Plus Supplemental Term Life, Dependent Term Life, and Employee Accidental Death and Dismemberment coverage, which is underwritten by The Prudential Insurance Company of America. Effective January 1, 2014, the total premium is approximately \$1 per thousand dollars of coverage of which the employer pays 50% for retirees. Maximum coverage is capped at \$50,000 with a reduction formula of 25% at age 65 and 50% at age 70, with accidental death and disability coverage ceasing at age 70 for retirees.

*Annual Other Postemployment Benefit Cost and Liability* - The System's annual required contribution (ARC) is an amount actuarially determined in accordance with GASB 45. The ARC represents a level of funding that, if paid on an ongoing basis, would cover normal cost each year and amortize any unfunded actuarial accrued liabilities (UAAL) over a period of 30 years. A 30-year, open amortization period has been used. The total ARC for fiscal year 2014 is \$64,438,531.

The following schedule presents the System's OPEB obligation for fiscal year 2014:

	State OGB Plan	LSU System Health Plan	Total
Beginning net OPEB obligations at July 1, 2013	\$423,617,804	\$11,125,382	\$434,743,186
Annual required contribution	62,566,000	1,872,531	64,438,531
Interest on net OPEB obligation	16,944,800	467,919	17,412,719
ARC adjustment	(16,187,100)	(396,061)	(16,583,161)
OPEB cost	63,323,700	1,944,389	65,268,089
Contributions made - current-year retiree premiums	(25,150,910)	(729,502)	(25,880,412)
Increase in net OPEB obligation	38,172,790	1,214,887	39,387,677
Ending net OPEB obligation at June 30, 2014	\$461,790,594	\$12,340,269	\$474,130,863

The System's annual OPEB cost contributed to the plan using the pay-as-you-go method and the net OPEB obligation for the fiscal year ended June 30, 2014, and the preceding two fiscal years were as follows:

Fiscal Year Ended	Annual OPEB Cost	Percentage of Annual OPEB Cost Contributed	Net OPEB Obligation
June 30, 2012	\$65,512,812	41.2%	\$396,299,879
June 30, 2013	\$64,950,989	40.8%	\$434,743,186
June 30, 2014	\$65,268,089	39.7%	\$474,130,863

*Funded Status and Funding Progress* - During fiscal year 2014, neither the System nor the state of Louisiana made contributions to its postemployment benefits plan trust. A trust was

established during fiscal year 2008 but was not funded at all, has no assets, and hence has a funded ratio of zero. Since the plan was not funded, the System's entire actuarial accrued liability of \$889,696,439 was unfunded.

The funded status of the plan, as determined by an actuary as of July 1, 2013, was as follows:

	State OGB Plan	LSU System Health Plan	Total
Actuarial accrued liability (AAL)	\$837,643,100	\$52,053,339	\$889,696,439
Actuarial value of plan assets	NONE	NONE	NONE
UAAL	<u>\$837,643,100</u>	<u>\$52,053,339</u>	<u>\$889,696,439</u>
Funded ratio (actuarial value of plan assets/AAL)	0%	0%	0%
Covered payroll	\$323,840,500	\$0	\$323,840,500
UAAL as percentage of covered payroll	259%	0%	275%

### Actuarial Methods and Assumptions

Actuarial valuations of an ongoing plan involve estimates of the value of reported amounts and assumptions about the probability of occurrence of events far into the future. Examples include assumptions about future employment, mortality, and the health care cost trend. Amounts determined regarding the funded status of the plan and the annual required contributions of the employer are subject to continual revision as actual results are compared with past expectations and new estimates are made about the future. The schedule of funding progress, presented as required supplementary information following the notes to the financial statements, presents multiyear trend information that shows whether the actuarial value of plan assets is increasing or decreasing over time relative to the AAL for benefits.

Projections of benefits for financial reporting purposes are based on the substantive plan (the plan as understood by the employer and plan members) and include the types of benefits provided at the time of each valuation and the historical pattern of sharing of benefit costs between the employer and plan members to that point. The actuarial methods and assumptions used include techniques that are designed to reduce short-term volatility in the AAL consistent with the long-term perspective of the calculations.

The RP 2000 Mortality Table was used in making actuarial assumptions. Retirement rate assumptions differ by employment group and date of plan participation. The state's UAAL is being amortized as a level percentage of projected payroll over an open amortization period of 30 years. Annual per capita medical claims costs were updated to reflect an additional year of actual experience.

A summary of the actuarial assumptions is presented as follows:

	State OGB Plan	LSU System Health Plan
Actuarial valuation date	July 1, 2013	July 1, 2013
Actuarial cost method	Projected Unit Credit	Projected Unit Credit
Amortization method	Level % of payroll	Level % of payroll
Amortization period	30 years, open	30 years, open
Asset valuation method	None	None
Actuarial assumptions:		
Discount rate	4%	4.25%
Projected salary increases	3%	4%
Health care inflation rate	6%-8%	8.5%
Health care inflation rate - ultimate	4.5%	4.5%

## 10. COMPENSATED ABSENCES

At June 30, 2014, employees of the System have accumulated and vested annual, sick, and compensatory leave of \$24,777,694; \$18,830,860; and \$911,336, respectively. These balances were computed in accordance with GASB Codification Section C60. The leave payable is recorded in the accompanying financial statements.

## 11. LEASE OBLIGATIONS

### Operating Leases

For the year ended June 30, 2014, the total rental expense for all operating leases is \$1,761,001. The following is a schedule by years of future minimum annual rental payments required under operating leases:

<u>Fiscal Year Ending June 30,</u>	<u>Office Space</u>	<u>Equipment</u>	<u>Land</u>	<u>Other</u>	<u>Total Minimum Payments Required</u>
2015	\$735,913	\$84,645	\$109,300	\$165,967	\$1,095,825
2016	453,868	75,450	102,512	166,686	798,516
2017	358,387	43,715	104,080	171,020	677,202
2018	262,597	43,715	80,305	175,571	562,188
2019	233,191	22,879	5,444	154,333	415,847
2020-2024	1,165,955	79,798	28,981	400,000	1,674,734
2025-2029	1,165,955	42,815	32,149	400,000	1,640,919
2030-2034	10		35,664	400,000	435,674
2035-2039	10		39,564	400,000	439,574
2040-2044	10		43,891	320,000	363,901
Thereafter	40		175,828		175,868
Total	<u>\$4,375,936</u>	<u>\$393,017</u>	<u>\$757,718</u>	<u>\$2,753,577</u>	<u>\$8,280,248</u>

### Capital Leases

The System records items under capital leases as assets and obligations in the accompanying financial statements. The System's capital leases at June 30, 2014, consist of various leases as follows:

<u>Nature of Lease</u>	<u>Buildings</u>	<u>Equipment</u>	<u>Total</u>
Gross amount of leased assets (historical cost)	\$19,349,790	\$622,369	\$19,972,159
Remaining interest to end of lease	1,097,887	13,734	1,111,621
Remaining principal to end of lease	8,614,522	387,528	9,002,050

The System's component unit foundations have no capital leases at June 30, 2014.

The following is a schedule of future minimum lease payments under these capital leases, together with the present value of minimum lease payments at June 30, 2014:

<u>Fiscal Year Ending June 30</u>	<u>System</u>
2015	\$1,877,344
2016	1,847,385
2017	1,820,878
2018	1,780,904
2019	1,139,217
2020-2024	1,647,943
Total minimum lease payments	10,113,671
Less - amount representing executory costs	NONE
Net minimum lease payments	10,113,671
Less - amount representing interest	1,111,621
	<u>\$9,002,050</u>
	<u><u>\$9,002,050</u></u>

### **Lessor - Operating Leases**

The System's leasing operations consist primarily of leasing property for providing food services to students; bookstore operations; and office space for postal services, banking services, and vending operations.

The following schedule provides an analysis of the System's investment in property on operating leases and property held for lease by major classes as of June 30, 2014:

	<u>Cost</u>	<u>Accumulated Depreciation</u>	<u>Carrying Amount</u>
Office space	\$39,290,991	(\$17,409,353)	\$21,881,638
Buildings	36,105,512	(13,045,926)	23,059,586
Equipment	246,129	(84,043)	162,086
Land	4,203,016		4,203,016
Other	161,821	(126,734)	35,087
	<u>\$80,007,469</u>	<u>(\$30,666,056)</u>	<u>\$49,341,413</u>
Total	<u><u>\$80,007,469</u></u>	<u><u>(\$30,666,056)</u></u>	<u><u>\$49,341,413</u></u>

The following is a schedule by years of minimum future rentals on noncancelable operating leases as of June 30, 2014:

<u>Fiscal Year Ending June 30</u>	<u>Office Space</u>	<u>Buildings</u>	<u>Land</u>	<u>Other</u>	<u>Total</u>
2015	\$5,243,098	\$2,081,002	\$109,690	\$544,999	\$7,978,789
2016	4,595,547	1,590,210	98,232	551,249	6,835,238
2017	4,231,071	1,588,797	98,232	557,811	6,475,911
2018	3,511,512	1,566,281	98,232	564,712	5,740,737
2019	3,045,585	1,292,135	98,232	298,736	4,734,688
2020-2024	7,214,583	5,935,574	422,493		13,572,650
2025-2029		5,178,812	126,160		5,304,972
2030-2034		1,300,963	16,160		1,317,123
Thereafter		1,400,000	5,385		1,405,385
Total minimum future rentals	<u>\$27,841,396</u>	<u>\$21,933,774</u>	<u>\$1,072,816</u>	<u>\$2,517,507</u>	<u>\$53,365,493</u>

Minimum future rentals do not include contingent rentals that may be received as stipulated in the lease contracts. These contingent rental payments occur as a result of sales volume or customer usage of services provided. Contingent rentals received from operating leases of office space and buildings for the year ended June 30, 2014, were \$809,365 and \$1,195,238, respectively.

## 12. LONG-TERM LIABILITIES

The following is a summary of bond and other long-term debt transactions of the System for the year ended June 30, 2014:

### University of Louisiana System

	Balance June 30, 2013	Adjustments	Balance June 30, 2013 (Restated)	Additions	Reductions	Balance June 30, 2014	Amounts Due Within One Year
Notes and bonds payable:							
Notes payable	\$9,494,911		\$9,494,911	\$842,977	(\$1,952,874)	\$8,385,014	\$1,185,133
Bonds payable	656,006,693	\$11,128,131	667,134,824	103,562,126	(67,355,624)	703,341,326	16,882,668
Total notes and bonds payable	665,501,604	11,128,131	676,629,735	104,405,103	(69,308,498)	711,726,340	18,067,801
Other liabilities:							
Accrued compensated absences payable (note 10)							
	44,716,256	(620,732)	44,095,524	10,460,791	(10,036,425)	44,519,890	4,349,134
Capital lease obligations (note 11)	10,206,305		10,206,305	249,232	(1,453,487)	9,002,050	1,518,490
Reimbursement contracts payable	35,000		35,000		(35,000)		
OPEB payable (note 9)	434,743,186		434,743,186	65,268,089	(25,880,412)	474,130,863	
Total other liabilities	489,700,747	(620,732)	489,080,015	75,978,112	(37,405,324)	527,652,803	5,867,624
Total	\$1,155,202,351	\$10,507,399	\$1,165,709,750	\$180,383,215	(\$106,713,822)	\$1,239,379,143	\$23,935,425

### Component Units

	Balance June 30, 2013	Additions	Reductions	Balance June 30, 2014	Amounts Due Within One Year
Bonds and notes payable:					
Notes payable	\$467,421		(\$16,853)	\$450,568	\$17,684
Bonds payable	2,198,000		(161,000)	2,037,000	170,000
Total bonds and notes payable	2,665,421	NONE	(177,853)	2,487,568	187,684
Other liabilities:					
Capital lease obligations (note 11)	475,441		(475,441)		
Amounts held in custody for others					
	49,594,050	\$5,544,976		55,139,026	641,127
Total other liabilities	50,069,491	5,544,976	(475,441)	55,139,026	641,127
Total	\$52,734,912	\$5,544,976	(\$653,294)	\$57,626,594	\$828,811

Details of all debt outstanding at June 30, 2014, are as follows:

**Bonds Payable - University of Louisiana System**

<u>Issue</u>	<u>Date of Issue</u>	<u>Original Issue</u>	<u>Principal Outstanding June 30, 2013</u>	<u>Issued (Redeemed)</u>	<u>Principal Outstanding June 30, 2014</u>	<u>Maturities</u>	<u>Interest Rates</u>	<u>Interest Outstanding June 30, 2014</u>
<b>Grambling State University</b>								
Black and Gold Facilities, Inc. (blended component unit):								
Louisiana Public Facilities Authority - Student Housing Revenue Bonds:								
Series 2006 A	October 24, 2006	\$55,705,000	\$55,520,000	(\$1,105,000)	\$54,415,000	2039	4%-5%	\$37,954,350
Series 2006 C	December 28, 2006	5,700,000	5,235,000	(100,000)	5,135,000	2038	5.80%	4,453,495
Series 2007 A	December 5, 2007	39,330,000	39,330,000		39,330,000	2040	4%-4.25%	31,598,863
Series 2007 B	December 5, 2007	2,595,000	1,520,000	(545,000)	975,000	2016	5.72%	46,761
<b>Louisiana Tech University</b>								
Revenue Refunding Bonds Series 2012								
Innovative Student Facilities, Inc. (blended component unit):								
Louisiana Local Government Environmental Facilities and Community Development Authority:								
Student Housing and Recreational Facilities - Series 2007								
	September 26, 2007	51,670,000	49,335,000	(775,000)	48,560,000	2038	4.0%-5.25%	32,329,050
Student Housing and Related Refunding Bonds - Series 2013								
	June 6, 2013	19,065,000	19,065,000	(815,000)	18,250,000	2034	3.0%-5.0%	7,731,947
University Athletic and Related Facilities - Series 2013								
	April 10, 2014	9,000,000		9,000,000	9,000,000	2039	4.48%	6,130,656
<b>McNeese State University</b>								
Field House - Series 2009								
Cowboy Facilities, Inc. (blended component unit):								
Calcasieu Parish Trust Authority:								
University Scoreboard Project Bonds - Series 2005								
	April 1, 2005	1,900,000	480,000	(230,000)	250,000	2015	6.50%	16,250
University Student Lease Revenue Bonds - Series 2011								
	December 7, 2011	18,655,000	17,560,000	(605,000)	16,955,000	2033	3.0%-5.0%	8,651,988
Louisiana Local Government Environmental Facilities and Community Development Authority:								
University Student Parking Bonds - Series 2011								
	December 28, 2011	13,850,000	13,700,000	(260,000)	13,440,000	2042	3.0%-5.0%	11,108,050
<b>Nicholls State University</b>								
NSU Facilities Corporation (blended component unit):								
Louisiana Local Government Environmental Facilities and Community Development Authority:								
Streets and Parking Revenue Bonds - Series 2006 A								
	May 1, 2006	3,320,000	2,460,000	(140,000)	2,320,000	2026	4.75%	787,738
Cafeteria and Student Union Revenue Bonds - Series 2006 B								
	May 1, 2006	5,000,000	4,240,000	(130,000)	4,110,000	2031	6.69%	2,920,064
Student Revenue Housing - Series 2007A								
	August 23, 2007	17,680,000	14,860,000	(930,000)	13,930,000	2024	4.38%	3,642,000
Student Revenue Housing - Series 2007B								
	August 23, 2007	32,380,000	32,380,000		32,380,000	2039	4.49%	27,842,095
Student Self-Assessed Fees - Series 2010								
	December 15, 2010	10,860,000	10,670,000	(195,000)	10,475,000	2041	4.13%	8,761,406
<b>Northwestern State University</b>								
Wellness, Recreation, and Activity Center Bonds - Series 2011								
	October 25, 2011	4,500,000	3,945,000	(295,000)	3,650,000	2024	3.80%	805,220



Issue	Date of Issue	Original Issue	Principal Outstanding June 30, 2013	Issued (Redeemed)	Principal Outstanding June 30, 2014	Maturities	Interest Rates	Interest Outstanding June 30, 2014
<b>Southeastern Louisiana University</b>								
Student Recreation and Activity								
Center Revenue Bonds - Series 2011 University Facilities, Inc. (blended component unit):	December 7, 2011	\$3,650,000	\$2,950,000	(\$390,000)	\$2,560,000	2020	2.0%-3.375%	\$288,830
Student Housing, Intermodal Parking and Stadium - Series 2004								
Series 2004 A and C	August 13, 2004	61,910,000	54,115,000	(54,115,000)				
Series 2004 B	August 13, 2004	15,000,000	15,000,000		15,000,000	2035	Variable	596,088
Intermodal Parking - Series 2007 A and B	March 14, 2007	8,035,000	4,930,000	(175,000)	4,755,000	2037	4.0%-4.375%	2,144,937
Student Union - Series 2010	November 17, 2010	31,255,000	30,215,000	(610,000)	29,605,000	2041	0.80%-5.0%	22,621,987
Student Union - Series 2013 Refunding Bonds	November 13, 2013	40,910,000		40,910,000	40,910,000	2026	4.0%-5.25%	12,128,706
<b>University of Louisiana at Lafayette</b>								
Lease Revenue Refunding Bonds, Series 2006 - Cajundome Convention Center Project								
Ragin' Cajun Facilities, Inc. (blended component unit) - Lafayette Public Trust Financing Authority:	April 26, 2007	13,370,000	11,235,000	(465,000)	10,770,000	2029	4.0%-5.0%	4,088,774
Student Housing - Series 2009								
Student Union and University Facilities Project - Series 2010	April 14, 2009	12,500,000	12,365,000	(115,000)	12,250,000	2039	3.5%-6.0%	11,016,778
Housing and Parking Project - Series 2010	December 2, 2010	22,200,000	21,420,000	(440,000)	20,980,000	2041	2.0%-5.0%	15,966,135
Refunding Bonds Series 2012	December 14, 2010	100,050,000	100,050,000	(1,240,000)	98,810,000	2042	2.0%-5.5%	91,186,253
Louisiana Local Government Environmental Facilities and Community Development Authority - Lewis Street Parking Garage Project, Series 2013	October 30, 2012	14,740,000	14,740,000		14,740,000	2032	3.0%-5.0%	6,291,042
Athletic Facilities Project, Series 2013	November 21, 2013	25,205,000		25,205,000	25,205,000	2044	2.0%-5.0%	21,660,373
	November 26, 2013	23,605,000		23,605,000	23,605,000	2043	2.0%-5.0%	20,256,927
<b>University of Louisiana at Monroe</b>								
ULM Facilities, Inc. (blended component unit):								
Louisiana Local Government Environmental Facilities and Community Development Authority:								
Student Housing, Infirmary, and Student Center:								
Revenue Bonds Series 2004 A & A-T	June 30, 2004	35,210,000	32,675,000	(50,000)	32,625,000	2035	2.92%	12,887,948
Revenue Bonds Series 2004 C & C-T	December 8, 2004	33,680,000	29,790,000	(35,000)	29,755,000	2036	2.92%	13,301,953
Intermodal Transit Facility and Parking - Revenue Bonds Series 2006	November 7, 2006	1,500,000	690,000	(160,000)	530,000	2017	5.06%	40,985
Clarke Williams Student Center Renovation Project - Series 2007	October 25, 2007	2,045,000	1,715,000	(80,000)	1,635,000	2028	5.40%	693,765
Revenue Refunding Bonds - Series 2014	June 30, 2014	1,845,000		1,845,000	1,845,000	2024	2.92%	292,667
<b>University of New Orleans</b>								
Housing Revenue Bonds of 1998								
Revenue Bonds of 2004 - Series A	August 15, 1998	15,915,000	2,825,000		2,825,000	2031	3.9%-5%	2,194,125
Revenue Bonds of 2004 - Series B	June 17, 2004	9,440,000	1,100,000	(1,100,000)				
Revenue Bonds - Series 2012	October 19, 2004	8,480,000	6,050,000	(360,000)	5,690,000	2026	3%-4.67%	1,735,700
UNO Research and Technology Foundation:* Louisiana Public Facilities Authority Revenue Bonds Series 2006	August 22, 2012	9,700,000	9,505,000	(510,000)	8,995,000	2028	2.99%	2,008,159
	August 8, 2006	38,500,000	37,700,000	(340,000)	37,360,000	2037	3.75%-5.25%	30,081,175
Total		829,930,000	668,390,000	33,655,000	702,045,000			<u>\$458,352,592</u>
Premiums/discounts, net			(1,255,192)	2,551,518	1,296,326			
Total		<u>\$829,930,000</u>	<u>\$667,134,808</u>	<u>\$36,206,518</u>	<u>\$703,341,326</u>			

\*Fiscal year ended December 31, 2013

**Component Units**

Issue	Date of Issue	Original Issue	Principal Outstanding June 30, 2013	Issued (Redeemed)	Principal Outstanding June 30, 2014	Maturities	Interest Rates	Interest Outstanding June 30, 2014
<b>University of Louisiana at Lafayette Foundation, Inc.</b>								
Lafayette Economic Development Authority	February 1, 2002	\$8,500,000	\$1,500,000		\$1,500,000	2017	4.50%	\$171,000
<b>University of New Orleans Foundation*</b>								
Film Studio Bond Debt - NIMS Center	August 1, 2001	2,000,000	698,000	(\$161,000)	537,000	2016	2.09%	22,855
Total		<u>\$10,500,000</u>	<u>\$2,198,000</u>	<u>(\$161,000)</u>	<u>\$2,037,000</u>			<u>\$193,855</u>

\*Fiscal year ended December 31, 2013

**Reimbursement Contracts Payable - University of Louisiana System**

Issue	Date of Issue	Original Issue	Principal Outstanding June 30, 2013	Issued (Redeemed)	Principal Outstanding June 30, 2014
<b>Northwestern State University</b>					
General Obligation Bonds - Series 1993-B	February 1, 1993	\$460,000	\$35,000	(\$35,000)	NONE

The annual requirements to amortize all System bonds outstanding at June 30, 2014, are as follows:

	Principal	Interest	Total
2015	\$16,870,000	\$30,865,747	\$47,735,747
2016	19,430,000	29,951,939	49,381,939
2017	20,485,000	29,249,455	49,734,455
2018	21,305,000	28,491,982	49,796,982
2019	22,420,000	27,628,883	50,048,883
2020-2024	126,705,000	123,449,292	250,154,292
2025-2029	135,980,000	95,057,352	231,037,352
2030-2034	154,530,000	62,251,639	216,781,639
2035-2039	138,495,000	27,731,213	166,226,213
2040-2044	45,825,000	3,675,090	49,500,090
Subtotal	<u>702,045,000</u>	<u>458,352,592</u>	<u>1,160,397,592</u>
Unamortized Discount/ Premium, net	1,296,326	NONE	1,296,326
Total	<u>\$703,341,326</u>	<u>\$458,352,592</u>	<u>\$1,161,693,918</u>

The annual requirements to amortize all component unit bonds outstanding at June 30, 2014, are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$170,000	\$78,739	\$248,739
2016	879,000	75,181	954,181
2017	988,000	39,935	1,027,935
Total	<u>\$2,037,000</u>	<u>\$193,855</u>	<u>\$2,230,855</u>

The following is a summary of the debt service reserve requirements of the various bond issues outstanding at June 30, 2014:

<u>Bond Issue</u>	<u>Reserves Available</u>	<u>Reserve Requirement</u>	<u>Excess/ (Deficiency)</u>
<b>Grambling State University</b>			
U.S. Department of Education Note	\$528,000	\$528,000	NONE
Revenue Bonds - Debt Service	7,234,042	7,205,390	\$28,652
Revenue Bonds - Maintenance	6,584,720	5,370,766	1,213,954
<b>Louisiana Tech University</b>			
Innovative Student Facilities, Inc., Revenue Bonds 2007	3,416,924	3,416,725	199
Innovative Student Facilities, Inc., Revenue Bonds 2013	684,484	684,484	NONE
<b>McNeese State University</b>			
McNeese State University Field House Project, Series 2009	442,619	437,286	5,333
Cowboy Facilities, Inc., Student Lease Revenue Bonds 2011	1,356,535	1,356,513	22
Cowboy Facilities, Inc., Student Parking Bonds 2011	879,256	879,256	NONE
<b>Nicholls State University</b>			
NSU Facilities, Inc., Revenue Bonds 2006, Series A and B	677,170	677,170	NONE
NSU Facilities, Inc., Revenue Bonds 2007, Series A and B	3,275,945	3,275,945	NONE
NSU Facilities, Inc., Revenue Bonds, Series 2010	689,750	689,750	NONE
<b>Southeastern Louisiana University</b>			
University Facilities, Inc., Revenue Bonds 2004	1,500,000	1,500,000	NONE
University Facilities, Inc., Revenue Bonds 2007	482,969	482,969	NONE
University Facilities, Inc., Revenue Bonds 2010A	1,578,832	1,578,569	263
University Facilities, Inc., Revenue Bonds 2010B	358,600	358,540	60
University Facilities, Inc., Revenue Bonds 2013	2,045,552	2,045,500	52
<b>University of Louisiana at Lafayette</b>			
Ragin' Cajun Facilities, Inc., Project Series 2009	975,317	975,300	17
Ragin' Cajun Facilities, Inc., Student Union/University Facilities Project Series 2010	1,379,912	1,379,681	231
Ragin' Cajun Facilities, Inc., Housing and Parking Project Series 2010	6,846,770	6,845,625	1,145
Ragin' Cajun Facilities, Inc., Lewis Street Parking Garage Project Series 2013	1,590,546	1,590,463	83
Ragin' Cajun Facilities, Inc., Athletic Facilities Project Project Series 2013	1,488,326	1,488,250	76
<b>University of Louisiana at Monroe</b>			
ULM Facilities, Inc., Student Housing and Student Center Revenue Bonds 2004 A & B	1,120,843	1,120,465	378
ULM Facilities, Inc., Student Housing and Student Center Revenue Bonds 2004 C & C-T	1,021,885	1,021,535	350
ULM Facilities, Inc., Intermodel Transit Facility and Parking Project Revenue Bonds 2006	150,002	150,000	2
<b>University of New Orleans</b>			
UNO Research and Technology Foundation Student Housing Revenue Bonds - Series 2006	3,123,213	3,120,663	2,550
Total	<u>\$49,432,212</u>	<u>\$48,178,845</u>	<u>\$1,253,367</u>

The University of Louisiana at Lafayette has included a bond liability totaling \$10,770,000 at June 30, 2014, in its long-term liabilities for Lease Revenue Refunding Bonds, Series 2006 - Cajundome Convention Center Project (Convention Center Bonds) based on a lease agreement

between the Cajundome Commission and the Cajundome (note 15). At June 30, 2014, the Cajundome reported a debt service reserve requirement of \$485,525 and deposits totaling \$485,532 for the Convention Center Bonds. The reserves are held at J.P. Morgan Trust Company, National Association, Baton Rouge, Louisiana, the trustee bank. The debt reserve is not included in the System's financial statements because the reserves are held by the Cajundome Commission, which is not a component unit of the System.

As permitted by the bond resolution for the Ragin' Cajun Facilities, Inc. Project - Series 2012 Refunding Bonds, Ragin' Cajun Facilities, Inc., obtained a surety bond issued by an insurance company as a substitute for the reserve requirement for the bonds. The surety bond meets the definition as a reserve fund investment and guarantees payment of an amount not to exceed \$1,171,344 to fund the reserve requirement.

### Notes Payable - University of Louisiana System

Note	Date of Issue	Original Issue	Principal Outstanding June 30, 2013	Issued (Redeemed)	Principal Outstanding June 30, 2014	Maturities	Interest Rates	Interest Outstanding June 30, 2014
<b>Grambling State University</b>								
U.S. Department of Education	May 1, 1993	\$3,500,000	\$1,590,910	(\$131,002)	\$1,459,908	2023	3.0%	\$228,755
<b>University of Louisiana at Monroe</b>								
Regions Bank - scoreboard	March 3, 2011	2,000,000	1,550,000	(1,550,000)				
<b>University of New Orleans</b>								
LEAF Note - Computer/Phone Equipment	June 24, 2014	842,977		842,977	842,977	2017	1.04%	12,223
UNO Research and Technology Foundation: LPFA	October 19, 1999	1,500,000	1,387,984		1,387,984	2024		
Whitney Bank	April 19, 2001	7,350,000	4,400,848	(213,775)	4,187,073	2016	6.5%	603,923
FNBC	December 23, 2009	1,162,521	565,169	(58,097)	507,072	2015	3.75%	18,233
Total		<u>\$16,355,498</u>	<u>\$9,494,911</u>	<u>(\$1,109,897)</u>	<u>\$8,385,014</u>			<u>\$863,134</u>

\*Fiscal year ended December 31, 2013

The System's component unit foundations had the following outstanding note payable at June 30, 2014.

Note	Date of Issue	Original Issue	Principal Outstanding June 30, 2013	Issued (Redeemed)	Principal Outstanding June 30, 2014	Maturities	Interest Rates	Interest Outstanding June 30, 2014
<b>University of Louisiana at Lafayette Foundation, Inc.</b>								
U.S. Department of Education	June 9, 2011	<u>\$500,000</u>	<u>\$467,421</u>	<u>(\$16,853)</u>	<u>\$450,568</u>	2016	4.75%	<u>\$39,477</u>

The annual requirements to amortize all notes outstanding for the System at June 30, 2014, including interest of \$863,134, are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$1,185,133	\$335,042	\$1,520,175
2016	800,894	297,471	1,098,365
2017	4,280,637	117,883	4,398,520
2018	286,371	30,181	316,552
2019	290,831	25,721	316,552
2020-2024	1,437,049	56,836	1,493,885
2025-2029	104,099		104,099
	<u>\$8,385,014</u>	<u>\$863,134</u>	<u>\$9,248,148</u>
Total			

The annual requirements to amortize notes outstanding for the component unit foundations at June 30, 2014, including interest of \$39,477, are as follows:

	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2015	\$17,684	\$21,027	\$38,711
2016	432,884	18,450	451,334
	<u>\$450,568</u>	<u>\$39,477</u>	<u>\$490,045</u>
Total			

### 13. REFUNDING OF BONDS

#### Facility Corporations

During the fiscal year ended June 30, 2014, University Facilities, Inc. at Southeastern Louisiana University and ULM Facilities, Inc. at the University of Louisiana at Monroe entered into transactions to refund certain bonds as described below. These corporations are reported under FASB accounting standards, the requirements of which differ from the requirements of GASB for disclosures related to advance refunding of bonds.

#### *Southeastern Louisiana University*

In November 2013, the Louisiana Local Government Environmental Facilities and Community Development Authority, University Facilities, Inc. (UFI) issued \$40,910,000 of nontaxable revenue refunding bonds. The purpose of the issue, together with an additional payment of \$7,500,000 from available UFI funds, was to refund the Student Housing, Intermodal, and Stadium Bonds, Series 2004A. Principal of the bonds on the refunding date totaled \$52,230,000 (the "Prior Bonds"). The refunding reduced the total debt service by approximately \$16.6 million over the next 18 years and resulted in an economic gain (of approximately \$5.4 million. Of the debt considered legally defeased, \$52,230,000 is outstanding as of June 30, 2014. The bonds were paid on August 1, 2014.

*University of Louisiana at Monroe*

On June 30, 2014, the Louisiana Local Government Environmental Facilities and Community Development Authority University of Louisiana Monroe Facilities, Inc. (ULM Facilities) issued \$1,845,000 of Revenue and Refunding Bonds, Series 2014. The purpose of the issue was to refund notes payable for a university scoreboard.

The refunding reduced the interest rate on the notes, eliminated the balloon payment due in fiscal year 2016, and set a fixed interest rate for the for the debt.

**14. INTEREST RATE SWAP AGREEMENTS**

The NSU Facilities Corporation is reported under FASB accounting standards, the requirements of which differ from the requirements of GASB Statement No. 53, *Accounting and Financial Reporting for Derivative Instruments* and GASB Statement No. 64, *Derivative Instruments: Application of Hedge Accounting Termination Provisions - an amendment of GASB Statement No. 53*.

The Louisiana Local Government Environmental Facilities and Community Development Authority (Authority) issued its \$32,380,000 Revenue Bonds (Nicholls State University Student Housing/NSU Facilities Corporation Project) Series 2007B Bonds (Bonds), the proceeds of which were loaned to the NSU Facilities Corporation (Corporation). The Bonds were issued as variable rate securities and bear interest at the variable rate in effect from time to time. On December 16, 2010, the Bonds were converted to a different variable rate mode, from auction rate to a variable rate demand bond secured by the existing Assured Guaranty bond insurance with liquidity provided by a Regions Bank stand-by bond purchase agreement confirmed by a Federal Home Loan Bank-Atlanta letter of credit.

*Objective of the interest rate swap:* In order to hedge interest rate exposure on the Bonds at the request of the Corporation, the Authority entered into an interest rate swap with Morgan Keegan Financial Products, Inc. (Provider). The Swap was originally effective as of August 15, 2007, and was subsequently amended on June 20, 2008, as more fully described in the Master Agreement, Schedule to the Master Agreement, Replacement Transaction Agreement and Confirmation dated August 15, 2007, and the Amended Confirmation dated June 20, 2008 (Swap Documents). The Corporation is liable to the Authority to make swap payments and bond payments pursuant to the terms of the bond documents. Capitalized terms used herein but not defined shall have the meaning set forth in the Swap Documents.

*Terms:* Under the terms of the Swap since July 1, 2010, the Authority pays a fixed rate of 4.122%, and the Provider pays a rate equal to 70% of the London Interbank Offered Rate (LIBOR) beginning July 1, 2010, through June 1, 2039, as more fully described in the Swap Documents.

*Fair Value:* The fair value of the swap agreement as of June 30, 2014, which is not reported in the financial statements, was \$9,249,000 in favor of the Provider. The fair value was provided by Sisung Securities Corporation.

*Credit Risk:* Credit risk is the risk that the counterparty will not fulfill its obligations. At June 30, 2014, the Authority is not exposed to credit risk because the swap has a negative fair value. However, should interest rates change and the fair value of the swap becomes positive, the Authority would be exposed to credit risk in the amount of the swap's fair value.

*Basis Risk:* Basis risk is the risk that arises when variable rates on a swap and the associated debt are based on different indexes. The interest rates for the Swap are based on LIBOR, and the interest rates for the bonds are based on the Securities Industry and Financial Markets Association Swap Index; therefore, the Authority is subject to basis risk.

*Termination Risk:* The Authority or the counterparty may terminate the swap if the other party fails to perform under the terms of the contract. The swap agreement may be terminated if either party fails to make payment, when due, under the swap agreement; breaches the agreement; made or repeated or deemed to have made or repeated a misrepresentation; bankrupts; or merges without assumption or commits an illegality. If the swap is terminated, the variable-rate bond would no longer carry a synthetic interest rate. Also, if at the time of termination the swap has a negative fair value, the Authority would be liable to the counterparty for a payment equal to the swap's fair value.

*Rollover Risk:* Rollover risk is the risk that the swap does not extend to the maturity of the associated debt. The Authority is not exposed to rollover risk because the swap terminates in conjunction with the maturity of the associated bond. The swap terminates on June 1, 2039, and the bonds mature on June 1, 2039.

*Interest Rate Risk:* Interest rate risk is the risk that the interest rate will change over some interval while the bonds are outstanding. The Authority has entered into this fixed rate swap agreement to mitigate interest rate risk associated with the underlying variable rate bonds.

## **15. REVENUE USED AS SECURITY FOR REVENUE BONDS**

Pledged revenues are specific revenues that have been formally committed to directly collateralize or secure debt of the pledging government, or directly or indirectly collateralize or secure debt of a component unit. Pledged revenues must be disclosed for each period in which the secured debt remains outstanding and for each secured debt issued.

### **Louisiana Tech University**

#### Refunding Revenue Bonds Series 2012

Revenue pledged for this bond includes all auxiliary fund revenues. The original issue of the bonds was \$3,975,000, and the bonds were issued to refund the University Power Plant Series 2002 Revenue Bonds. The debt secured by the pledge is \$3,280,000. The approximate remaining amount of the pledge is \$3,589,652. The term of commitment is October 24, 2012 through April 1, 2022. For the year ended June 30, 2014, the requirements for principal and



interest were \$375,000 and \$74,928, respectively. The amount of pledged revenues recognized for fiscal year 2014 was \$6,546,653.

### **McNeese State University**

The pledged revenues for the Board of Supervisors for the University of Louisiana System Revenue Bonds (McNeese State University Field House Project) Series 2009 include (1) a university student self-assessed fee in the amount of \$10 per semester obligated and dedicated to the Field House Project and the maintenance and operations; (2) the entirety of the university's portion of the monies in the Calcasieu Parish Higher Education Improvement Fund from the 1% hotel/motel occupancy tax; (3) revenues received by the university's athletic department budget from a \$2 increase in ticket sales that began with the 2008 football season, the total dedication not to exceed \$100,000 annually from the university's budget; and (4) all funds and accounts held pursuant to the Bond Resolution, except any fund created to hold monies pending rebate to the United States for payment of costs of issuance of bonds. Pledged revenues shall not include funds appropriated to the board or the university by the legislature of the state from time to time. The bonds were originally issued for \$6,000,000. As of June 30, 2014, the principal and interest outstanding totaled \$5,140,000 and \$1,779,700, respectively. The revenues are pledged for the period July 2009 through June 2030.

The debt secured by the revenues pledged was for renovation and expansion of the university's athletic field house including adding a second floor to the facility, funding a debt service reserve fund, funding a maintenance reserve fund, and paying the costs of issuance of the bonds.

For the year ending June 30, 2014, the requirements for principal and interest were \$225,000 and \$206,423, respectively. Pledged revenues recognized for the period were \$963,237.

### **Northwestern State University**

Specific pledged revenue is student self-assessed fees approved for the project by the students of Northwestern State University in the amount of \$75 per semester. The debt secured by the pledged revenue was \$4,500,000, the original bond issue. The approximate remaining amount of the pledge is \$4,455,220 at June 30, 2014, representing \$3,650,000 in principal and \$805,220 in interest. The term of commitment was 25 years beginning in October 1999 and ending in April 2024. The general purpose for the debt secured by the pledge was the planning, acquisition, construction, and equipping of the university's Student Wellness, Recreation, and Activity Center. The dedicated revenues are pledged 100% annually up to the current amount due for principal and interest. For the year ended June 30, 2014, the requirements for principal and interest were \$295,000 and \$149,910, respectively. The amount of pledged revenues recognized for fiscal year 2014 was \$1,315,995.

**Southeastern Louisiana University****Board of Supervisors for the University of Louisiana System Revenue Refunding Bonds (Southeastern Louisiana University Student Recreation and Activity Center Project) Series 2011**

Revenue pledged for this bond includes all revenue related to the Student Recreation and Activity Center, including student fees, membership fees, and other miscellaneous revenue related to the Recreation Center. The bond was originally issued for \$3,650,000. As of June 30, 2014, principal and interest outstanding was \$2,560,000 and \$288,830, respectively. The revenue was pledged for the purpose of this bond for the period July 1995 through June 2020.

The debt secured by the revenue pledged was for the purpose of providing funds to refund the \$4,100,000 outstanding Board of Trustees for State Colleges and Universities, State of Louisiana Revenue Bonds (Southeastern Louisiana University Student Recreation and Activity Center Project), Series 1998; to fund a debt service reserve fund, if necessary; and to pay the costs of issuance of the bonds. Pledged revenue related to this bond includes all revenue derived by the university from the levy and collection of the pledged student fee; any other student fees levied and collected to pay for the Recreation Center pledged to the payment of bonds from time to time; and membership fees imposed by the university from time to time on Recreation Center users other than Southeastern Louisiana University students. The pledged student fee is equal to \$25 per-student, per-regular semester, and \$12.50 per-student, per-summer semester.

For the year ending June 30, 2014, principal and interest requirements were \$390,000 and \$86,881, respectively. Pledged revenues recognized for the period were \$1,345,888.

**University of Louisiana at Lafayette****Lease Revenue Refunding Bonds, Series 2006 - Cajundome Convention Center Project**

The Convention Center adjacent to the Cajundome is owned by the Board of Supervisors for the University of Louisiana System and the University of Louisiana at Lafayette. The Convention Center is leased to and operated by the Cajundome Commission. In consideration for use and possession of the Convention Center and the issuance of bonds by the Board, the Commission has entered into a lease agreement dated June 10, 1997, with the Board. Under the terms of the agreement, the Commission pays rentals for the facility in the amount of debt service of the bonds issued by the Board, including any penalties or premiums, and any and all expenses related to the trustee for the bonds. Rental payments are payable only from pledged revenues, which consist of a hotel/motel tax subject to annual appropriation by the legislature, and excess revenues after deduction of operating expenditures of the Convention Center for each fiscal year of operation. Rental payments under the lease agreement during the fiscal year ended 2014 totaled \$943,894, which consisted of the bond principal and interest payments.

**University of New Orleans****Revenue Bond Series 1998, Recreation and Wellness Center**

Revenue pledged for this bond includes per-semester student charges and other fees imposed on users of the fitness center. The bonds were originally issued for \$15,915,000 for the construction of the student fitness center. The debt secured by the pledge is \$2,825,000. The approximate remaining amount of the pledge is \$5,019,125. The term of commitment is August 1998 to October 2030. For the year ended June 30, 2014, the requirements for principal and interest were \$0 and \$141,250, respectively. The amount of pledged revenues recognized for the period was \$1,292,744.

**Revenue Bonds Series 2004B**

Revenue pledged for these bonds include student housing, food, and vending services, the student union, other miscellaneous auxiliaries, and designated student charges. The bonds were originally issued for \$8,480,000 to refund the Series 1996A and 1997A bonds. The debt secured by the pledge is \$5,690,000. The approximate remaining amount of the pledge is \$7,425,700. The term of commitment is October 2004 through May 2026. For the year ended June 30, 2014, the requirements for principal and interest were \$360,000 and \$253,138, respectively. The amount of pledged revenues recognized for the fiscal year 2014 was \$8,489,685.

**Revenue Bonds Series 2012, Recreation/Wellness Center**

Revenue pledged for these bonds include per-semester student charges and other fees imposed on users of the fitness center. The bonds were originally issued for \$9,700,000 to refund the Series 1998 bonds and for construction of the student fitness center. The debt secured by the pledge is \$9,505,000. The approximate remaining amount of the pledge is \$11,003,159. The term of commitment is August 2012 through October 2027. For the year ended June 30, 2014, the requirements for principal and interest were \$510,000 and \$276,575, respectively. The amount of pledged revenues recognized for the fiscal year 2014 was \$1,292,744.

**16. RESTATEMENT OF BEGINNING NET POSITION**

The beginning net position as reflected on Statement C for the System has been restated to reflect the following changes:

	<u>University</u>
Net position at June 30, 2013	\$1,059,380,804
Grambling State University (Black and Gold Facilities)	
Cash	(480,675)
Capital assets	(311,756)
Louisiana Tech University - capital assets	(75,759)
McNeese State University - capital assets	24,723
University of Louisiana at Lafayette:	
Cajundome Bonds Series 2006	(11,128,131)
Accounts receivable	(35,467)
University of Louisiana at Monroe:	
Capital assets	(231,990)
Unearned revenues	(252,147)
Compensated absences	620,732
Board of Supervisors - amounts held in custody	<u>443,089</u>
Net position at June 30, 2013, restated	<u><u>\$1,047,953,423</u></u>

## 17. RESTRICTED NET POSITION

The System has the following restricted expendable net position at June 30, 2014:

<u>Account Title</u>	<u>Amount</u>
Student fees	\$49,284,223
Grants and contracts	11,855,617
Gifts - restricted by donors	1,903,202
Endowment	65,956,825
Auxiliary enterprises	14,389,008
Student loan fund	38,729,458
Capital construction/plant projects	7,059,097
Debt service/retirement of indebtedness	7,027,154
Maintenance reserves	4,593,311
WRAC Fund	1,758,702
Scholarships	4,270,958
Other	<u>3,632,641</u>
Total expendable	<u><u>\$210,460,196</u></u>

The System's restricted nonexpendable net position totaling \$192,151,329 as of June 30, 2014, was comprised entirely of endowment funds.

Of the total net position reported on Statement A for the year ended June 30, 2014, \$27,353,015 was restricted by enabling legislation.

### RESTRICTED NET ASSETS - COMPONENT UNITS

Restricted net assets for the component units within the System are as follows:

	University of Louisiana at Lafayette Foundation, Inc.	University of New Orleans Foundation
Temporarily restricted:		
Donor-restricted endowment funds	\$38,253,215	\$15,615,354
Chair and professorship endowment funds	18,564,557	
Other programs		8,809,918
	<u>\$56,817,772</u>	<u>\$24,425,272</u>
Total temporarily restricted net assets	<u>\$56,817,772</u>	<u>\$24,425,272</u>
Permanently restricted:		
Donor-restricted endowment funds	\$42,816,737	\$29,345,010
Chair and professorship endowment funds	39,283,209	
	<u>\$82,099,946</u>	<u>\$29,345,010</u>
Total permanently restricted net assets	<u>\$82,099,946</u>	<u>\$29,345,010</u>

## 18. CONDENSED FINANCIAL INFORMATION

Following is condensed financial information for the System's eight blended component units:

**Statement of Net Position**

	Black and Gold Facilities, Inc.	Innovative Student Facilities, Inc.	Cowboy Facilities, Inc.	NSU Facilities Corporation
<b>Assets</b>				
Current assets	\$8,391,385	\$77,348	\$1,130,000	\$77,941
Capital assets	69,095,611	68,711,549	22,962,058	60,948,974
Other assets	18,125,393	30,231,426	5,382,386	9,500,804
<b>Total assets</b>	<b>\$95,612,389</b>	<b>\$99,020,323</b>	<b>\$29,474,444</b>	<b>\$70,527,719</b>
<b>Liabilities</b>				
Current liabilities	\$5,066,358	\$2,639,890	\$1,459,138	\$1,807,242
Long-term liabilities	98,413,882	74,346,707	28,565,508	68,635,626
<b>Total liabilities</b>	<b>\$103,480,240</b>	<b>\$76,986,597</b>	<b>\$30,024,646</b>	<b>\$70,442,868</b>
<b>Net Position</b>				
Net investment in capital assets	(\$6,461,022)	\$13,918,239	(\$2,852,163)	\$4,963,806
Restricted net position - expendable				2,652,859
Unrestricted net position	(1,406,829)	8,115,487	2,301,961	(7,531,814)
<b>Total net position</b>	<b>(\$7,867,851)</b>	<b>\$22,033,726</b>	<b>(\$550,202)</b>	<b>\$84,851</b>
	University Facilities, Inc.	Ragin' Cajun Facilities, Inc.	University of Louisiana at Monroe Facilities, Inc.	University of New Orleans Research and Technology Foundation, Inc.*
<b>Assets</b>				
Current assets	\$25,029,919	\$210,066	\$6,571,217	\$12,920,787
Capital assets	87,718,601	160,808,791	50,456,324	71,435,204
Other assets	8,280,612	68,283,700	7,618,961	38,532,493
<b>Total assets</b>	<b>\$121,029,132</b>	<b>\$229,302,557</b>	<b>\$64,646,502</b>	<b>\$122,888,484</b>
<b>Liabilities</b>				
Current liabilities	\$8,071,514	\$13,400,036	\$3,197,824	\$8,629,856
Long-term liabilities	89,550,937	191,703,541	64,445,000	46,490,935
<b>Total liabilities</b>	<b>\$97,622,451</b>	<b>\$205,103,577</b>	<b>\$67,642,824</b>	<b>\$55,120,791</b>
<b>Net Position</b>				
Net investment in capital assets	\$12,222,539	\$23,278,133	(\$15,901,021)	\$65,353,075
Restricted net position - expendable	11,834,147	3,267,952		142,925
Unrestricted net position	(650,005)	(2,347,105)	12,904,699	2,271,693
<b>Total net position</b>	<b>\$23,406,681</b>	<b>\$24,198,980</b>	<b>(\$2,996,322)</b>	<b>\$67,767,693</b>

\*Fiscal year ended December 31, 2013

### Statement of Revenues, Expenses, and Changes in Net Position

	Black and Gold Facilities, Inc.	Innovative Student Facilities, Inc.	Cowboy Facilities, Inc.	NSU Facilities Corporation
Operating revenues	\$11,500,901	\$4,980,960	\$4,430,627	\$5,489,989
Operating expenses	(3,868,024)		(1,396,185)	(751,794)
Depreciation expense	(3,187,195)	(2,081,482)	(1,023,152)	(3,057,406)
Net operating income	4,445,682	2,899,478	2,011,290	1,680,789
Nonoperating revenues (expenses):				
Investment income	2,140	765	465	138,163
Interest expense	(4,887,035)	(3,025,710)	(1,447,237)	(2,642,536)
Other (net)		(305,952)	(63,939)	
Capital contributions/additions to permanent and term endowments		13,208,922		
Changes in net position	(439,213)	12,777,503	500,579	(823,584)
Net position beginning of the year, restated	(7,428,638)	9,256,223	(1,050,781)	908,435
Net position end of the year	(\$7,867,851)	\$22,033,726	(\$550,202)	\$84,851
	University Facilities, Inc.	Ragin' Cajun Facilities, Inc.	University of Louisiana at Monroe Facilities, Inc.	University of New Orleans Research and Technology Foundation, Inc.*
Operating revenues	\$22,260,982	\$8,597,134	\$9,101,909	\$9,710,331
Operating expenses	(11,720,792)	(137,712)	(3,185,899)	(7,148,940)
Depreciation expense	(2,206,130)	(4,119,566)	(2,007,948)	(3,139,008)
Net operating income (loss)	8,334,060	4,339,856	3,908,062	(577,617)
Nonoperating revenues (expenses):				
Investment income	12,914	91,531	5,930	48,778
Interest expense	(2,186,369)	(6,602,740)	(2,003,128)	(2,175,088)
Other (net)	(3,654,301)		(947,125)	(1,465,160)
Capital contributions/additions to permanent and term endowments		9,219,450		
Changes in net position	2,506,304	7,048,097	963,739	(4,169,087)
Net position beginning of the year	20,900,377	17,150,883	(3,960,061)	71,936,780
Net position end of the year	\$23,406,681	\$24,198,980	(\$2,996,322)	\$67,767,693

\*Fiscal year ended December 31, 2013

**Statement of Cash Flows**

	Black and Gold Facilities, Inc.	Innovative Student Facilities, Inc.	Cowboy Facilities, Inc.	NSU Facilities Corporation
Net cash flows provided (used) by:				
Operating activities	\$4,117,376	\$4,980,960	\$1,580,184	\$4,549,060
Noncapital financing				
Capital and related financing	(3,187,542)	16,266,479	(1,574,117)	(4,328,368)
Investing activities	(746,152)	765		(220,692)
Net increase in cash	183,682	21,248,204	6,067	NONE
Cash, beginning of the year	1,401,356	7,305,995	5,652,994	
Cash, end of the year	\$1,585,038	\$28,554,199	\$5,659,061	NONE

	University Facilities, Inc.	Ragin' Cajun Facilities, Inc.	University of Louisiana at Monroe Facilities, Inc.	University of New Orleans Research and Technology Foundation, Inc.*
Net cash flows provided (used) by:				
Operating activities	\$6,764,580	\$11,885,447	\$6,003,318	\$5,841,979
Noncapital financing			(927,439)	77,105
Capital and related financing	(24,486,879)	8,779,039	(3,611,158)	(5,767,200)
Investing activities	17,720,724	(3,553,734)	5,930	(6,428,530)
Net increase (decrease) in cash	(1,575)	17,110,752	1,470,651	(6,276,646)
Cash, beginning of the year	215,958	23,378,901	10,782,753	8,357,726
Cash, end of the year	\$214,383	\$40,489,653	\$12,253,404	\$2,081,080

\*Fiscal year ended December 31, 2013

**19. CONTINGENT LIABILITIES AND  
RISK MANAGEMENT**

Losses arising from judgments, claims, and similar contingencies such as guaranty of mortgage loans on sorority and fraternity houses are considered state liabilities and paid upon appropriation by the legislature and not the university. Therefore, the System, through its respective universities' legal advisors, estimates that potential claims not covered by insurance would not materially affect the financial statements. In addition, the System had not incurred any claims and/or litigation cost in the current year. Other losses of the System arising from judgments, claims, and similar contingencies are paid through the state's self-insurance fund operated by the Office of Risk Management, the agency responsible for the state's risk



management program, or by appropriation from the state's General Fund. The Office of Risk Management insures all of these lawsuits.

## **20. ON-BEHALF PAYMENTS FOR SALARIES AND FRINGE BENEFITS**

On-behalf payments for salaries and fringe benefits are direct payments made by one entity to a third-party recipient for the employees of another legally separate entity. On-behalf payments include pension plan contributions, employee health and life insurance premiums, and salary supplements or stipends. For example, a nongovernmental fund-raising foundation affiliated with a governmental university may supplement salaries of certain university employees. Those payments constitute on-behalf payments for purposes of reporting by the System.

The amount of on-behalf payments for salaries and fringe benefits included in the accompanying financial statements for the fiscal year ended June 30, 2014, was \$2,299,461.

## **21. DONOR RESTRICTED ENDOWMENTS**

If a donor has not provided specific instructions, state law permits the University of Louisiana System Board of Supervisors to authorize expenditure of the net appreciation (realized and unrealized) of the investments of endowment funds. Any net appreciation that is spent is required to be spent for the purposes for which the endowment was established.

At June 30, 2014, net appreciation of donor restricted endowments is equal to \$58,135,127, which is available to be spent for restricted purposes. The System limits endowment spending to the income earned in a given year for purposes specified by donors. The donated portion of the endowments is reported in restricted net position - nonexpendable in the Statement of Net Position; the endowment income is reported in restricted net position - expendable.

## **22. FOUNDATIONS**

The accompanying financial statements do not include the accounts of the following foundations:

- Grambling University Athletic Foundation
- Grambling University Foundation, Inc.
- Louisiana Tech University Foundation
- Louisiana Tech University Alumni Association
- McNeese State University Foundation
- McNeese State University Alumni Association
- Nicholls State University Foundation
- Nicholls Alumni Federation
- PRO NSU
- Northwestern State University Foundation
- Southeastern Athletic Association
- Southeastern Development Foundation
- Southeastern Louisiana University Alumni Association

The University of Louisiana at Lafayette Alumni Association  
The University of Louisiana at Monroe Foundation  
The University of Louisiana at Monroe Athletic Scholarship Foundation  
The University of Louisiana at Monroe Alumni Association  
University of New Orleans Alumni Association

These foundations are separate corporations whose financial statements are subject to audit by other independent certified public accountants.

Certain universities of the System have contracted with their respective foundations to invest the universities' Endowed Chair/Professorship Program endowment funds in accordance with the Board of Regents for Higher Education's investment policies. The Endowed Chair endowment funds are established for \$1,000,000 each, with \$600,000 of private contributions and \$400,000 of state matching portion allocated by the Board of Regents for Higher Education. The Endowed Professorship Program endowment funds are established for \$100,000 each, with \$60,000 of private contributions and \$40,000 of state matching portion allocated by the Board of Regents for Higher Education. At June 30, 2014, the foundations held in custody \$221,497,124 of Endowed Chair and Endowed Professorship Program funds. Amounts invested by private foundations for the System are included as investments held by private foundations in external investment pools in the disclosures in note 3.

### **23. DEFERRED COMPENSATION PLAN**

Certain employees of the System participate in the Louisiana Public Employees' Deferred Compensation Plan adopted under the provisions of the Internal Revenue Code Section 457. Complete disclosures relating to the Plan are included in the separately issued audit report for the Plan, available on the Internet at [www.lla.la.gov](http://www.lla.la.gov).

### **24. ALTERNATIVE FINANCING AGREEMENTS**

#### **Grambling State University (Grambling)**

On October 1, 2006, Black and Gold Facilities, Inc., entered into a loan agreement with the Louisiana Public Facilities Authority (LPFA) to obtain financing for the demolition of existing residential facilities; the acquisition of existing apartments and related parking facilities; and the planning, designing, constructing, furnishing, and equipping of residence facilities for use by Grambling. The project also includes the conversion of an existing bookstore to a student food-service and conference facility. Financing for the project is through the issuance of \$61,405,000 of LPFA Revenue Bonds, Series 2006 A and C.

Pursuant to the terms of the ground lease agreement, the corporation will lease land from the Board of Supervisors of the University of Louisiana System upon which the new student housing will be built and food service facilities that will be renovated. The corporation will contract with Ambling, Inc., to manage the residential facilities and with Aramark to manage the food services upon completion. The board's right to obtain title to the facilities is set forth in the facilities

lease agreement. The rental income derived from the facilities lease will be used to pay the bonds.

On December 5, 2007, Black and Gold Facilities, Inc. entered into a loan agreement with the LPFA to obtain financing for the acquisition, design, development, equipping, renovation, reconstruction and/or construction of new residence hall facilities, related parking facilities, related sewer and water lines, and the demolition of existing facilities. Financing for the project is through the issuance of \$41,925,000 of LPFA Revenue Bonds, Series 2007 A and B.

Pursuant to the terms of the ground lease agreement, the corporation will lease land from the Board of Supervisors of the University of Louisiana System upon which the new residence halls will be built. The Board's right to obtain title to the facilities is set forth in the facilities lease agreement. The rental income derived from the facilities lease will be used to pay the bonds.

### **Louisiana Tech University (Tech)**

On July 1, 2003, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$21,840,000 for the Innovative Student Facilities, Inc., a nonprofit corporation, for constructing student housing and related facilities for the Board of Supervisors of the University of Louisiana System. In June 2013, the corporation refunded the Series 2003 bonds and issued Revenue Refunding Bonds Series 2013 totaling \$19,065,000.

Pursuant to the terms of the ground lease agreement, the corporation will lease land from the Board upon which the facilities will be built. The new facilities will be leased by the corporation to the Board in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation will construct student housing facilities and lease back the facilities to the board for use by students, faculty, and staff of Tech. The rental income derived from the facilities lease will be used to pay the bonds.

On September 26, 2007, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$51,670,000 for the corporation for acquiring land to be purchased by the Board of Supervisors for the University of Louisiana System and financing the development, design, construction, renovation, and equipping of certain student housing and recreational facilities, including all furnishings, fixtures, and equipment necessary for the completion of the projects.

Pursuant to the terms of the ground lease agreement, the corporation will lease land from the Board upon which the facilities will be built. The new facilities will be leased by the corporation to the Board in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation will construct student housing facilities and lease back the facilities to the board for use by students, faculty, and staff of Tech. The rental income derived from the facilities lease will be used to pay the bonds.

On April 10, 2014, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$9 million for the corporation to

pay the costs of issuance of the revenue bonds and to finance the design, development, construction, renovation and equipping of certain athletic and student facilities on the Louisiana Tech University campus, along with all necessary furnishings, fixtures, and equipment.

Pursuant to the terms of the ground lease agreement, the corporation will lease from the Board the land upon which the facilities are to be built. The Board will lease the new facilities from the corporation in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation will construct the athletic and student facilities and lease back the facilities to the Board for use by students, faculty and staff of Louisiana Tech University. The rental income derived from the facilities lease will be used to pay the bonds.

### **McNeese State University (McNeese)**

On May 31, 2001, Cowboy Facilities, Inc., entered into a loan agreement with the Calcasieu Parish Public Trust Authority to obtain financing for constructing student housing facilities on the McNeese campus. Financing for the project is through the issuance of \$21,120,000 of University Student Lease Revenue Bonds, Series 2001. On December 7, 2011, the Calcasieu Parish Trust Authority issued \$18,655,000 of nontaxable University Student Lease Revenue Refunding Bonds Series 2011. The purpose of this issue was to refund the University Student Lease Series 2001 Bonds.

Pursuant to the terms of the ground lease agreement, the corporation leases land from the Board of Supervisors of the University of Louisiana System upon which three residential facilities have been constructed. McNeese will lease the facilities from Cowboy Facilities, Inc., for 33 years, after which the facilities become McNeese's property (McNeese has contracted with Ambling, Inc., to manage the facilities). The board's right to obtain title to the facilities is set forth in the facilities lease agreement. The rental income derived from the facilities lease will be used to first pay the bonds, then to pay building maintenance, and then to pay management fees.

On April 1, 2005, Cowboy Facilities, Inc., entered into a loan agreement with the Calcasieu Parish Public Trust Authority to obtain financing for purchasing scoreboards on the McNeese campus. Financing for the project is through the issuance of \$1,900,000 of Revenue Bonds, Series 2005.

Pursuant to the terms of the ground lease agreement, the corporation leases the facilities from the Board of Supervisors of the University of Louisiana System upon which the scoreboards are installed. The property is leased by the corporation to the Board in accordance with the provisions of the lease agreement. The Board's right to obtain title to the scoreboards is set forth in the facilities lease agreement. The rental income derived from the facilities lease will be used to pay the bonds.

On December 28, 2011, Cowboy Facilities, Inc., entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing for the construction of a new parking garage. Financing of the project is through the issuance of \$13,850,000 of Revenue Bonds, Series 2011.

In April 2011, McNeese students approved a \$75 per semester self-assessed fee. The self-assessed fee will generate sufficient income to pay the annual principal and interest payments.

### **Nicholls State University (Nicholls)**

On May 1, 2006, NSU Facilities Corporation entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing for street and parking lot improvements along with renovations to the cafeteria on the Nicholls campus. Financing for the project is through the issuance of \$8,320,000 of Series 2006 A tax exempt bonds and Series 2006 B taxable bonds.

Pursuant to the terms of a ground lease agreement, the corporation leases land from the Board of Supervisors of the University of Louisiana System on which the improvements to the streets, parking lots, and facilities will take place. In return, the university leases the facilities from the corporation for use by university students, faculty, and staff and others. The university has agreed to make lease payments to the corporation in amounts sufficient to allow the corporation to pay the debt service and related bond expenses.

On August 23, 2007, NSU Facilities Corporation entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing for the demolition of four existing housing facilities; the renovation of existing facilities; and the development and construction of new student housing, including parking improvements; and the construction of a convenience store. Financing for the project is through the issuance of \$50,060,000 of tax-exempt Series 2007 A and B bonds.

Pursuant to the terms of the ground lease agreement, the corporation leases land from the Board of Supervisors of the University of Louisiana System on which the additional facilities will be located, the existing facilities are located, and certain other land. In return, the university leases the facilities from the corporation for use by university students, faculty, and staff. Proceeds of the rental payments will be used to pay the debt service and related bond expenses.

On December 1, 2010, NSU Facilities Corporation entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing for the construction of a student recreation center. Financing for the project is through the issuance of \$10,860,000 of Series 2010 tax exempt bonds.

Pursuant to the terms of a ground lease agreement, the corporation leases land from the Board of Supervisors of the University of Louisiana System on which the construction will take place. In return, the university leases the facilities from the corporation for use by university students, faculty, and staff and other persons who are participants in any other activities related to the mission of the university. The university has agreed to make lease payments to the corporation in amounts sufficient to allow the corporation to pay the debt service and related bond expenses.

**Southeastern Louisiana University (SLU)**

On August 13, 2004, University Facilities, Inc. (UFI), entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing for the acquisition, construction, renovation, and furnishing of student housing and demolishing existing housing; to provide working capital; to fund interest on the Series 2004 bonds; and to repay certain indebtedness of the corporation. Financing for the project is through the issuance of \$76,910,000 of Revenue Bonds, Series 2004(A), Series 2004(B), and Series 2004(C). On November 13, 2013, UFI entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority issued \$40,910,000 to refund a portion of the Series 2004 bonds.

Pursuant to the terms of the ground lease agreement, the corporation leases land from the Board of Supervisors of the University of Louisiana System upon which the new facilities will be built. The new facilities are leased by the corporation to the Board in accordance with the provisions of the lease agreement. The Board's right to obtain title to the facilities is set forth in the facilities lease agreement. The rental income derived from the facilities lease will be used to pay the bonds.

On March 14, 2007, UFI entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing of \$8,035,000 for a new intermodal transit facility to be located on the SLU campus. This project is a continuation of the improvements and construction on the SLU campus that were financed with Revenue Bonds, Series 2004.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land from the Board. The new parking facility will be leased back to and operated by the Board in accordance with the provisions of an agreement to lease with option to purchase by and between the Board and UFI. Revenues from auxiliary operations and student fees will be used to pay the bonds.

On November 3, 2010, UFI entered into a loan agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority to obtain financing of \$31,255,000 for demolishing certain existing facilities and renovating, developing, and constructing the Student Union, the Center for Student Excellence, Student Health Center, Food Services Areas, the Bookstore and other related facilities on the campus of Southeastern Louisiana University.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land from the Board. The student union and related facilities will be leased back to and operated by the Board in accordance with the provisions of an agreement to lease with option to purchase by and between the Board and UFI. Revenues derived from the facilities lease will be used to pay the bonds.

**University of Louisiana at Lafayette (ULL)**

On October 1, 2002, the Lafayette Public Trust Financing Authority agreed to issue revenue bonds totaling \$19,065,000 for the Ragin' Cajun Facilities, Inc., for constructing a student apartment complex, food service facility, and child care facility including parking and other infrastructure on land owned by the Board of Supervisors of the University of Louisiana System on behalf of ULL. In October 2012, the Ragin' Cajun Facilities, Inc., issued \$14,740,000 of non-taxable refunding revenue bonds through the Lafayette Public Trust Financing Authority. The purpose of the issue was to refund the Series 2002 revenue bonds of the corporation.

Pursuant to the terms of the ground lease agreements, the corporation leases the land from the Board. The new facilities are leased by the corporation to the Board in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation has constructed and equipped student housing facilities and leased the facilities back to the Board for use by students, faculty, and staff of ULL. The rental income derived from the facilities lease will be used to pay the bonds.

On April 14, 2009, the Lafayette Public Trust Financing Authority agreed to issue revenue bonds totaling \$12,500,000 for the Ragin' Cajun Facilities, Inc., for demolishing certain facilities and the development, design, construction, and equipping of a student parking complex, including parking and other infrastructure at ULL.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land required for the project from the Board. The new student parking complex will be leased back to the Board by the corporation in accordance with the provisions of an agreement to lease (facilities lease). The income derived from parking fees will be used to pay the bonds.

On November 15, 2010, the Lafayette Public Trust Financing Authority agreed to issue revenue bonds totaling \$22,200,000 for the Ragin' Cajun Facilities, Inc., for demolishing certain facilities and the development, design, expansion, and renovation of the existing ULL student union.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land required for the project from the Board. The new student union will be leased back to the Board by the corporation in accordance with the provisions of an agreement to lease (facilities lease). The income derived from rental revenues will be used to pay the bonds.

On December 1, 2010, the Lafayette Public Trust Financing Authority agreed to issue revenue bonds totaling \$100,050,000 for the Ragin' Cajun Facilities, Inc., for demolishing certain facilities and the development, design, construction, and equipping of student housing facilities and certain other facilities at ULL.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land required for the project from the Board. The new student housing facilities will be leased back to the Board by the corporation in accordance with the provisions of an agreement to lease (facilities lease). The income derived from rental income will be used to pay the bonds.

On November 21, 2013, the Lafayette Public Trust Financing Authority agreed to issue revenue bonds totaling \$25,205,000 for the Ragin' Cajun Facilities, Inc., for the design, development, equipping, and construction of a parking facility and related facilities for students, faculty, staff and the public on the University of Louisiana at Lafayette campus.

Pursuant to the terms of the lease agreement, the parking garage will be leased back to and operated by the board. The income derived from the rental payments will be used to pay the bonds.

On November 26, 2013, the Lafayette Public Trust Financing Authority agreed to use revenue bonds totaling \$23,605,000 for the Ragin' Cajun Facilities, Inc., for (1) the design, development, equipping, renovation, construction of an addition to the indoor athletic practice field, and the addition of 5,900 seats in the football stadium; and (2) other athletic facilities on the University of Louisiana at Lafayette campus.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land required for the project from the Board. The new athletic facilities will be leased back to the Board by the corporation in accordance with the provisions of an agreement to lease (facilities lease). The income derived from rental income will be used to pay the bonds.

#### **University of Louisiana at Monroe (ULM)**

On June 30, 2004, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$35,210,000 for the University of Louisiana Monroe Facilities, Inc., for paying prior debt and constructing student housing, a student union, a student health center, and other facilities for the Board of Supervisors of the University of Louisiana System.

Pursuant to the terms of the ground lease agreement, the corporation leases the land from the Board. The new facilities are leased by the corporation to the Board in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation constructed student housing facilities, a student health center, and other student facilities and leased the facilities back to the Board for use by students, faculty, and staff of ULM. The rental income derived from the facilities lease will be used to pay the bonds.

On December 8, 2004, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$33,680,000 for the University of Louisiana Monroe Facilities, Inc., for demolishing existing dormitories on the campus; to design, develop, and construct new student housing and a student union; and to refurbish existing on-campus student housing.

Pursuant to the terms of the ground lease agreement, the corporation leased the land from the Board. The new facilities are leased by the corporation to the Board in accordance with the provisions of an agreement to lease (facilities lease). In accordance with the facilities lease, the corporation constructed student housing facilities and leased the facilities back to the Board for



use by students, faculty, and staff of ULM. The rental income derived from the facilities lease will be used to pay the bonds.

On November 7, 2006, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$1,500,000 for the University of Louisiana Monroe Facilities, Inc. Bond proceeds will be used for constructing and equipping an intermodal transit facility and improving existing parking lots or constructing new parking lots for students, faculty, staff, and the public on the ULM campus.

Pursuant to the terms of the ground lease agreement, the corporation will lease the land required for the project from the Board. The new facilities/parking lots will be leased back to the Board by the corporation in accordance with the provisions of an agreement to lease with option to purchase (facilities lease). The income derived from parking fees will be used to pay the bonds.

On October 25, 2007, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue bonds totaling \$2,045,000 for the University of Louisiana Monroe Facilities, Inc., for demolishing and renovating certain existing buildings and developing, constructing, and equipping a student learning enhancement facility and related facilities.

Pursuant to the terms of the loan and assignment agreement, the corporation transferred, assigned, and pledged to the Authority all right, title, and interest of the corporation in, to, and under the agreement to lease with option to purchase, and all rents, issues, receipts, and profits derived related to the learning center.

On June 30, 2014, the Louisiana Local Government Environmental Facilities and Community Development Authority agreed to issue revenue and refunding bonds totaling \$1,845,000. The purpose of the issue was to refund the prior rate, the proceeds of which were loaned to University of Louisiana Monroe Facilities, Inc., to finance capital expenditure projects consisting of the installation of scoreboards at the football, baseball, soccer, and softball fields, replacement of chair-back seating at the football stadium, and the construction of dugouts at the soccer and softball fields; financing the football field improvements; and paying the costs of issuance of the bonds.

Pursuant to the terms of the loan and assignment agreement, the bonds will be secured by the revenues pledged and assigned by the indenture to secure the payment. Those payments include those required to be made by University of Louisiana Monroe Facilities, Inc., under the loan agreement; revenues received by University of Louisiana Monroe Facilities, Inc., under the facilities lease; and all other monies and investments received in accordance with the provisions of the indenture.

### **University of New Orleans (UNO)**

On August 8, 2006, the University of New Orleans Research and Technology Foundation entered into a loan agreement with the Louisiana Public Facilities Authority (Authority) to obtain financing for planning, designing, constructing, furnishing, and equipping residential facilities

for use by UNO. Financing for the project is through the issuance of \$38,500,000 of Authority Revenue Bonds, Series 2006.

Pursuant to the terms of the ground lease agreement, the corporation leases the land from the Board of Supervisors of the University of Louisiana System upon which the facilities will be built. The Board's right to obtain title to the facilities is set forth in the facilities lease agreement. The rental income derived from the facilities lease will be used to pay the bonds.

## **25. IMPAIRMENT OF CAPITAL ASSETS**

GASB Statement No. 42 established accounting and financial reporting standards for impairment of capital assets. Governments are required to evaluate prominent events or changes in circumstances affecting capital assets to determine whether impairment of a capital asset has occurred. A capital asset generally should be considered impaired if both the decline in service utility of the capital asset is large in magnitude and the event or change in circumstance is outside the normal life cycle of the capital asset. The Division of Administration, Office of Statewide Reporting and Accounting Policy, provides guidance on impairment test criteria by stating that the greater of the capitalization threshold, \$100,000 or 20% of the capitalized cost of the building impaired by physical damage, be used as the test of whether the magnitude in the decline was significant. As of June 30, 2014, the System reported one building at the University of Louisiana at Monroe building that was impaired from fire damage. The building had no carrying value.

## **26. INSURANCE RECOVERIES**

The total amount of insurance recoveries received during fiscal year 2014 related to impairment losses occurring in previous years and insurance recoveries received in fiscal year 2014 unrelated to impairment of assets. The total amount of insurance recoveries received in fiscal 2014 included \$786,024 for physical damage. This amount was recorded as other nonoperating revenue.

## **27. COOPERATIVE ENDEAVOR AGREEMENTS - UNIVERSITY OF NEW ORLEANS (UNO) RESEARCH AND TECHNOLOGY FOUNDATION**

### **National Center for Advanced Manufacturing/NASA Facilities Modifications and Equipment Acquisitions**

#### General

Effective July 15, 2007, the state of Louisiana (the State), the University of New Orleans (the University), the University of New Orleans Research and Technology Foundation (the Foundation), and NASA's George C. Marshall Space Flight Center entered into a Cooperative Endeavor Agreement (Agreement) for an initial term of 10 years with options for four additional five-year periods.

The Agreement provides for the use of a state appropriations to fund an approximately \$20 million expansion of the University's National Center for Advanced Manufacturing (NCAM), located in NASA's Michoud Assembly Facility in New Orleans (MAF), to include the purchase of new equipment by the State and the completion of facilities modifications made by the Foundation to MAF to accommodate installation and operation of new equipment.

The NCAM collaboration was established to strengthen the competitiveness of the United States of America in aerospace and other commercial markets that require large structure manufacturing. NASA intends to implement programs at MAF that will result in the growth of jobs at MAF and the growth in the local and state economy, resulting in an economic benefit exceeding the value of the State's obligations. The expanded use of MAF by NASA, its contractors, the University, and the Foundation will further research and development initiatives, educational opportunities, and production work on NASA's planned Orion Crew Exploration Vehicle, Ares Crew Launch Vehicle, and related projects (Orion projects).

### Obligations

NASA provides physical and operational access to MAF for use by NCAM and others and will provide routine maintenance and repair of the MAF building and new equipment as necessary. NASA agrees to use reasonable efforts to perform substantial work at MAF on the Orion Project. In the event the costs of the project exceed the state appropriation, NASA agrees to use its reasonable efforts to obtain other funds as required to complete the project.

The University will accept title to the new equipment purchased by the State and seek cooperative opportunities with NASA and the private sector and coordinate education, research, skills training, and related activities for academic entities desiring to use NCAM and the new equipment.

The Foundation arranged for the design and construction of the MAF facilities modifications to support the installation of the new equipment. As of October 2011, NASA assumed management and leasing responsibilities for the use of the NCAM equipment.

The facilities and equipment are reported in UNO's Statement of Net Position with a book value totaling \$10,667,454 as of December 31, 2013.

### **National Center for Advanced Manufacturing/MAF Research and Development Administration Building**

#### General

On December 18, 2007, the State, the Foundation, and NASA entered into another Cooperative Endeavor Agreement for a period of 30 years.

The Agreement provides for the use of State funds to pay approximately \$40 million of project costs associated with the planning, design, construction, and equipping of a new NASA Research and Development Administration Building to be built at MAF. The building will be used

collaboratively by the Foundation and NASA for research and development administration, production work on the Orion Project, education, training, and related matters for NASA, its contractors, the University, other federal and state agencies, other higher educational institutions, and private industry. The additional investment from this agreement will retain critical research and engineering skills and capacity in Louisiana necessary to support NASA's mission, attract high-technology companies, and provide educational and training opportunities generally improving the State's economy and recovery of the New Orleans Metropolitan area from Hurricane Katrina.

At December 31, 2011, the agreement for this project was on hold until further notice.

### Obligations

The Foundation will use the funds provided by the State for the planning, design, acquisition, construction, and equipping of the building. NASA will operate and maintain the building and use approximately 70% of the square footage for its programs. The Foundation will manage the use by the University and commercial entities of the remaining square footage of the building. Commercial users will pay their pro-rata share of the building maintenance and operating costs to NASA. The Foundation will retain title to the building, furniture, fixtures, and equipment during the term of the agreement.

The Foundation has incurred \$705,986 in construction as of December 31, 2013, related to the Agreement. Management will reassess the project annually to determine if such costs are impaired.

### **Memorandum of Understanding for the National Center for Advanced Manufacturing (NCAM)**

#### General

In a memorandum of understanding dated October 25, 2012, the Foundation agreed to receive a portion of the state of Louisiana's recovery costs associated with the NCAM consortium, subject to an annual cap of \$30,000 for administrative costs associated with serving as fiscal agent for the University of New Orleans.

#### Obligations

The Foundation shall seek support for NCAM activities from appropriate public and private sources and work with NASA to redevelop a long-term agreement for the NCAM/Michoud Assembly Facility to accommodate University of New Orleans access for NCAM education and outreach activities.

## **28. POLLUTION REMEDIATION OBLIGATIONS**

### McNeese State University

A preliminary site assessment revealed asbestos on McNeese State University's property. A possible explanation for this is the buildings were constructed before it was understood the harm asbestos caused. Further investigation to determine the full nature and extent of this contamination and required remediation has resulted in university remediation cost payments totaling \$47,259 for fiscal year 2014. The university reported no liability at June 30, 2014.

### Nicholls State University

The university paid remediation costs totaling \$6,369 in fiscal year 2014 for asbestos abatement and reported no liability at June 30, 2014.

### University of Louisiana at Lafayette

A preliminary site assessment revealed asbestos on the University of Louisiana at Lafayette's property. A possible explanation for this is buildings were constructed before it was understood the harm asbestos caused. Further investigation to determine the full nature and extent of the contamination and required remediation resulted in a potential liability \$375,925 during the fiscal year ended June 30, 2014. The university paid remediation costs totaling \$213,321 during fiscal year 2014 and reported a liability of \$162,604 at June 30, 2014. Currently, the complete cost of remediation cannot be estimated because of future remediation contracts, inflation, and the amount of time involved. As these costs become estimable and costs are incurred, the liability will be adjusted.

## **29. SUBSEQUENT EVENTS**

### Grambling State University

On April 25, 2014, the Board of Supervisors for the University of Louisiana System approved Grambling State University's request for approval of a resolution giving final approval to the issuance of not exceeding \$7,500,000 of Revenue Bonds for the benefit of Grambling State University, authorizing the execution of a Supplemental Trust Indenture and a Capital Project Loan Agreement. The purpose of this project is to demolish certain existing buildings and renovate, construct, expand, and equip the Intramural Center, including a swimming pool. The loan is at a fixed rate not to exceed 30 years from the date thereof, bearing interest at the rate of not exceeding 4% per annum. The Revenue Bonds shall be secured solely by Student Intramural Fees and Student Fees of the University and such other security as may be described in the Supplemental Trust Indenture, including a debt service reserve fund. As of June 30, 2014 no funds had been drawn.

On July 9, 2014, ULM Facilities, Inc., entered into a loan and assignment agreement with the Louisiana Local Government Environmental Facilities and Community Development Authority, to refund the Series 2007 bonds and to pay cost of issuance associated with the bond issues.

In addition, on July 9, 2014, the Louisiana Local Government Environmental Facilities and Community Development Authority issued Revenue Refunding Bonds Series 2014 (University of Louisiana Monroe Facilities, Inc./Clarke M. Williams Student Success Center Project), in an amount not to exceed \$1,645,000.

On July 29, 2014, ULM Facilities entered into a Standard Form of Agreement Between Owner and Contractor where the basis of payment is a Stipulated Sum with Gentry Construction, Inc., for construction services to be provided in connection with the construction of the International Student Facility. The contract is a fixed-fee contract in the amount of \$1,119,000, subject to additions and deductions as provided in the contract documents.

On September 1, 2014, The Louisiana Public Facilities Authority issued Revenue Refunding Bonds Series 2014 (University of New Orleans Research and Technology Foundation, Inc. - Student Housing Project) totaling \$36,000,000 to refund the Series 2006 Revenue Bonds.

## REQUIRED SUPPLEMENTARY INFORMATION

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### **Schedule of Funding Progress for the Other Postemployment Benefits Plan**

The schedule of funding progress is required supplementary information that presents certain specific data regarding the funding progress for the Other Postemployment Benefits Plan, including the unfunded actuarial accrued liability.





**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Schedule of Funding Progress for the  
Other Postemployment Benefits Plan  
Fiscal Year Ended June 30, 2014**

Actuarial Valuation Date	Actuarial Value of Assets (a)	Actuarial Accrued Liability (AAL) - Projected Unit Cost (b)	Unfunded AAL (UAAL) (b-a)	Funded Ratio (a/b)	Covered Payroll (c)	UAAL as a Percentage of Covered Payroll [(b-a)/c]
July 1, 2011	NONE	\$794,558,166	\$794,558,166	0.0%	\$337,942,506	235%
July 1, 2012	NONE	\$858,155,190	\$858,155,190	0.0%	\$345,205,228	249%
July 1, 2013	NONE	\$889,696,439	\$889,696,439	0.0%	\$323,840,500	275%

Factors contributing to the increase in the Office of Group Benefits plan were:

1. Updated disability classification and mortality tables
2. Favorable claims and premium experience
3. Life insurance participation
4. The substantive plan to eliminate the premium deficiency

Factors contributing to the increase in the LSU System Health Plan were:

1. A change in the claims cost assumption along with a change in the ultimate health care cost trend
2. A change in the aging assumptions
3. Different assumptions regarding the portion of population that will be covered by Medicare after age 65

(The LSU Health System Plan actuarial valuation was completed by a different actuary than the prior year.)



## SUPPLEMENTAL INFORMATION SCHEDULES

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### **Combining Schedule of Net Position, by University, for the year ended June 30, 2014**

Schedule 2 presents the current and long-term portions of assets and liabilities and net position for each university.

### **Combining Schedule of Revenues, Expenses, and Changes in Net Position, by University, for the year ended June 30, 2014**

Schedule 3 presents information showing how the assets of each university changed as a result of current-year operations.

### **Combining Schedule of Cash Flows, by University, for the year ended June 30, 2014**

Schedule 4 presents information showing how each university's cash changed as a result of current-year operations.

### **Combining Schedule of Net Position, by University, for the year ended June 30, 2013**

Schedule 5 presents the current and long-term portions of assets and liabilities and net position for each university.

### **Combining Schedule of Revenues, Expenses, and Changes in Net Position, by University, for the year ended June 30, 2013**

Schedule 6 presents information showing how the assets of each university changed as a result of current-year operations.

### **Combining Schedule of Cash Flows, by University, for the year ended June 30, 2013**

Schedule 7 presents information showing how each university's cash changed as a result of current-year operations.

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Net Position, by University  
June 30, 2014**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$7,816,177	\$22,124,118	\$26,490,273	\$13,681,224	\$30,418,332	\$24,824,721
Investments	6,631,856					17,858,950
Receivables (net)	6,380,853	4,012,226	4,573,393	4,874,560	3,740,864	5,278,681
Due from State Treasury	78,978	149,482	100,226	84,639	98,740	145,332
Due from federal government	1,048,960	2,985,122	649,759	24,195	2,337,592	1,557,297
Inventories	141,721	472,777	1,648,176	128,763	306,524	812,820
Prepaid expenses and advances	203,652	2,321,175	330,607	1,185,592	197,019	295,044
Notes receivable (net)		765,889	363,309		937	312,283
Other current assets		198,651			144,653	2,371,621
Total current assets	<u>22,302,197</u>	<u>33,029,440</u>	<u>34,155,743</u>	<u>19,978,973</u>	<u>37,244,661</u>	<u>53,456,749</u>
Noncurrent assets:						
Restricted:						
Cash and cash equivalents	788,329	34,903,267	8,300,504	4,930,404	1,698,263	21,150,057
Investments	24,294,911	40,543,464	18,530,908	23,152,767	13,315,548	19,879,047
Receivables (net)		124			109,961	
Notes receivable (net)	341	5,239,493	1,561,382		1,637,603	1,923,662
Other						
Investments						
Capital assets (net)	139,627,706	191,206,449	106,669,021	108,431,370	69,549,717	179,935,523
Other noncurrent assets	4,306,631	1,685,561	853,325	2,205,080		1,608,938
Total noncurrent assets	<u>169,017,918</u>	<u>273,578,358</u>	<u>135,915,140</u>	<u>138,719,621</u>	<u>86,311,092</u>	<u>224,497,227</u>
Total assets	<u>191,320,115</u>	<u>306,607,798</u>	<u>170,070,883</u>	<u>158,698,594</u>	<u>123,555,753</u>	<u>277,953,976</u>
<b>LIABILITIES</b>						
Current liabilities:						
Accounts payable and accruals	3,964,615	4,942,372	4,424,783	2,957,275	3,366,509	7,921,319
Unearned revenues	25,669	6,346,699	2,943,990	3,016,088	3,331,278	4,987,149
Compensated absences payable	374,191	388,582	253,707	322,987	280,705	470,133
Capital lease obligations		139,340				470,000
Amounts held in custody for others	1,103,682	1,126,998	425,778	382,570	32,826	336,051
Notes payable	134,961					
Pollution remediation obligations						
Contracts payable						
Bonds payable	1,900,000	2,037,668	1,370,000	1,545,000	310,000	3,890,000
Other current liabilities	4,146,357	1,100,141		252,703		11,674
Total current liabilities	<u>11,649,475</u>	<u>16,081,800</u>	<u>9,418,258</u>	<u>8,476,623</u>	<u>7,321,318</u>	<u>18,086,326</u>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$38,856,433	\$26,645,469	\$11,243,432	\$105,612	\$202,205,791
Investments			6,854,761		31,345,567
Receivables (net)	17,105,858	6,994,740	13,101,694		66,062,869
Due from State Treasury	201,551	142,648	193,428		1,195,024
Due from federal government		1,674,686	2,912,508		13,190,119
Inventories	2,426,199	131,440	227,736		6,296,156
Prepaid expenses and advances	2,221,110	343,893	588,109		7,686,201
Notes receivable (net)	1,379,664	804,480	558,450		4,185,012
Other current assets	110,464		28,640		2,854,029
Total current assets	62,301,279	36,737,356	35,708,758	105,612	335,020,768
Noncurrent assets:					
Restricted:					
Cash and cash equivalents	84,185,886	13,105,588	2,034,043		171,096,341
Investments	110,432,614	27,333,299	25,747,923		303,230,481
Receivables (net)		720,451			830,536
Notes receivable (net)	9,077,187	4,616,003	4,303,450		28,359,121
Other	54,488				54,488
Investments			30,356		30,356
Capital assets (net)	336,276,456	122,813,012	256,580,201	15,443	1,511,104,898
Other noncurrent assets	5,510,206	1,716,210	855,534		18,741,485
Total noncurrent assets	545,536,837	170,304,563	289,551,507	15,443	2,033,447,706
Total assets	607,838,116	207,041,919	325,260,265	121,055	2,368,468,474
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable and accruals	15,627,612	4,985,266	7,890,457	82,461	56,162,669
Unearned revenues	10,111,439	3,806,991	4,070,672		38,639,975
Compensated absences payable	784,216	631,441	775,390	67,782	4,349,134
Capital lease obligations			909,150		1,518,490
Amounts held in custody for others	1,481,792	300,629	896,575	91,227	6,178,128
Notes payable			1,050,172		1,185,133
Pollution remediation obligations	162,604				162,604
Contracts payable	496,972	74,401			571,373
Bonds payable	2,565,000	1,945,000	1,320,000		16,882,668
Other current liabilities	2,706,004	1,562,518	5,184,644	14,335	14,978,376
Total current liabilities	33,935,639	13,306,246	22,097,060	255,805	140,628,550

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
**Combining Schedule of Net Position, by University**  
**June 30, 2014**

	<u>GRAMBLING STATE UNIVERSITY</u>	<u>LOUISIANA TECH UNIVERSITY</u>	<u>MCNEESE STATE UNIVERSITY</u>	<u>NICHOLLS STATE UNIVERSITY</u>	<u>NORTHWESTERN STATE UNIVERSITY</u>	<u>SOUTHEASTERN LOUISIANA UNIVERSITY</u>
<b>LIABILITIES (CONT.)</b>						
Noncurrent liabilities:						
Unearned revenues						
Compensated absences payable	\$3,412,974	\$3,625,724	\$2,936,785	\$3,264,286	\$2,274,373	\$6,619,375
Capital lease obligations		248,188				3,580,000
Notes payable	1,324,947					
Other postemployment benefits payable	29,365,760	49,483,311	38,010,223	36,990,375	43,201,242	75,488,354
Bonds payable	98,413,882	77,246,707	33,465,508	61,288,113	3,340,000	91,715,937
Other noncurrent liabilities					86,037	
Total noncurrent liabilities	<u>132,517,563</u>	<u>130,603,930</u>	<u>74,412,516</u>	<u>101,542,774</u>	<u>48,901,652</u>	<u>177,403,666</u>
Total liabilities	<u>144,167,038</u>	<u>146,685,730</u>	<u>83,830,774</u>	<u>110,019,397</u>	<u>56,222,970</u>	<u>195,489,992</u>
<b>NET POSITION</b>						
Net investment in capital assets	62,611,165	132,745,611	76,164,553	52,446,202	65,899,717	102,057,045
Restricted for:						
Nonexpendable	7,233,883	31,389,090	12,586,000	17,117,511	14,343,530	10,996,418
Expendable	13,467,774	22,821,007	19,468,185	12,111,632	9,123,558	31,958,075
Unrestricted	(36,159,745)	(27,033,640)	(21,978,629)	(32,996,148)	(22,034,022)	(62,547,554)
Total net position	<u>\$47,153,077</u>	<u>\$159,922,068</u>	<u>\$86,240,109</u>	<u>\$48,679,197</u>	<u>\$67,332,783</u>	<u>\$82,463,984</u>

(Concluded)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>LIABILITIES (CONT.)</b>					
Noncurrent liabilities:					
Unearned revenues			\$3,131,478		\$3,131,478
Compensated absences payable	\$9,376,914	\$3,093,929	5,379,040	\$187,356	40,170,756
Capital lease obligations			3,655,372		7,483,560
Notes payable			5,874,934		7,199,881
Other postemployment benefits payable	91,311,790	49,035,219	60,244,479	1,000,110	474,130,863
Bonds payable	201,901,569	64,445,000	54,641,942		686,458,658
Other noncurrent liabilities			277,409		363,446
Total noncurrent liabilities	<u>302,590,273</u>	<u>116,574,148</u>	<u>133,204,654</u>	<u>1,187,466</u>	<u>1,218,938,642</u>
Total liabilities	<u>336,525,912</u>	<u>129,880,394</u>	<u>155,301,714</u>	<u>1,443,271</u>	<u>1,359,567,192</u>
<b>NET POSITION</b>					
Net investment in capital assets	187,575,798	56,455,667	193,087,855	15,443	929,059,056
Restricted for:					
Nonexpendable	50,515,000	24,719,869	23,250,028		192,151,329
Expendable	69,126,556	19,067,217	13,316,192		210,460,196
Unrestricted	(35,905,150)	(23,081,228)	(59,695,524)	(1,337,659)	(322,769,299)
<b>Total net position</b>	<u>\$271,312,204</u>	<u>\$77,161,525</u>	<u>\$169,958,551</u>	<u>(\$1,322,216)</u>	<u>\$1,008,901,282</u>

(Concluded)

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Revenues, Expenses,  
and Changes in Net Position, by University  
For the Fiscal Year Ended June 30, 2014**

	<u>GRAMBLING STATE UNIVERSITY</u>	<u>LOUISIANA TECH UNIVERSITY</u>	<u>MCNEESE STATE UNIVERSITY</u>	<u>NICHOLLS STATE UNIVERSITY</u>	<u>NORTHWESTERN STATE UNIVERSITY</u>	<u>SOUTHEASTERN LOUISIANA UNIVERSITY</u>
<b>OPERATING REVENUES</b>						
Student tuition and fees (net of scholarship allowances of \$148,981,771)	\$20,910,528	\$56,874,703	\$34,512,603	\$30,973,639	\$43,152,108	\$57,904,647
Federal grants and contracts	7,761,422	9,166,191	1,031,422	624,571	1,431,766	6,106,406
State and local grants and contracts	1,886,328	2,864,004	1,839,209	1,769,922	3,642,092	3,304,067
Nongovernmental grants and contracts	262,318	927,370	80,608	222,330	986,159	202,361
Sales and services of educational departments	883,192	403,669	553,640	169,105	2,101,201	485,300
Auxiliary enterprise revenues (net of scholarship allowances of \$16,956,685, including revenues used as security for revenue bonds)	25,286,009	22,942,154	12,014,930	18,967,727	3,915,638	20,078,460
Other operating revenues	1,003,390	943,195	2,537,011	1,182,756	4,040,973	3,260,229
Total operating revenues	<u>57,993,187</u>	<u>94,121,286</u>	<u>52,569,423</u>	<u>53,910,050</u>	<u>59,269,937</u>	<u>91,341,470</u>
<b>OPERATING EXPENSES</b>						
Educational and general:						
Instruction	21,759,909	45,187,031	28,938,380	27,958,903	35,669,747	60,936,358
Research	918,642	17,896,210	3,138,006	1,658,931	1,429,645	1,194,473
Public service	5,206	196,016	734,896	1,312,718	1,307,476	3,013,228
Academic support	7,001,122	9,987,615	8,388,309	6,793,953	7,943,686	12,497,367
Student services	5,607,424	5,303,812	5,665,489	4,689,116	7,870,128	10,000,284
Institutional support	12,649,493	9,914,089	8,947,126	7,097,399	9,725,668	11,751,940
Operations and maintenance of plant	7,785,829	9,978,093	9,201,721	6,959,089	8,438,827	14,769,717
Depreciation	6,671,229	10,020,155	5,498,123	5,887,394	4,871,765	7,355,168
Scholarships and fellowships	8,089,956	8,407,953	6,636,608	5,437,505	14,360,738	17,253,691
Auxiliary enterprises	17,753,172	31,247,317	15,739,619	15,146,423	13,981,904	14,847,788
Other operating expenses	3,868,024	360,556	65,676	(147,199)	757,123	704,727
Total operating expenses	<u>92,110,006</u>	<u>148,498,847</u>	<u>92,953,953</u>	<u>82,794,232</u>	<u>106,356,707</u>	<u>154,324,741</u>
<b>OPERATING LOSS</b>	<u>(34,116,819)</u>	<u>(54,377,561)</u>	<u>(40,384,530)</u>	<u>(28,884,182)</u>	<u>(47,086,770)</u>	<u>(62,983,271)</u>
<b>NONOPERATING REVENUES (Expenses)</b>						
State appropriations	15,000,969	30,732,694	19,950,744	16,696,725	22,443,206	32,667,298
Gifts	760,686	9,183,546	1,006,854	505,356		870,493
Federal nonoperating revenues	15,880,921	8,567,676	12,307,606	9,869,170	14,411,231	20,145,019
American Recovery and Reinvestment Act revenues						32,006
Investment income, net	2,474,551	1,101,562	2,132,252	1,491,082	1,974,031	290,598
Interest expense	(5,061,831)	(3,188,845)	(1,660,692)	(2,642,536)	(150,894)	(2,366,646)
Payments to or on behalf of the university				24,224		
Other nonoperating revenues (expenses)		1,294,068	248,648	(391,101)	(411)	(2,947,241)
Net nonoperating revenues	<u>29,055,296</u>	<u>47,690,701</u>	<u>33,985,412</u>	<u>25,552,920</u>	<u>38,677,163</u>	<u>48,691,527</u>

(Continued)



	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>OPERATING REVENUES</b>					
Student tuition and fees (net of scholarship allowances of \$131,597,914)	\$83,220,277	\$44,264,298	\$58,420,753		\$430,233,556
Federal grants and contracts	16,736,566	4,784,434	9,002,156		56,644,934
State and local grants and contracts	4,109,610	8,590,974	11,768,669		39,774,875
Nongovernmental grants and contracts	15,103,953	412,733	8,563,173		26,761,005
Sales and services of educational departments	87,623	321,126	158,504		5,163,360
Auxiliary enterprise revenues (net of scholarship allowances of \$16,055,642, including revenues used as security for revenue bonds)	36,049,298	16,978,128	12,765,150		168,997,494
Other operating revenues	5,649,493	848,636	9,487,415		28,953,098
Total operating revenues	160,956,820	76,200,329	110,165,820		756,528,322
<b>OPERATING EXPENSES</b>					
Educational and general:					
Instruction	69,451,315	36,994,999	49,140,572		376,037,214
Research	42,717,574	4,596,564	15,892,074		89,442,119
Public service	3,989,158	8,082,391	10,308,319		28,949,408
Academic support	17,198,880	5,812,909	11,072,781		86,696,622
Student services	18,015,755	8,944,417	8,565,243		74,661,668
Institutional support	29,468,739	12,131,333	20,377,631	3,820,521	125,883,939
Operations and maintenance of plant	18,054,452	13,014,207	17,426,762		105,628,697
Depreciation	14,318,263	6,077,860	16,030,566	3,908	76,734,431
Scholarships and fellowships	2,022,833	8,298,571	10,373,075		80,880,930
Auxiliary enterprises	40,455,243	18,102,818	12,012,521		179,286,805
Other operating expenses	248,540	(252,576)	1,668,246		7,273,117
Total operating expenses	255,940,752	121,803,493	172,867,790	3,824,429	1,231,474,950
<b>OPERATING LOSS</b>	(94,983,932)	(45,603,164)	(62,701,970)	(3,824,429)	(474,946,628)
<b>NONOPERATING REVENUES (Expenses)</b>					
State appropriations	49,718,532	27,592,057	34,040,104	1,034,112	249,876,441
Gifts	6,697,682	674,372	2,905,671		22,604,660
Federal nonoperating revenues	21,619,309	12,171,690	10,061,413		125,034,035
American Recovery and Reinvestment Act revenues			12,924		44,930
Investment income, net	11,245,582	3,491,117	2,924,531	19,420	27,144,726
Interest expense	(6,912,305)	(2,003,128)	(2,892,022)		(26,878,899)
Payments to or on behalf of the university					24,224
Other nonoperating revenues (expenses)	2,010,720	(371,669)		2,155,212	1,998,226
Net nonoperating revenues	84,379,520	41,554,439	47,052,621	3,208,744	399,848,343

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Combining Schedule of Revenues, Expenses,  
and Changes in Net Position, by University  
For the Fiscal Year Ended June 30, 2014**

	<u>GRAMBLING STATE UNIVERSITY</u>	<u>LOUISIANA TECH UNIVERSITY</u>	<u>MCNEESE STATE UNIVERSITY</u>	<u>NICHOLLS STATE UNIVERSITY</u>	<u>NORTHWESTERN STATE UNIVERSITY</u>	<u>SOUTHEASTERN LOUISIANA UNIVERSITY</u>
<b>LOSS BEFORE OTHER REVENUES AND EXPENSES</b>	(\$5,061,523)	(\$6,686,860)	(\$6,399,118)	(\$3,331,262)	(\$8,409,607)	(\$14,291,744)
Capital appropriations	1,016,609	307,142	1,891,847	989,691	729,033	117,171
Capital grants and gifts		15,372,963	1,451,410	1,476,833	181,514	37,735
Additions to permanent endowments		1,305,000		300,000	400,000	160,000
Other expenses, net		(2,321,818)				
<b>CHANGE IN NET POSITION</b>	(4,044,914)	7,976,427	(3,055,861)	(564,738)	(7,099,060)	(13,976,838)
<b>NET POSITION - BEGINNING OF YEAR (Restated)</b>	51,197,991	151,945,641	89,295,970	49,243,935	74,431,843	96,440,822
<b>NET POSITION - END OF YEAR</b>	<u>\$47,153,077</u>	<u>\$159,922,068</u>	<u>\$86,240,109</u>	<u>\$48,679,197</u>	<u>\$67,332,783</u>	<u>\$82,463,984</u>

(Concluded)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>LOSS BEFORE OTHER REVENUES AND EXPENSES</b>	(\$10,604,412)	(\$4,048,725)	(\$15,649,349)	(\$615,685)	(\$75,098,285)
Capital appropriations	4,311,939	2,800,320	4,142,300		16,306,052
Capital grants and gifts	1,106,570	205,416	460,484		20,292,925
Additions to permanent endowments	1,800,000	100,000	80,000		4,145,000
Other expenses, net			(2,376,015)		(4,697,833)
<b>CHANGE IN NET POSITION</b>	(3,385,903)	(942,989)	(13,342,580)	(615,685)	(39,052,141)
<b>NET POSITION - BEGINNING OF YEAR (Restated)</b>	274,698,107	78,104,514	183,301,131	(706,531)	1,047,953,423
<b>NET POSITION - END OF YEAR</b>	\$271,312,204	\$77,161,525	\$169,958,551	(\$1,322,216)	\$1,008,901,282

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Cash Flows, by University  
For the Fiscal Year Ended June 30, 2014**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>						
Tuition and fees	\$31,607,931	\$57,111,319	\$33,482,587	\$31,260,923	\$47,654,131	\$57,730,157
Grants and contracts	9,268,119	13,993,550	4,264,395	3,362,093	4,949,981	10,323,834
Sales and services of educational departments	883,192	407,610	553,640	241,125	2,101,201	760,189
Auxiliary enterprise receipts	26,546,980	22,569,974	12,785,571	18,581,227	3,915,638	22,381,684
Payments for employee compensation	(35,269,197)	(63,610,921)	(37,480,491)	(33,852,657)	(40,078,870)	(69,541,825)
Payments for benefits	(11,035,319)	(23,514,179)	(14,806,388)	(14,420,363)	(12,214,639)	(26,170,143)
Payments for utilities	(4,107,276)	(6,392,746)	(2,898,292)	(3,090,826)	(2,545,924)	(4,344,796)
Payments for supplies and services	(24,170,420)	(30,632,039)	(20,279,494)	(15,276,286)	(29,042,388)	(29,651,441)
Payments for scholarships and fellowships	(21,463,447)	(9,652,747)	(9,273,612)	(7,267,463)	(14,360,738)	(11,819,582)
Loans to students		(856,001)	(225,733)		(213,965)	(365,210)
Collection of loans to students		793,378	196,891		462,427	328,403
Other receipts (payments)	1,167,790	1,136,040	2,494,263	598,593	3,694,730	2,339,474
Net cash used by operating activities	(26,571,647)	(38,646,762)	(31,186,663)	(19,863,634)	(35,678,416)	(48,029,256)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>						
State appropriations	14,963,616	30,664,677	19,916,443	16,658,213	22,453,079	32,596,103
Gifts and grants for other than capital purposes	1,326,539	9,320,520	1,006,854	505,356		870,493
Pell grant receipts	15,315,068	8,387,550	12,307,606	9,869,170	14,411,231	19,915,033
Private gifts for endowment purposes				300,000	400,000	160,000
Taylor Opportunity Program for Students receipts	959,192	16,247,184	10,163,118	9,232,933	8,903,070	18,696,893
Taylor Opportunity Program for Students disbursements	(959,192)	(16,301,448)	(10,163,118)	(9,232,933)	(8,903,070)	(18,655,642)
Federal Emergency Management Agency receipts						
Federal Emergency Management Agency disbursements						
American Recovery and Reinvestment Act receipts		40,198				32,006
Direct lending receipts	52,246,207	27,995,539	26,266,081	24,977,819	40,390,670	41,937,590
Direct lending disbursements	(52,246,207)	(28,306,325)	(26,266,081)	(24,977,819)	(40,390,670)	(41,899,534)
Other receipts (payments)		1,152,817		(249,747)	(411)	(201,363)
Net cash provided by noncapital financing sources	31,605,223	49,200,712	33,230,903	27,082,992	37,263,899	53,451,579
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>						
Proceeds from capital debt		9,000,000				44,231,040
Capital grants and gifts received		12,246,672		1,476,833		
Purchases of capital assets	(521,188)	(3,419,581)	(1,613,233)	(3,955,276)	(3,267,442)	(13,746,054)
Principal paid on capital debt and leases	(1,881,002)	(1,853,021)	(1,251,918)	(1,395,000)	(330,000)	(56,277,902)
Interest paid on capital debt and leases	(4,646,182)	(3,512,020)	(1,668,179)	(2,642,536)	(150,894)	(2,366,646)
Deposit with trustees	(222,119)					
Other receipts (payments)		(2,143,455)	312,587	23,033		(1,588,597)
Net cash provided (used) by capital financing activities	(7,270,491)	10,318,595	(4,220,743)	(6,492,946)	(3,748,336)	(29,748,159)

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>					
Tuition and fees	\$82,847,868	\$43,780,930	\$58,386,327		\$443,862,173
Grants and contracts	38,187,567	13,126,909	29,520,262		126,996,710
Sales and services of educational departments	87,623	321,831	477,396		5,833,807
Auxiliary enterprise receipts	36,314,026	16,290,321	13,169,104		172,554,525
Payments for employee compensation	(119,023,556)	(45,364,276)	(71,952,146)	(\$1,802,024)	(517,975,963)
Payments for benefits	(42,455,374)	(19,747,738)	(26,629,699)	(649,911)	(191,643,753)
Payments for utilities	(8,378,593)	(3,118,380)	(6,409,556)		(41,286,389)
Payments for supplies and services	(59,354,353)	(35,618,164)	(31,780,265)		(275,804,850)
Payments for scholarships and fellowships	(4,398,451)	(8,298,571)	(10,552,431)		(97,087,042)
Loans to students	(3,523,426)	(1,681,213)	(1,025,544)		(7,891,092)
Collection of loans to students	3,630,821	663,083	634,480		6,709,483
Other receipts (payments)	4,599,556	641,755	10,079,185	(1,287,254)	25,464,132
Net cash used by operating activities	(71,466,292)	(39,003,513)	(36,082,887)	(3,739,189)	(350,268,259)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>					
State appropriations	49,626,823	27,527,150	33,952,091	1,034,112	249,392,307
Gifts and grants for other than capital purposes	6,777,853	674,372	2,726,878		23,208,865
Pell grant receipts	21,378,932	12,190,340	10,061,413		123,836,343
Private gifts for endowment purposes	2,920,000	100,000	80,000		3,960,000
Taylor Opportunity Program for Students receipts	25,656,379	10,312,050	8,695,781		108,866,600
Taylor Opportunity Program for Students disbursements	(25,589,369)	(10,546,499)	(8,678,585)		(109,029,856)
Federal Emergency Management Agency receipts			436,685		436,685
Federal Emergency Management Agency disbursements			(396,060)		(396,060)
American Recovery and Reinvestment Act receipts			12,924		85,128
Direct lending receipts	46,754,212	33,804,899	29,149,481		323,522,498
Direct lending disbursements	(44,631,389)	(33,804,899)	(29,362,979)		(321,885,903)
Other receipts (payments)	(1,092,964)			2,155,212	1,763,544
Net cash provided by noncapital financing sources	81,800,477	40,257,413	46,677,629	3,189,324	403,760,151
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>					
Proceeds from capital debt	48,486,086	1,845,000			103,562,126
Capital grants and gifts received		95,642	142,867		13,962,014
Purchases of capital assets	(40,711,636)	(1,598,466)	(8,568,959)	(6,199)	(77,408,034)
Principal paid on capital debt and leases	(1,795,000)	(1,875,000)	(3,842,338)		(70,501,181)
Interest paid on capital debt and leases	(8,098,419)	(2,003,128)	(2,892,022)		(27,980,026)
Deposit with trustees					(222,119)
Other receipts (payments)	153,623		245,884		(2,996,925)
Net cash provided (used) by capital financing activities	(1,965,346)	(3,535,952)	(14,914,568)	(6,199)	(61,584,145)

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Combining Schedule of Cash Flows, by University, 2014**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>						
Proceeds from sales and maturities of investments	\$2,637,006		\$1,807,762	\$180,538		\$18,476,187
Interest received on investments	319,327	\$381,363	324,490	1,310,544	\$1,974,031	1,170,904
Purchase of investments	(994,190)		(2,417,188)	(1,760,457)	(2,019,560)	(6,479,925)
Net cash provided (used) by investing activities	1,962,143	381,363	(284,936)	(269,375)	(45,529)	13,167,166
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>						
	(274,772)	21,253,908	(2,461,439)	457,037	(2,208,382)	(11,158,670)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR, restated</b>						
	8,879,278	35,773,477	37,252,216	18,154,591	34,324,977	57,133,448
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>						
	\$8,604,506	\$57,027,385	\$34,790,777	\$18,611,628	\$32,116,595	\$45,974,778
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>						
Operating loss	(\$34,116,819)	(\$54,377,561)	(\$40,384,530)	(\$28,884,182)	(\$47,086,770)	(\$62,983,271)
Adjustments to reconcile operating loss to net cash used by operating activities:						
Depreciation expense	6,671,229	10,020,155	5,498,123	5,887,394	4,871,765	7,355,168
Amortization of bond issuance costs and premiums	188,252					
Changes in assets and liabilities:						
(Increase) Decrease in accounts receivable, net	(702,826)	932,787	1,065,690	(157,218)	3,560,476	2,642,195
(Increase) Decrease in inventories	22,785	(5,553)	(111,024)	(17,800)	81,952	(153,642)
(Increase) Decrease in prepaid expenses and advances	14,438	(135,907)	(38,599)	(566,706)	109,244	(102,560)
(Increase) Decrease in notes receivable		245,204	124,353		248,462	(36,807)
(Increase) Decrease in other assets		518			(21,310)	(194,006)
Increase (Decrease) in accounts payable and accrued liabilities	(465,643)	341,435	(930,117)	(84,699)	(1,236,781)	(1,009,281)
Increase (Decrease) in unearned revenue	(1,112,558)	1,189	334,972	895,076	(31,650)	(9,390)
Increase (Decrease) in amounts held in custody for others	283,234	280,213	5,409	(19,782)		(4,622)
Increase (Decrease) in compensated absences	55,862	34,707	65,807	345,062	143,308	198,111
Increase in other postemployment benefits payable	1,998,023	4,073,381	3,183,253	2,739,221	3,612,963	6,268,849
Increase (Decrease) in other liabilities	592,376	(57,330)			69,925	
Net cash used by operating activities	(\$26,571,647)	(\$38,646,762)	(\$31,186,663)	(\$19,863,634)	(\$35,678,416)	(\$48,029,256)
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION:</b>						
Cash and cash equivalents classified as current assets	\$7,816,177	\$22,124,118	\$26,490,273	\$13,681,224	\$30,418,332	\$24,824,721
Cash and cash equivalents classified as noncurrent assets	788,329	34,903,267	8,300,504	4,930,404	1,698,263	21,150,057
<b>Cash and cash equivalents at the end of the year</b>	<b>\$8,604,506</b>	<b>\$57,027,385</b>	<b>\$34,790,777</b>	<b>\$18,611,628</b>	<b>\$32,116,595</b>	<b>\$45,974,778</b>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>					
Proceeds from sales and maturities of investments		\$41,417,619			\$64,519,112
Interest received on investments	\$1,945,286	718,224	\$2,888,602	\$19,420	11,052,191
Purchase of investments	(7,755,008)	(42,039,294)	(9,846,116)		(73,311,738)
Net cash provided (used) by investing activities	(5,809,722)	96,549	(6,957,514)	19,420	2,259,565
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>					
	2,559,117	(2,185,503)	(11,277,340)	(536,644)	(5,832,688)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR, restated</b>					
	120,483,202	41,936,560	24,554,815	642,256	379,134,820
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>					
	\$123,042,319	\$39,751,057	\$13,277,475	\$105,612	\$373,302,132
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>					
Operating loss	(\$94,983,932)	(\$45,603,164)	(\$62,701,970)	(\$3,824,429)	(\$474,946,628)
Adjustments to reconcile operating loss to net cash used by operating activities:					
Depreciation expense	14,318,263	6,077,860	16,030,566	3,908	76,734,431
Amortization of bond issuance costs			(30,175)		158,077
Changes in assets and liabilities:					
(Increase) Decrease in accounts receivable, net	560,396	(1,347,958)	1,579,942	7,750	8,141,234
(Increase) Decrease in inventories	(474,191)	8,225	32,556		(616,692)
(Increase) Decrease in deferred charges and prepaid expenses	(1,021,096)	51,413	(60,569)		(1,750,342)
(Increase) Decrease in notes receivable	248,117	(1,018,129)	(391,377)		(580,177)
(Increase) Decrease in other assets	(950,094)	(41,652)			(1,206,544)
Increase (Decrease) in accounts payable and accrued liabilities	1,138,050	(464,740)	44,264	9,236	(2,658,276)
Increase (Decrease) in deferred revenue	1,464,775	66,216	(166,900)		1,441,730
Increase (Decrease) in amounts held in custody for others	2,700	8,701	132,086	(40,596)	647,343
Increase (Decrease) in compensated absences	97,808	(252,576)	(263,028)	(695)	424,366
Increase in other postemployment benefits payable	7,970,308	3,310,453	6,139,924	91,302	39,387,677
Increase (Decrease) in other liabilities	162,604	201,838	3,571,794	14,335	4,555,542
Net cash used by operating activities	(\$71,466,292)	(\$39,003,513)	(\$36,082,887)	(\$3,739,189)	(\$350,268,259)
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION:</b>					
Cash and cash equivalents classified as current assets	\$38,856,433	\$26,645,469	\$11,243,432	\$105,612	\$202,205,791
Cash and cash equivalents classified as noncurrent assets	84,185,886	13,105,588	2,034,043		171,096,341
<b>Cash and cash equivalents at the end of the year</b>	<b>\$123,042,319</b>	<b>\$39,751,057</b>	<b>\$13,277,475</b>	<b>\$105,612</b>	<b>\$373,302,132</b>

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Combining Schedule of Cash Flows, by University, 2014**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>SCHEDULE OF NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>						
Capital appropriations	\$1,016,609	\$307,142	\$1,891,847	\$989,691	\$729,033	\$117,171
Change in fair market value of assets	2,205,111	720,260	1,808,959	718,213		880,306
Private gifts for endowment purposes		1,305,000				
Capital gifts and grants		3,126,291	1,451,410		181,514	37,735
Capital assets acquired through capital leases and notes payable		249,232				
Disposition of capital assets		(8,593)		(5,022)		
Third-party bond principal and interest payments and amortization of discounts/premiums and issuance costs						
Other	415,649			117,130		

(Concluded)



	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>SCHEDULE OF NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>					
Capital appropriations	\$4,311,939	\$2,800,320	\$4,142,300		\$16,306,052
Change in fair market value of assets	9,316,195	(979,100)	(904)		14,669,040
Private gifts for endowment purposes					1,305,000
Capital gifts and grants	1,106,570	109,774	317,617		6,330,911
Capital assets acquired through capital leases and notes payable			842,977		1,092,209
Disposition of capital assets		(102,675)	(2,376,015)		(2,492,305)
Third-party bond principal and interest payments and amortization of discounts/premiums and issuance costs	(1,235,136)				(1,235,136)
Other		74,401			607,180

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Net Position, by University  
June 30, 2013**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>ASSETS</b>						
Current assets:						
Cash and cash equivalents	\$7,462,537	\$20,608,842	\$29,372,119	\$11,575,608	\$31,652,372	\$33,384,093
Investments	6,868,016					29,569,526
Receivables (net)	6,265,826	3,777,129	5,632,131	4,507,353	8,337,468	7,969,796
Due from State Treasury	41,625	81,465	65,925	46,127	108,613	82,978
Due from federal government	461,161	3,693,718	456,711	234,184	1,364,395	1,588,901
Inventories	164,506	467,224	1,537,152	110,963	388,476	659,178
Deferred charges and prepaid expenses	218,090	2,156,182	292,008	618,886	306,263	192,484
Notes receivable (net)		751,237	357,048		10,631	318,775
Other current assets		193,514			123,343	2,177,615
Total current assets	<u>21,481,761</u>	<u>31,729,311</u>	<u>37,713,094</u>	<u>17,093,121</u>	<u>42,291,561</u>	<u>75,943,346</u>
Noncurrent assets:						
Restricted:						
Cash and cash equivalents	1,897,416	15,164,635	7,880,097	6,578,983	2,672,605	23,749,355
Investments	23,546,343	38,518,204	16,113,720	21,392,310	11,295,988	20,164,733
Receivables (net)			200,000		47,030	
Notes receivable (net)	340	5,499,349	1,691,996		1,876,371	1,880,363
Other						
Investments						
Capital assets (net)	145,072,894	194,378,480	107,185,931	109,373,797	70,243,493	173,242,920
Other noncurrent assets	4,494,883	1,702,780	917,264	2,322,210		3,562,133
Total noncurrent assets	<u>175,011,876</u>	<u>255,263,448</u>	<u>133,989,008</u>	<u>139,667,300</u>	<u>86,135,487</u>	<u>222,599,504</u>
Total assets	<u>196,493,637</u>	<u>286,992,759</u>	<u>171,702,102</u>	<u>156,760,421</u>	<u>128,427,048</u>	<u>298,542,850</u>
<b>LIABILITIES</b>						
Current liabilities:						
Accounts payable and accruals	4,325,279	4,650,719	5,362,387	3,041,974	4,603,290	8,946,358
Deferred revenues	1,138,227	6,345,510	2,609,018	2,121,010	3,362,928	4,996,539
Compensated absences payable	360,762	378,064	348,301	315,717	376,766	488,345
Capital lease obligations		89,774				460,000
Amounts held in custody for others	820,448	846,785	420,369	402,352	31,223	340,673
Notes payable	131,002					
Contracts payable						
Reimbursement contracts payable					35,000	
Bonds payable	1,750,000	1,977,668	1,320,000	1,366,385	295,000	3,060,000
Other current liabilities	3,456,095	1,200,440		258,286		4,757
Total current liabilities	<u>11,981,813</u>	<u>15,488,960</u>	<u>10,060,075</u>	<u>7,505,724</u>	<u>8,704,207</u>	<u>18,296,672</u>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>ASSETS</b>					
Current assets:					
Cash and cash equivalents	\$51,517,660	\$29,104,328	\$21,691,811	\$642,256	\$237,011,626
Investments			298,547		36,736,089
Receivables (net)	17,451,656	5,958,509	13,825,280	7,750	73,732,898
Due from State Treasury	109,842	77,741	105,415		719,731
Due from federal government		1,169,880	3,290,696		12,259,646
Inventories	1,952,008	139,665	260,292		5,679,464
Deferred charges and prepaid expenses	1,200,014	395,306	507,640		5,886,873
Notes receivable (net)	1,496,819	700,702	495,182		4,130,394
Other current assets	95,497		28,327		2,618,296
Total current assets	73,823,496	37,546,131	40,503,190	650,006	378,775,017
Noncurrent assets:					
Restricted:					
Cash and cash equivalents	68,965,542	12,832,232	2,863,004		142,603,869
Investments	93,361,411	23,938,730	21,819,808		270,151,247
Receivables (net)	1,120,000	697,731			2,064,761
Notes receivable (net)	9,208,149	3,970,647	3,975,654		28,102,869
Other	85,354				85,354
Investments			668,569		668,569
Capital assets (net)	296,009,652	124,716,977	261,067,798	13,152	1,481,305,094
Other noncurrent assets	4,620,760	1,674,558	892,720		20,187,308
Total noncurrent assets	473,370,868	167,830,875	291,287,553	13,152	1,945,169,071
Total assets	547,194,364	205,377,006	331,790,743	663,158	2,323,944,088
<b>LIABILITIES</b>					
Current liabilities:					
Accounts payable and accruals	8,439,792	5,451,027	7,547,988	73,225	52,442,039
Deferred revenues	8,979,997	3,488,628	3,832,056		36,873,913
Compensated absences payable	723,537	815,792	725,320	40,756	4,573,360
Capital lease obligations			855,465		1,405,239
Amounts held in custody for others	1,578,436	291,928	764,489	574,912	6,071,615
Notes payable		200,000	271,438		602,440
Contracts payable		302,259			302,259
Reimbursement contracts payable					35,000
Bonds payable	1,795,000	325,000	2,310,000		14,199,053
Other current liabilities	1,872,339	1,131,801	5,358,149		13,281,867
Total current liabilities	23,389,101	12,006,435	21,664,905	688,893	129,786,785

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
**Combining Schedule of Net Position, by University**  
**June 30, 2013**

	<u>GRAMBLING STATE UNIVERSITY</u>	<u>LOUISIANA TECH UNIVERSITY</u>	<u>MCNEESE STATE UNIVERSITY</u>	<u>NICHOLLS STATE UNIVERSITY</u>	<u>NORTHWESTERN STATE UNIVERSITY</u>	<u>SOUTHEASTERN LOUISIANA UNIVERSITY</u>
<b>LIABILITIES (CONT.)</b>						
Noncurrent liabilities:						
Compensated absences payable	\$3,370,541	\$3,601,535	\$2,776,384	\$2,926,494	\$2,035,004	\$6,403,052
Capital lease obligations		186,543				4,050,000
Notes payable	1,459,908					
Other postemployment benefits payable	27,367,737	45,409,930	34,826,970	34,251,154	39,588,279	69,219,505
Bonds payable	100,323,216	70,284,391	34,767,426	62,833,114	3,650,000	104,132,799
Other noncurrent liabilities					17,715	
Total noncurrent liabilities	<u>132,521,402</u>	<u>119,482,399</u>	<u>72,370,780</u>	<u>100,010,762</u>	<u>45,290,998</u>	<u>183,805,356</u>
Total liabilities	<u>144,503,215</u>	<u>134,971,359</u>	<u>82,430,855</u>	<u>107,516,486</u>	<u>53,995,205</u>	<u>202,102,028</u>
<b>NET POSITION</b>						
Net investment in capital assets	65,791,974	123,633,502	75,537,364	54,433,376	66,263,493	100,721,519
Restricted for:						
Nonexpendable	10,845,884	30,097,285	11,900,000	15,725,591	12,385,236	10,599,183
Expendable	7,603,168	24,215,827	18,197,352	8,597,733	9,534,197	38,687,640
Unrestricted	<u>(32,250,604)</u>	<u>(25,925,214)</u>	<u>(16,363,469)</u>	<u>(29,512,765)</u>	<u>(13,751,083)</u>	<u>(53,567,520)</u>
Total net position	<u>\$51,990,422</u>	<u>\$152,021,400</u>	<u>\$89,271,247</u>	<u>\$49,243,935</u>	<u>\$74,431,843</u>	<u>\$96,440,822</u>

(Concluded)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>LIABILITIES (CONT.)</b>					
Noncurrent liabilities:					
Compensated absences payable	\$9,339,785	\$3,782,886	\$5,692,138	\$215,077	\$40,142,896
Capital lease obligations			4,564,523		8,801,066
Notes payable		1,350,000	6,082,563		8,892,471
Other postemployment benefits payable	83,341,482	45,724,766	54,104,555	908,808	434,743,186
Bonds payable	145,262,291	64,545,000	56,009,403		641,807,640
Other noncurrent liabilities			371,525		389,240
Total noncurrent liabilities	<u>237,943,558</u>	<u>115,402,652</u>	<u>126,824,707</u>	<u>1,123,885</u>	<u>1,134,776,499</u>
Total liabilities	<u>261,332,659</u>	<u>127,409,087</u>	<u>148,489,612</u>	<u>1,812,778</u>	<u>1,264,563,284</u>
<b>NET POSITION</b>					
Net investment in capital assets	182,185,863	58,296,977	196,311,505	13,152	923,188,725
Restricted for:					
Nonexpendable	48,715,000	22,076,791	20,677,499		183,022,469
Expendable	61,298,550	17,823,370	15,552,004		201,509,841
Unrestricted	<u>(6,337,708)</u>	<u>(20,229,219)</u>	<u>(49,239,877)</u>	<u>(1,162,772)</u>	<u>(248,340,231)</u>
<b>Total net position</b>	<u>\$285,861,705</u>	<u>\$77,967,919</u>	<u>\$183,301,131</u>	<u>(\$1,149,620)</u>	<u>\$1,059,380,804</u>

(Concluded)

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Revenues, Expenses,  
and Changes in Net Position, by University  
For the Fiscal Year Ended June 30, 2013**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>OPERATING REVENUES</b>						
Student tuition and fees (net of scholarship allowances of \$131,597,914)	\$20,858,668	\$51,906,737	\$30,293,644	\$29,345,730	\$40,027,958	\$56,485,165
Federal grants and contracts	9,231,827	11,281,623	4,038,934	579,904	1,841,866	6,525,243
State and local grants and contracts	1,770,200	3,277,076	2,103,646	2,159,667	3,457,723	3,618,397
Nongovernmental grants and contracts	40,781	745,724	1,172,482	109,975	1,370,046	204,512
Sales and services of educational departments	1,230,699	332,548	311,204	181,895	1,590,805	488,097
Auxiliary enterprise revenues (net of scholarship allowances of \$16,055,642, including revenues used as security for revenue bonds)	14,136,292	21,598,684	12,373,349	16,431,105	3,707,635	19,129,712
Other operating revenues	11,594,245	1,076,468	2,414,785	1,283,070	2,346,512	3,109,442
Total operating revenues	<u>58,862,712</u>	<u>90,218,860</u>	<u>52,708,044</u>	<u>50,091,346</u>	<u>54,342,545</u>	<u>89,560,568</u>
<b>OPERATING EXPENSES</b>						
Educational and general:						
Instruction	23,993,027	45,464,171	30,842,877	26,763,572	34,975,828	60,646,664
Research	826,582	20,744,218	3,470,883	1,442,757	1,520,595	1,676,011
Public service	365	291,112	1,713,821	1,456,307	1,335,928	3,109,074
Academic support	6,816,138	10,725,130	7,872,361	6,961,001	7,783,027	12,725,469
Student services	6,132,377	5,207,969	5,478,973	6,144,057	7,008,537	10,065,384
Institutional support	13,063,567	10,129,846	8,466,225	7,890,263	9,551,215	12,167,247
Operations and maintenance of plant	7,775,580	9,071,976	7,651,283	7,087,685	7,704,348	13,609,235
Depreciation	8,737,898	9,901,913	4,762,647	5,344,682	4,452,608	7,090,963
Scholarships and fellowships	8,297,410	6,813,500	7,483,633	5,202,227	15,122,037	19,190,528
Auxiliary enterprises	17,014,342	31,294,818	14,610,188	14,214,339	12,097,498	13,647,712
Other operating expenses	3,835,751	175,487	95,582	153,170	138,711	451,282
Total operating expenses	<u>96,493,037</u>	<u>149,820,140</u>	<u>92,448,473</u>	<u>82,660,060</u>	<u>101,690,332</u>	<u>154,379,569</u>
<b>OPERATING LOSS</b>	<u>(37,630,325)</u>	<u>(59,601,280)</u>	<u>(39,740,429)</u>	<u>(32,568,714)</u>	<u>(47,347,787)</u>	<u>(64,819,001)</u>
<b>NONOPERATING REVENUES (Expenses)</b>						
State appropriations	16,072,982	37,309,487	23,089,170	18,299,046	26,115,237	39,214,499
Gifts	581,073	5,740,688	703,091	565,366		800,275
Federal nonoperating revenues	15,913,316	8,441,144	12,480,592	10,314,635	14,854,580	20,399,709
American Recovery and Reinvestment Act revenues		122,366				30,460
Investment income, net	489,612	1,274,858	1,051,326	856,426	1,406,529	517,931
Interest expense	(5,038,469)	(3,688,312)	(1,440,624)	(2,474,159)	(153,528)	(3,154,233)
Payments to or on behalf of the university				12,000		
Gain on sale/exchange of land						
Other nonoperating revenues (expenses)	733,770	1,246,912	1,616,530	790,905	33,676	7,196,233
Net nonoperating revenues	<u>28,752,284</u>	<u>50,447,143</u>	<u>37,500,085</u>	<u>28,364,219</u>	<u>42,256,494</u>	<u>65,004,874</u>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>OPERATING REVENUES</b>					
Student tuition and fees (net of scholarship allowances of \$131,597,914)	\$73,571,573	\$37,444,738	\$57,748,801		\$397,683,014
Federal grants and contracts	18,013,243	6,497,779	11,012,136		69,022,555
State and local grants and contracts	6,044,293	9,102,267	10,682,377		42,215,646
Nongovernmental grants and contracts	16,208,954	474,762	9,787,897		30,115,133
Sales and services of educational departments	171,583	134,457	142,102		4,583,390
Auxiliary enterprise revenues (net of scholarship allowances of \$16,055,642, including revenues used as security for revenue bonds)	32,855,992	16,552,273	13,214,804		149,999,846
Other operating revenues	5,466,253	1,440,345	12,069,560	\$7,750	40,808,430
Total operating revenues	<u>152,331,891</u>	<u>71,646,621</u>	<u>114,657,677</u>	<u>7,750</u>	<u>734,428,014</u>
<b>OPERATING EXPENSES</b>					
Educational and general:					
Instruction	62,130,306	37,109,933	51,295,734		373,222,112
Research	51,802,623	4,809,262	19,214,882		105,507,813
Public service	4,851,375	9,244,428	9,315,012		31,317,422
Academic support	14,766,478	5,680,024	11,485,858		84,815,486
Student services	18,058,795	8,839,022	8,100,412		75,035,526
Institutional support	24,705,335	12,761,781	19,461,865	3,274,902	121,472,246
Operations and maintenance of plant	17,919,824	9,528,327	19,400,079		99,748,337
Depreciation	14,117,502	6,579,275	16,124,139	3,288	77,114,915
Scholarships and fellowships	5,295,935	8,727,564	10,397,552		86,530,386
Auxiliary enterprises	37,857,072	17,185,809	13,409,507		171,331,285
Other operating expenses	276,502	242,975	8,314,221		13,683,681
Total operating expenses	<u>251,781,747</u>	<u>120,708,400</u>	<u>186,519,261</u>	<u>3,278,190</u>	<u>1,239,779,209</u>
<b>OPERATING LOSS</b>	<u>(99,449,856)</u>	<u>(49,061,779)</u>	<u>(71,861,584)</u>	<u>(3,270,440)</u>	<u>(505,351,195)</u>
<b>NONOPERATING REVENUES (Expenses)</b>					
State appropriations	56,591,679	30,896,182	38,325,759	1,034,112	286,948,153
Gifts	3,061,287	257,387	4,708,858		16,418,025
Federal nonoperating revenues	22,042,808	12,119,741	10,543,459		127,109,984
American Recovery and Reinvestment Act revenues		97,703	92,950		343,479
Investment income, net	4,401,998	915,213	1,472,226	54,594	12,440,713
Interest expense	(6,485,716)	(2,483,374)	(3,114,300)		(28,032,715)
Payments to or on behalf of the university					12,000
Gain on sale/exchange of land	6,599,200				6,599,200
Other nonoperating revenues (expenses)	1,499,516	1,109,910	(165,333)	2,159,406	16,221,525
Net nonoperating revenues	<u>87,710,772</u>	<u>42,912,762</u>	<u>51,863,619</u>	<u>3,248,112</u>	<u>438,060,364</u>

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Combining Schedule of Revenues, Expenses,  
and Changes in Net Position, by University  
For the Fiscal Year Ended June 30, 2013**

	<u>GRAMBLING STATE UNIVERSITY</u>	<u>LOUISIANA TECH UNIVERSITY</u>	<u>MCNEESE STATE UNIVERSITY</u>	<u>NICHOLLS STATE UNIVERSITY</u>	<u>NORTHWESTERN STATE UNIVERSITY</u>	<u>SOUTHEASTERN LOUISIANA UNIVERSITY</u>
<b>INCOME (LOSS) BEFORE OTHER REVENUES AND EXPENSES</b>	(\$8,878,041)	(\$9,154,137)	(\$2,240,344)	(\$4,204,495)	(\$5,091,293)	\$185,873
Capital appropriations	509,508	2,606,246	3,174,751	541,683	3,651,969	706,477
Capital grants and gifts	2,263,664		1,045,752	2,300,000	63,236	10,375
Additions to permanent endowments			200,000		400,000	260,000
Other expenses, net		(2,212,797)				
<b>CHANGE IN NET POSITION</b>	(6,104,869)	(8,760,688)	2,180,159	(1,362,812)	(976,088)	1,162,725
<b>NET POSITION - BEGINNING OF YEAR (Restated)</b>	<u>58,095,291</u>	<u>160,782,088</u>	<u>87,091,088</u>	<u>50,606,747</u>	<u>75,407,931</u>	<u>95,278,097</u>
<b>NET POSITION - END OF YEAR</b>	<u><u>\$51,990,422</u></u>	<u><u>\$152,021,400</u></u>	<u><u>\$89,271,247</u></u>	<u><u>\$49,243,935</u></u>	<u><u>\$74,431,843</u></u>	<u><u>\$96,440,822</u></u>

(Concluded)



	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>LOSS BEFORE OTHER REVENUES AND EXPENSES</b>	(\$11,739,084)	(\$6,149,017)	(\$19,997,965)	(\$22,328)	(\$67,290,831)
Capital appropriations	885,198		3,880,220		15,956,052
Capital grants and gifts	610,902	3,831,195	2,688,746		12,813,870
Additions to permanent endowments	2,800,000		80,000		3,740,000
Other expenses, net			(9,582,578)		(11,795,375)
<b>CHANGE IN NET POSITION</b>	(7,442,984)	(2,317,822)	(22,931,577)	(22,328)	(46,576,284)
<b>NET POSITION - BEGINNING OF YEAR (Restated)</b>	293,304,689	80,285,741	206,232,708	(1,127,292)	1,105,957,088
<b>NET POSITION - END OF YEAR</b>	\$285,861,705	\$77,967,919	\$183,301,131	(\$1,149,620)	\$1,059,380,804

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA**

**Combining Schedule of Cash Flows, by University  
For the Fiscal Year Ended June 30, 2013**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>						
Tuition and fees	\$28,775,279	\$52,116,919	\$30,190,302	\$28,494,323	\$37,399,241	\$55,755,827
Grants and contracts	11,027,625	14,379,955	6,928,263	2,961,277	7,920,721	10,296,803
Sales and services of educational departments	1,230,699	336,278	311,204	209,590	1,590,805	812,713
Auxiliary enterprise receipts	14,824,240	21,804,609	12,162,901	16,417,544	3,707,635	16,924,412
Payments for employee compensation	(38,391,028)	(66,063,975)	(39,689,489)	(33,721,777)	(39,745,558)	(70,535,825)
Payments for benefits	(10,848,893)	(23,133,969)	(14,981,836)	(13,590,793)	(11,834,100)	(27,399,345)
Payments for utilities	(4,214,153)	(6,302,509)	(2,538,216)	(2,644,105)	(2,477,043)	(4,186,614)
Payments for supplies and services	(20,697,231)	(30,862,443)	(16,706,928)	(17,889,271)	(23,015,700)	(23,173,784)
Payments for scholarships and fellowships	(20,896,641)	(9,180,325)	(9,837,076)	(7,980,301)	(15,122,037)	(13,716,699)
Loans to students		(928,822)	(201,174)		(140,988)	(255,997)
Collection of loans to students		727,309	194,887		316,782	343,999
Other receipts (payments)	9,013,172	1,021,064	2,381,844	1,347,857	2,142,894	3,873,900
Net cash used by operating activities	<u>(30,176,931)</u>	<u>(46,085,909)</u>	<u>(31,785,318)</u>	<u>(26,395,656)</u>	<u>(39,257,348)</u>	<u>(51,260,610)</u>
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>						
State appropriations	18,336,206	37,650,322	24,684,798	19,143,138	27,585,064	41,627,611
Gifts and grants for other than capital purposes	581,072	6,187,421	703,091	565,366		800,275
Pell grant receipts	15,913,316	8,196,405	12,480,592	10,314,635	14,854,580	20,186,030
Private gifts for endowment purposes			200,000		400,000	260,000
Taylor Opportunity Program for Students receipts	726,249	13,682,071	8,705,710	9,232,933	7,610,278	16,482,019
Taylor Opportunity Program for Students disbursements	(726,249)	(13,693,409)	(8,705,710)	(9,232,933)	(7,610,278)	(16,459,182)
Federal Emergency Management Agency receipts						
Federal Emergency Management Agency disbursements						
American Recovery and Reinvestment Act receipts		139,011				30,460
Direct lending receipts	52,064,317	27,768,291	27,394,623	25,436,451	39,924,227	44,755,928
Direct lending disbursements	(52,064,317)	(27,665,135)	(27,394,623)	(25,436,451)	(39,924,227)	(44,782,586)
Other receipts		1,292,009	1,004,819	802,905	33,676	887,460
Net cash provided by noncapital financing sources	<u>34,830,594</u>	<u>53,556,986</u>	<u>39,073,300</u>	<u>30,826,044</u>	<u>42,873,320</u>	<u>63,788,015</u>
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>						
Proceeds from capital debt		23,040,000				6,191
Capital appropriations received		25,825				
Capital grants and gifts received	2,263,664			2,300,000		
Proceeds from sale of capital assets			686,000			
Purchases of capital assets	(5,618,627)	(3,950,455)	(16,495,548)	(4,968,107)	(3,128,703)	(20,499,116)
Principal paid on capital debt and leases	(1,717,159)	(25,253,414)	(1,116,855)	(1,261,816)	(315,000)	(3,322,501)
Interest paid on capital debt and leases	(5,555,406)	(2,747,166)	(1,516,000)	(2,494,651)	(153,528)	(3,154,233)
Deposit with trustees	570,973					
Other receipts (payments)	(119,070)	(1,402,862)	23,971			7,218,471
Net cash used by capital financing activities	<u>(10,175,625)</u>	<u>(10,288,072)</u>	<u>(18,418,432)</u>	<u>(6,424,574)</u>	<u>(3,597,231)</u>	<u>(19,751,188)</u>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>CASH FLOWS FROM OPERATING ACTIVITIES:</b>					
Tuition and fees	\$73,642,855	\$38,283,924	\$58,633,590		\$403,292,260
Grants and contracts	40,222,682	16,234,532	31,444,340		141,416,198
Sales and services of educational departments	171,583	190,551	184,913		5,038,336
Auxiliary enterprise receipts	31,031,731	16,384,359	12,857,881		146,115,312
Payments for employee compensation	(116,449,928)	(45,994,393)	(74,866,599)	(\$1,926,252)	(527,384,824)
Payments for benefits	(39,179,470)	(19,211,533)	(25,785,650)	(658,986)	(186,624,575)
Payments for utilities	(7,946,480)	(2,653,019)	(6,380,630)		(39,342,769)
Payments for supplies and services	(59,498,103)	(35,628,815)	(48,670,846)		(276,143,121)
Payments for scholarships and fellowships	(7,000,589)	(9,332,975)	(10,187,991)		(103,254,634)
Loans to students	(4,152,770)	(498,587)	(332,264)		(6,510,602)
Collection of loans to students	4,215,410	1,155,194	617,531		7,571,112
Other receipts (payments)	5,147,374	752,899	13,038,929	(924,956)	37,794,977
Net cash used by operating activities	(79,795,705)	(40,317,863)	(49,446,796)	(3,510,194)	(398,032,330)
<b>CASH FLOWS FROM NONCAPITAL FINANCING ACTIVITIES:</b>					
State appropriations	59,386,056	31,939,501	41,332,928	1,034,112	302,719,736
Gifts and grants for other than capital purposes	5,011,463	258,840	4,481,298		18,588,826
Pell grant receipts	21,702,217	12,049,310	10,543,459		126,240,544
Private gifts for endowment purposes	1,680,000		80,000		2,620,000
Taylor Opportunity Program for Students receipts	21,697,930	8,972,531	7,847,355		94,957,076
Taylor Opportunity Program for Students disbursements	(21,704,843)	(8,974,675)	(7,843,040)		(94,950,319)
Federal Emergency Management Agency receipts			652,022		652,022
Federal Emergency Management Agency disbursements			(674,840)		(674,840)
American Recovery and Reinvestment Act receipts		186,951	92,950		449,372
Direct lending receipts	44,210,533	33,775,237	33,096,843		328,426,450
Direct lending disbursements	(43,273,563)	(33,775,237)	(32,892,487)		(327,208,626)
Other receipts	824,940			2,159,406	7,005,215
Net cash provided by noncapital financing sources	89,534,733	44,432,458	56,716,488	3,193,518	458,825,456
<b>CASH FLOWS FROM CAPITAL FINANCING ACTIVITIES:</b>					
Proceeds from capital debt	15,558,273		9,557,485		48,161,949
Capital appropriations received			288,383		314,208
Capital grants and gifts received		481,069	313,388		5,358,121
Proceeds from sales of capital assets	5,803,000				6,489,000
Purchases of capital assets	(22,380,095)	(1,857,365)	(5,278,975)	(16,440)	(84,193,431)
Principal paid on capital debt and leases	(945,000)	(2,912,417)	(12,891,322)		(49,735,484)
Interest paid on capital debt and leases	(7,007,893)	(2,483,374)	(3,236,570)		(28,348,821)
Deposit with trustees	(16,317,553)				(15,746,580)
Other receipts (payments)	(696,814)		548,122		5,571,818
Net cash used by capital financing activities	(25,986,082)	(6,772,087)	(10,699,489)	(16,440)	(112,129,220)

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
**Combining Schedule of Cash Flows, by University, 2013**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>						
Proceeds from sales and maturities of investments	\$6,858,722		\$638,682	\$4,014,759		\$15,873,654
Interest received on investments	173,590	\$600	412,644	502,537	\$1,406,529	517,931
Purchase of investments	(5,740,358)		(596,969)	(339,945)	(1,150,007)	(6,890,690)
Net cash provided by investing activities	1,291,954	600	454,357	4,177,351	256,522	9,500,895
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>						
	(4,230,008)	(2,816,395)	(10,676,093)	2,183,165	275,263	2,277,112
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR, restated</b>						
	13,589,961	38,589,872	47,928,309	15,971,426	34,049,714	54,856,336
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>						
	\$9,359,953	\$35,773,477	\$37,252,216	\$18,154,591	\$34,324,977	\$57,133,448
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>						
Operating loss	(\$37,630,325)	(\$59,601,280)	(\$39,740,429)	(\$32,568,714)	(\$47,347,787)	(\$64,819,001)
Adjustments to reconcile operating loss to net cash used by operating activities:						
Depreciation expense	8,737,898	9,901,913	4,762,647	5,344,682	4,452,608	7,090,963
Amortization of bond issuance costs	188,252			266,418		
Loss on impairment		387,062				
Changes in assets and liabilities:						
(Increase) Decrease in accounts receivable, net	(3,467,846)	115,097	(515,438)	(612,511)	(1,837,565)	(2,728,531)
(Increase) Decrease in inventories	(8,462)	41,889	139,519	(18,270)	(7,387)	305,322
(Increase) Decrease in deferred charges and prepaid expenses	(6,088)	(119,020)	(81,214)	(206,957)	(30,644)	66,666
Decrease in notes receivable	139	137,283	182,851		175,794	88,002
(Increase) Decrease in other assets		(830)		145,746	(22,712)	967,792
Increase (Decrease) in accounts payable and accrued liabilities	(200,103)	(256,909)	240,876	(1,341,287)	1,500,229	1,947,438
Increase (Decrease) in deferred revenue	(65,255)	(480,261)	175,673	(177,905)	459,934	(435,815)
Increase (Decrease) in amounts held in custody for others	98,997	43,040	11,821	70,105		44,790
Increase (Decrease) in compensated absences	139,492	(164,859)	(93,647)	(95,552)	(24,410)	(46,818)
Increase in other postemployment benefits payable	2,106,948	3,880,997	3,132,023	2,791,071	3,433,597	6,258,582
Increase (Decrease) in other liabilities	(70,578)	29,969		7,518	(9,005)	
Net cash used by operating activities	(\$30,176,931)	(\$46,085,909)	(\$31,785,318)	(\$26,395,656)	(\$39,257,348)	(\$51,260,610)
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION:</b>						
Cash and cash equivalents classified as current assets	\$7,462,537	\$20,608,842	\$29,372,119	\$11,575,608	\$31,652,372	\$33,384,093
Cash and cash equivalents classified as noncurrent assets	1,897,416	15,164,635	7,880,097	6,578,983	2,672,605	23,749,355
<b>Cash and cash equivalents at the end of the year</b>	<b>\$9,359,953</b>	<b>\$35,773,477</b>	<b>\$37,252,216</b>	<b>\$18,154,591</b>	<b>\$34,324,977</b>	<b>\$57,133,448</b>

(Continued)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>CASH FLOWS FROM INVESTING ACTIVITIES:</b>					
Proceeds from sales and maturities of investments	\$2,745,176		\$443,307		\$30,574,300
Interest received on investments	2,670,335	\$2,623,218	386,458	\$54,594	8,748,436
Purchase of investments		(1,738,854)			(16,456,823)
Net cash provided by investing activities	5,415,511	884,364	829,765	54,594	22,865,913
<b>NET INCREASE (DECREASE) IN CASH AND CASH EQUIVALENTS</b>					
	(10,831,543)	(1,773,128)	(2,600,032)	(278,522)	(28,470,181)
<b>CASH AND CASH EQUIVALENTS AT BEGINNING OF THE YEAR, restated</b>					
	131,314,745	43,709,688	27,154,847	920,778	408,085,676
<b>CASH AND CASH EQUIVALENTS AT END OF THE YEAR</b>					
	\$120,483,202	\$41,936,560	\$24,554,815	\$642,256	\$379,615,495
<b>RECONCILIATION OF OPERATING LOSS TO NET CASH USED BY OPERATING ACTIVITIES:</b>					
Operating loss	(\$99,449,856)	(\$49,061,779)	(\$71,861,584)	(\$3,270,440)	(\$505,351,195)
Adjustments to reconcile operating loss to net cash used by operating activities:					
Depreciation expense	14,117,502	6,579,275	16,124,139	3,288	77,114,915
Amortization of bond issuance costs			(30,176)		424,494
Loss on impairment					387,062
Changes in assets and liabilities:					
(Increase) Decrease in accounts receivable, net	(2,331,927)	515,868	1,478,516		(9,384,337)
(Increase) Decrease in inventories	(134,333)	43,335	502,643		864,256
(Increase) Decrease in deferred charges and prepaid expenses	104,581	(45,712)	74,099		(244,289)
Decrease in notes receivable		656,607	285,267		1,525,943
(Increase) Decrease in other assets		(760,095)		(5,084)	324,817
Increase (Decrease) in accounts payable and accrued liabilities	68,870	(1,064,272)	(1,228,430)	(48,027)	(381,615)
Increase (Decrease) in deferred revenue	213,867	(49,848)	(631,421)		(991,031)
Increase (Decrease) in amounts held in custody for others	2,394	(17,320)	344,384	(272,071)	326,140
Increase (Decrease) in compensated absences	249,566	275,100	(556,818)	(5,418)	(323,364)
Increase in other postemployment benefits payable	7,300,991	3,384,026	6,063,886	91,187	38,443,308
Increase (Decrease) in other liabilities	62,640	(773,048)	(11,301)	(3,629)	(767,434)
Net cash used by operating activities	(\$79,795,705)	(\$40,317,863)	(\$49,446,796)	(\$3,510,194)	(\$398,032,330)
<b>RECONCILIATION OF CASH AND CASH EQUIVALENTS TO THE STATEMENT OF NET POSITION:</b>					
Cash and cash equivalents classified as current assets	\$51,517,660	\$29,104,328	\$21,691,811	\$642,256	\$237,011,626
Cash and cash equivalents classified as noncurrent assets	68,965,542	12,832,232	2,863,004		142,603,869
<b>Cash and cash equivalents at the end of the year</b>	\$120,483,202	\$41,936,560	\$24,554,815	\$642,256	\$379,615,495

**UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA  
Combining Schedule of Cash Flows, by University, 2013**

	GRAMBLING STATE UNIVERSITY	LOUISIANA TECH UNIVERSITY	MCNEESE STATE UNIVERSITY	NICHOLLS STATE UNIVERSITY	NORTHWESTERN STATE UNIVERSITY	SOUTHEASTERN LOUISIANA UNIVERSITY
<b>SCHEDULE OF NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>						
Capital appropriations	\$509,508	\$2,584,011	\$3,174,751	\$541,683	\$3,651,969	\$706,477
Change in fair market value of assets	313,126	1,274,395	1,331,906	(103,494)		(774,629)
Capital gifts and grants			1,045,752		63,236	10,375
Capital assets acquired through capital leases		345,138				
Disposition of capital assets		(45,141)		(28,102)		
Other	(516,937)		5,676,617			

(Concluded)

	UNIVERSITY OF LOUISIANA AT LAFAYETTE	UNIVERSITY OF LOUISIANA AT MONROE	UNIVERSITY OF NEW ORLEANS	BOARD OF SUPERVISORS	TOTAL SYSTEM
<b>SCHEDULE OF NONCASH INVESTING, CAPITAL, AND FINANCING ACTIVITIES:</b>					
Capital appropriations	\$885,198		\$3,591,837		\$15,645,434
Change in fair market value of assets	1,847,656	\$1,243,613	3,138		5,135,711
Capital gifts and grants	610,902	3,350,126	2,375,358		7,455,749
Capital assets acquired through capital leases		300,759			645,897
Disposition of capital assets	(484,428)		(9,071,771)		(9,629,442)
Other	796,200		(510,807)		5,445,073





OTHER REPORT REQUIRED BY  
*GOVERNMENT AUDITING STANDARDS*

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Exhibit A

The following pages contain a report on internal control over financial reporting and on compliance with laws, regulations, and other matters as required by *Government Auditing Standards*, issued by the Comptroller General of the United States. This report is based solely on the audit of the financial statements and includes, where appropriate, any significant deficiencies and/or material weaknesses in internal control or compliance and other matters that would be material to the presented financial statements.





LOUISIANA LEGISLATIVE AUDITOR  
DARYL G. PURPERA, CPA, CFE

December 11, 2014

Report on Internal Control over Financial  
Reporting and on Compliance and Other Matters Based on an  
Audit of Financial Statements Performed in  
Accordance With *Government Auditing Standards*

Independent Auditor's Report

**UNIVERSITY OF LOUISIANA SYSTEM**  
**STATE OF LOUISIANA**  
Baton Rouge, Louisiana

We have audited, in accordance with the auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States, the financial statements of the business-type activities and discretely presented component units of the University of Louisiana System (System), a component unit of the state of Louisiana, as of and for the year ended June 30, 2014, and the related notes to the financial statements, which collectively comprise the System's basic financial statements, and have issued our report thereon dated December 11, 2014. Our report was modified to include an emphasis of matter paragraph regarding a new accounting standard not yet effective.

Our report includes a reference to other auditors who audited the financial statements of the Black and Gold Facilities, Inc.; Innovative Student Facilities, Inc.; Cowboy Facilities, Inc.; Nicholls State University Facilities Corporation; University Facilities, Inc.; Ragin' Cajun Facilities, Inc.; University of Louisiana at Monroe Facilities, Inc.; and University of New Orleans Research and Technology Foundation, Inc., which are nonprofit corporations included as blended component units in the basic financial statements of the System. Other auditors also audited the financial statements of the University of Louisiana at Lafayette Foundation, Inc., and University of New Orleans Foundation, which are discretely presented component units in the basic financial statements of the System as described in our report on the System's financial statements. This report does not include the results of the other auditors' testing of internal control over financial reporting or compliance and other matters that are reported on separately by those auditors. The financial statements of the Black and Gold Facilities, Inc., Nicholls State University Facilities Corporation; University Facilities, Inc.; and University of Louisiana at Monroe Facilities, Inc., which were audited by other auditors, were audited in accordance with auditing standards generally accepted in the United States of America but not in accordance with *Government Auditing Standards*.

## **Internal Control over Financial Reporting**

In planning and performing our audit of the financial statements, we considered the System's internal control over financial reporting (internal control) to determine the audit procedures that are appropriate in the circumstances for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing opinions on the effectiveness of the System's internal control. Accordingly, we do not express an opinion on the effectiveness of the System's internal control.

A deficiency in internal control exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent, or detect and correct, misstatements on a timely basis. A material weakness is a deficiency, or a combination of deficiencies, in internal control, such that there is a reasonable possibility that a material misstatement of the entity's financial statements will not be prevented, or detected and corrected on a timely basis. A significant deficiency is a deficiency, or a combination of deficiencies, in internal control that is less severe than a material weakness, yet important enough to merit attention by those charged with governance.

Our consideration of internal control was for the limited purpose described in the first paragraph of this section and was not designed to identify all deficiencies in internal control that might be material weaknesses or significant deficiencies. Given these limitations, during our audit we did not identify any deficiencies in internal control that we consider to be material weaknesses. However, material weaknesses may exist that have not been identified.

## **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether the System's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and, accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

## **Other Reports**

Other external auditors audited the Black and Gold Facilities, Inc.; Innovative Student Facilities, Inc.; Cowboy Facilities, Inc.; Nicholls State University Facilities Corporation; University Facilities, Inc.; Ragin' Cajun Facilities, Inc.; University of Louisiana at Monroe Facilities, Inc.; and University of New Orleans Research and Technology Foundation, Inc., which are blended component units included in the System's basic financial statements for the year ended June 30, 2014. In addition, other external auditors audited the University of Louisiana at Lafayette Foundation, Inc., and University of New Orleans Foundation, which are discretely presented component units included in the basic financial statements of the System. To obtain copies of those reports, refer to note 1-B to the basic financial statements for mailing addresses.

As a part of our audit of the System's basic financial statements for the year ended June 30, 2014, we performed certain procedures on campuses within the System. Our reports on those procedures for those campuses are listed as follows:

Campus	Audit Type	Issued	Finding Title
Grambling State University	Management Letter	November 26, 2014	Property Theft
Louisiana Tech University	Management Letter	October 15, 2014	None
McNeese State University	Management Letter	December 10, 2014	None
Nicholls State University	None	N/A	N/A
			Student Enrollment Status Changes Not Reported
Northwestern State University	Management Letter	December 10, 2014	Reported
Southeastern Louisiana University	Management Letter	October 15, 2014	None
University of Louisiana at Lafayette	Management Letter	Pending	Pending Information Technology Control Weaknesses
University of Louisiana at Monroe	Management Letter	December 17, 2014	Weaknesses
University of New Orleans	Management Letter	Pending	Pending

These reports contain compliance and internal control findings, where applicable, relating to those facilities. Management's responses are also included in those reports. Management's responses are not audited. Copies of those reports are available for public inspection at the Baton Rouge office of the Legislative Auditor, and those reports can also be found on the Internet at [www.lla.la.gov](http://www.lla.la.gov).

### Purpose of This Report

The purpose of this report is solely to describe the scope of our testing of internal control and compliance and the results of that testing, and not to provide an opinion on the effectiveness of the entity's internal control or compliance. This report is an integral part of an audit performed in accordance with *Government Auditing Standards* in considering the entity's internal control and compliance. Accordingly, this communication is not suitable for any other purpose. Under Louisiana Revised Statute 24:513, this report is distributed by the Legislative Auditor as a public document.

Respectfully submitted,

Daryl G. Purpera, CPA, CFE  
Legislative Auditor

CGEW:EFS:THC:aa

ULS 2014



# **UNIVERSITY OF NEW ORLEANS**

## **Financial Report**

**As of and for the Year Ended June 30, 2014**

UNIVERSITY OF NEW ORLEANS  
UNIVERSITY OF LOUISIANA SYSTEM  
STATE OF LOUISIANA



FINANCIAL AUDIT SERVICES  
MANAGEMENT LETTER  
ISSUED DECEMBER 24, 2014

**LOUISIANA LEGISLATIVE AUDITOR  
1600 NORTH THIRD STREET  
POST OFFICE BOX 94397  
BATON ROUGE, LOUISIANA 70804-9397**

**LEGISLATIVE AUDITOR**  
DARYL G. PURPERA, CPA, CFE

**FIRST ASSISTANT LEGISLATIVE AUDITOR**  
**AND STATE AUDIT SERVICES**  
PAUL E. PENDAS, CPA

**DIRECTOR OF FINANCIAL AUDIT**  
THOMAS H. COLE, CPA

Under the provisions of state law, this report is a public document. A copy of this report has been submitted to the Governor, to the Attorney General, and to other public officials as required by state law. A copy of this report is available for public inspection at the Baton Rouge office of the Louisiana Legislative Auditor.

This document is produced by the Louisiana Legislative Auditor, State of Louisiana, Post Office Box 94397, Baton Rouge, Louisiana 70804-9397 in accordance with Louisiana Revised Statute 24:513. One copy of this public document was produced at an approximate cost of \$0.70. This material was produced in accordance with the standards for state agencies established pursuant to R.S. 43:31. This report is available on the Legislative Auditor's website at [www.la.la.gov](http://www.la.la.gov). When contacting the office, you may refer to Agency ID No. 3610 or Report ID No. 80140115 for additional information.

In compliance with the Americans With Disabilities Act, if you need special assistance relative to this document, or any documents of the Legislative Auditor, please contact Elizabeth Coxe, Chief Administrative Officer, at 225-339-3800.





LOUISIANA LEGISLATIVE AUDITOR  
DARYL G. PURPERA, CPA, CFE

December 24, 2014

The Honorable John A. Alario, Jr.,  
President of the Senate  
The Honorable Charles E. "Chuck" Kleckley,  
Speaker of the House of Representatives  
Dr. Peter J. Fos, President  
University of New Orleans,  
University of Louisiana System

Dear Senator Alario, Representative Kleckley, and Dr. Fos:

This report includes the results of the procedures we performed at the University of New Orleans (UNO) for the period from July 1, 2013 through June 30, 2014, to evaluate its accountability over public funds. The procedures are a part of our audit of the University of Louisiana System's financial statements and the Single Audit of the State of Louisiana for the year ended June 30, 2014. I hope the information in this report will assist you in your legislative and operational decision-making processes.

We would like to express our appreciation to the management and staff of UNO for their assistance during our work.

Sincerely,

Daryl G. Purpera, CPA, CFE  
Legislative Auditor

KML:DG:BDC:THC:aa

UNO 2014



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# Louisiana Legislative Auditor

Daryl G. Purpera, CPA, CFE



Audit Control # 80140115

University of New Orleans

December 2014

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## Introduction

As a part of our audit of the University of Louisiana System (System) financial statements and the Single Audit of the State of Louisiana (Single Audit) for the year ended June 30, 2014, we performed procedures at the University of New Orleans (UNO) to provide assurances on financial information that is significant to the System's financial statements; to evaluate the effectiveness of UNO's internal control over financial reporting and compliance; and to determine whether UNO complied with applicable laws and regulations. In addition, we determined whether management has taken actions to correct the finding reported in the prior year.

UNO, which includes three campuses in the New Orleans area, is part of the System and reported an enrollment of more than 9,300 students for the fall 2013 semester. UNO's mission is to serve national and international students and enhance the quality of life in New Orleans, the state, the nation, and the world, by participating in a broad array of research, service learning, cultural, and academic activities.

## Results of Our Procedures

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### Follow-Up on Prior-Year Finding

Our auditors reviewed the status of the prior-year finding reported in a management letter dated December 11, 2013. We determined that management has not fully resolved the prior-year finding related to an inaccurate annual fiscal report, which is repeated in this management letter.

---

### Current-Year Findings

#### Inaccurate Annual Fiscal Report

For the second consecutive year, UNO did not compile an accurate Annual Fiscal Report (AFR). While improvements were made in the AFR compilation process since the prior year, the university's current-year AFR contained several significant errors that had to be corrected with audit adjustments.

Significant errors identified by auditors included interagency payments that were not properly eliminated, as well as incorrect note disclosures and schedules. Examples include \$2.3 million in capital lease payments that were not eliminated, the omission of \$19.8 million from the long-term debt note, a \$7.2 million misclassification of net position in the note disclosures, and a \$3.8 million misclassification on the statement of cash flows. In addition, numerous minor adjustments were needed to correct a misclassification of net position, agree notes and schedules to statements, and to correct other compilation errors.

Good internal control requires management to perform a thorough review of its AFR prior to submitting it to the System for inclusion in the System's financial statements; however, management did not perform a thorough review of the university's AFR and related support. In addition, management has not adequately trained staff on the System's AFR template instructions or note content requirements. The resulting errors increased the time and effort necessary for the auditors to complete their work. The inadequate review also increases the risk that additional errors may remain undetected.

Management should enhance its written AFR review process to include instructions for preparing each note and statement, a reasonableness comparison between the current- and prior-year AFR, and a final competent review of the AFR before submitting the AFR to the System. Management concurred with the finding and recommendations and outlined a plan of corrective action (see Appendix A, page 1).

### **Inadequate Controls over Parking Tickets and Related Fines**

UNO did not have adequate controls over parking tickets issued by campus police, increasing the risk of errors or fraud in an operational area that reported approximately \$150,000 in collections during fiscal year 2014. During our review of operations between July 1, 2013 and December 31, 2013, we noted the following:

- Campus police records and accounting records were not reconciled for accuracy or completeness.
- Eleven of 18 voided tickets did not include the reason for granting an appeal.
- One employee has the sole authority to approve or deny ticket appeals with no independent review of processed appeals.

Management has not placed sufficient emphasis on the appeals process and ensuring ticket records are complete and accurate. Good controls should include a reconciliation of police and accounting records, as well as adequate documentation to support ticket appeals.

Management should immediately begin reconciling issued parking tickets to subsequent collections or official disposition, ensure that appeal decisions are adequately documented, and develop a formal written policy for processing appeals with an independent review of processed appeals. Management concurred with the finding and recommendations and outlined a plan of corrective action (see Appendix A, page 2).

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## Financial Statements - University of Louisiana System

As a part of our audit of the System's financial statements for the year ended June 30, 2014, we considered UNO's internal control over financial reporting and examined evidence supporting certain account balances and classes of transactions as follows:

### Statement of Net Position

**Assets** - Cash and cash equivalents, investments, receivables, due from State Treasury, capital assets

**Liabilities** - Accounts payable and accruals, unearned revenue, bonds payable

**Net Position** - Net investment in capital assets, restricted-nonexpendable, restricted-expendable, and unrestricted

### Statement of Revenues, Expenses, and Changes in Net Position

**Revenues** - Student tuition and fees, grants and contracts, auxiliary revenues, state appropriations, federal nonoperating revenues

**Expenses** - Education, general, and auxiliary enterprise expenses

Our audit included tests of UNO's compliance with laws and regulations that could have a direct and material effect on the financial statements, as required by *Government Auditing Standards*.

Based on the results of these procedures on the financial statements, we reported a finding on the inaccurate AFR. In addition, the account balances and classes of transactions tested, as adjusted, are materially correct.

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## Federal Compliance - Single Audit of the State of Louisiana

As a part of the Single Audit for the year ended June 30, 2014, we performed procedures on UNO's Schedule of Disclosures for Federally-Assisted Loans (Schedule 8-2), as required by Office of Management and Budget Circular A-133. We also performed a walkthrough of controls over the Student Financial Assistance Cluster of programs.

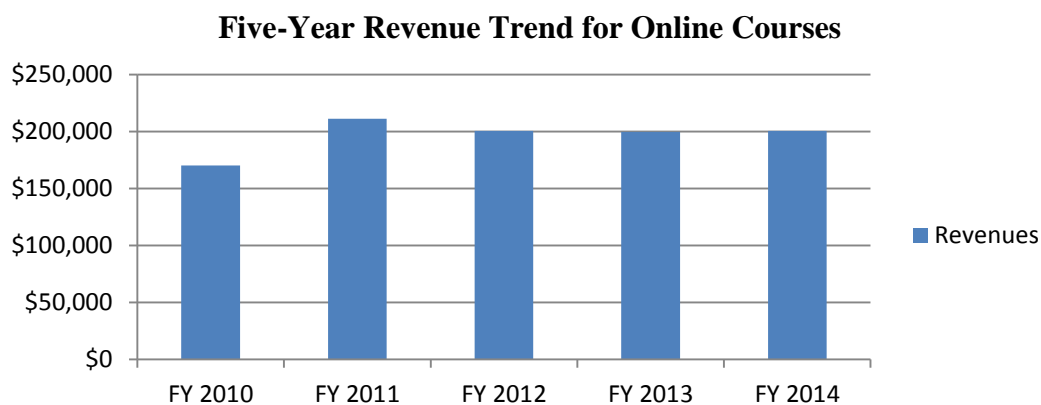
Based on the results of these Single Audit procedures, we did not report any internal control findings, and the Schedule 8-2, as adjusted, is materially correct.

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## Results of Other Procedures

### Online Programs and Courses

UNO currently offers several online degree programs and courses. We determined that reported revenues from online courses have remained fairly consistent since implementation in fiscal year 2010.



Source: UNO General Ledger

### Emergency Notifications

We reviewed UNO's policies and procedures related to emergency notifications to students. We determined that, in addition to several other communication methods, UNO uses E2Campus for emergency system notification of time-sensitive messages to the mobile phones and/or e-mail of students, staff, and faculty. Subscribers to the system get notified immediately of situations including inclement weather or any other emergencies and any related school closings.

### Parking Tickets

We performed procedures to determine if UNO has controls in place to ensure that parking tickets issued are recorded properly and voids are handled appropriately. Based on the results of these procedures, we reported a finding related to the controls over parking tickets and related fines.

### Outside Employment Disclosures

We reviewed UNO's policies and procedures related to monitoring outside employment activities for UNO employees. We determined that UNO's policy includes an annual e-mail reminder to employees to certify compliance with UNO policies. More than 1,200 employees were sent an annual reminder in November 2013. By February 2014, the University had received approximately 1,050 responses (88%).

## Review of TRIO Cluster

The programs administered by UNO in the TRIO Cluster include Upward Bound, Talent Search, and Student Support Services. We performed procedures to obtain an understanding of these programs through inquiry, observation and a review of supporting documentation for certain program expenditures. We did not report any internal control findings as a result of these procedures.

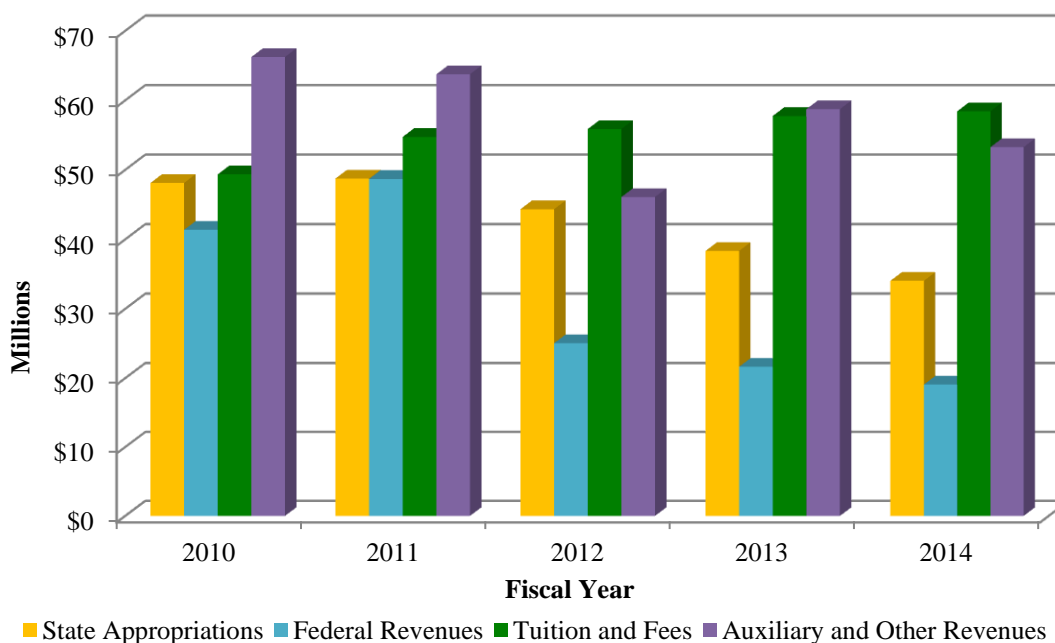
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## Trend Analysis

We compared the most current- and prior-year financial activity using UNO's annual fiscal reports and/or system-generated reports and obtained explanations from UNO management for any significant variances. We also prepared an analysis of revenues, expenses, and enrollment over the last five years.

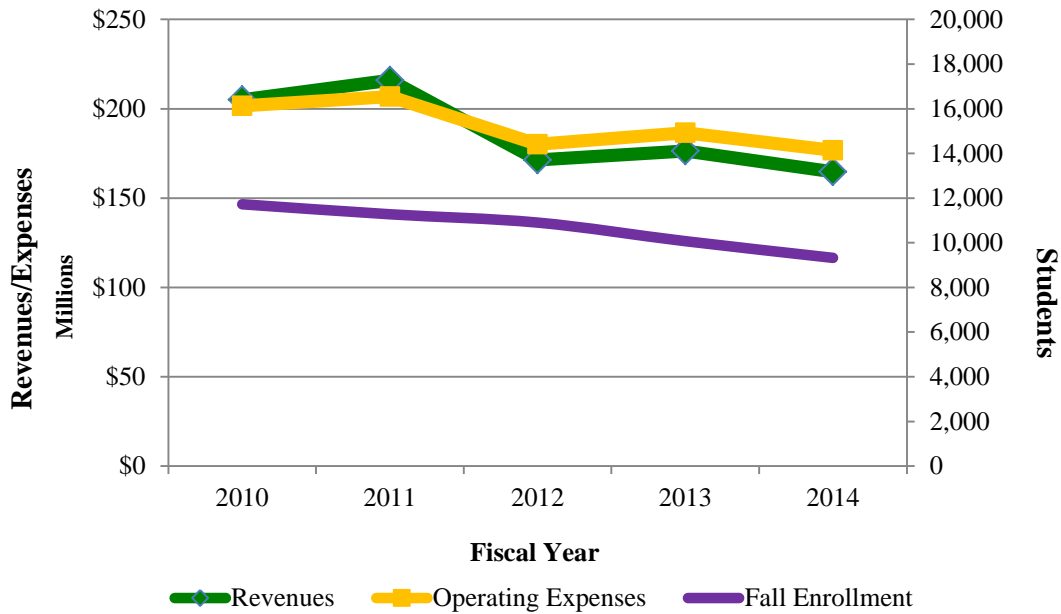
In analyzing financial trends of UNO over the past five years, both expenses and revenues have decreased, with expenses outpacing revenues for the last three years. The decline in federal revenues and state appropriations has been offset partially by an increase in tuition and fees. Since 2010, net tuition and fees revenues have increased by 18% mainly because of increases in tuition rates; however, the increases in tuition rates are offset by a 20% decline in enrollment at UNO.

**Exhibit 1**  
**Five-Year Revenue Trend**



Source: Fiscal Year 2010-2014 Annual Fiscal Reports, as adjusted

**Exhibit 2  
Fall Enrollment Trend Analysis**



Source: Fiscal Year 2010-2014 Annual Fiscal Reports, as adjusted, and Board of Regents website

The recommendations in this letter represent, in our judgment, those most likely to bring about beneficial improvements to the operations of UNO. The nature of the recommendations, their implementation costs, and their potential impact on the operations of UNO should be considered in reaching decisions on courses of action.

Under Louisiana Revised Statute 24:513, this letter is a public document, and it has been distributed to appropriate public officials.



## **APPENDIX A: MANAGEMENT'S RESPONSES**





THE UNIVERSITY *of*  
**NEW ORLEANS**  
OFFICE OF THE PRESIDENT

December 1, 2014

Daryl G. Purpera, CPA, CFE  
Legislative Auditor  
P.O. Box 94397  
Baton Rouge, LA 70804-9397

Dear Mr. Purpera,

RE: Inaccurate Annual Financial Report (AFR)

The University of New Orleans acknowledges that misstatements occurred in the preparation of the fiscal year 2014 Annual Fiscal Report (AFR) and concurs with LLA's recommendation to strengthen existing internal controls over the financial reporting process. Immediate corrective action will be implemented to address the finding titled "Inaccurate Annual Fiscal Report." While improvements were made in the AFR compilation process since the prior year, significant errors occurred with the university's current year AFR resulting in audit adjustments.

Individuals working on the AFR who are responsible for preparing the notes and schedules will follow all directives provided by the University of Louisiana System Office for complete and accurate reporting.

With the recent departure of our Manager of Financial Reporting and General Accounting, steps will be taken to ensure that the replacement possesses the competencies to accurately prepare future AFRs. Review staff will participate in training sessions that will include exercises that replicate the preparation of specific notes and schedules. The focus of this training will be on those notes and schedules that have previously resulted in audit adjustments. With our current limited staff, UNO will seek to employ temporary staffing to maximize the review efforts prior to our AFR submission.

Since most of our issues are still related to the blending of the UNO R&T Foundation's statements, a step-by-step manual for our UNO's AFR will be prepared so that the thorough review will analyze each note and schedule from start to finish with regard to this topic.

Mr. Michael Dauenhauer, Assistant Vice President for Accounting and Procurement, is responsible for the oversight of the corrective action.

If you have any questions, please call me directly or my primary point of contact, Dr. Gregg Lassen, Vice President for Business Affairs, at 504-280-6209.

Sincerely,

Peter J. Fos  
President

2000 Administration Annex | 2000 Lakeshore Drive | New Orleans, Louisiana 70148  
phone 504.280.6201 | fax 504.280.6872



THE UNIVERSITY of  
**NEW ORLEANS**  
OFFICE OF THE PRESIDENT

December 1, 2014

Daryl G. Purpera, CPA, CFE  
Legislative Auditor  
P.O. Box 94397  
Baton Rouge, LA 70804-9397

Dear Mr. Purpera,

RE: Inadequate Controls over Parking Tickets and Related Fines

The University of New Orleans concurs with the finding for the fiscal year ended June 30, 2014 related to the operations over parking tickets and our appeal process. The university will take the following measures to address this matter:

- Campus Police Department will develop a reconciliation process to manage their ticket stock with those tickets issued and/or voided for each month. Chief Harrington will be assigned this project. Reconciliations will be submitted to the Office of Accounting Services for review. Accounting Services will reconcile the Campus Police data to the tickets uploaded in PeopleSoft. Michael Dauenhauer will be responsible for this segment of the process. Since this finding UNO has implemented an electronic process for issuing tickets which improves the accuracy and timeliness of data entry.
- Student appeals are solely administered by the Office of Student Accountability, Advocacy and Disability Services. A second level of review and approval will be provided by the Vice President for Student Affairs and Enrollment Management to eliminate the sole authorization concern. Modifications will be made to our written policy for processing appeals to include this independent review of processed appeals. Dr. Brett Kemker will be responsible for this implementation.
- University policy will require adequate backup for all appeals.

Anticipated implementation date will be February 1, 2015.

If you have any questions, please call me directly or my primary point of contact, Dr. Gregg Lassen, Vice President for Business Affairs, at 504-280-6209.

Sincerely,

Peter J. Fos  
President

## APPENDIX B: SCOPE AND METHODOLOGY

We performed certain procedures at the University of New Orleans (UNO) for the period from July 1, 2013 through June 30, 2014, to provide assurances on financial information significant to the University of Louisiana System (System) and to evaluate relevant systems of internal control in accordance with *Government Auditing Standards*, issued by the Comptroller General of the United States. The procedures included inquiry, observation, review of policies and procedures, and a review of relevant laws and regulations. Our procedures, summarized below, are a part of the audit of the System financial statements and the Single Audit of the State of Louisiana (Single Audit) for the year ended June 30, 2014.

- We evaluated UNO's operations and system of internal control through inquiry, observation, and review of its policies and procedures, including a review of the laws and regulations applicable to UNO.
- Based on the documentation of UNO's controls and our understanding of related laws and regulations, we performed procedures to provide assurances on UNO's account balances and classes of transactions to support our opinions on the System's financial statements.
- We performed procedures on the Schedule of Disclosures for Federally-Assisted Loans (Schedule 8-2) for the year ended June 30, 2014, to support the 2014 Single Audit.
- We compared the most current- and prior-year financial activity using UNO's annual fiscal reports and/or system-generated reports to identify trends and obtained explanations from UNO management for significant variances.

The purpose of this report is solely to describe the scope of our work at UNO and not to provide an opinion on the effectiveness of UNO's internal control over financial reporting or on compliance. Accordingly, this report is not intended to be, and should not be, used for any other purpose.

We did not audit or review UNO's Annual Fiscal Report and, accordingly, we do not express an opinion on that report. UNO's accounts are an integral part of the System's financial statements, upon which the Louisiana Legislative Auditor expresses opinions.

**UNIVERSITY OF NEW ORLEANS  
FINANCIAL STATEMENTS  
JUNE 30, 2014**

**TABLE OF CONTENTS**

		Page
<b><u>Statements</u></b>		
	Statement of Net Position.....	1
	Statement of Revenue, Expenses, and Changes in Net Position.....	2
	Statement of Cash Flow.....	3
<b><u>Analyses</u></b>		
C-1	Analysis of Current Fund Revenues.....	5
C-2A	Analysis of Current Unrestricted Fund Expenditures.....	6
C-2B	Analysis of Current Restricted Fund Expenditures.....	14
C-2B1	Analysis of Revenues and Expenditures, Statement of Net Assets and Analysis of Changes in Fund Balances -University Center.....	20
C-2B2	Analysis of Revenues and Expenditures, Statement of Net Assets and Analysis of Changes in Fund Balances - Resident Housing.....	22
C-2B3	Analysis of Revenues and Expenditures, Statement of Net Assets and Analysis of Changes in Fund Balances -Resident Food Services.....	23
C-2B4	Analysis of Revenues and Expenditures, Statement of Net Assets and Analysis of Changes in Fund Balances -Intercollegiate Athletics.....	24
C-2B5	Analysis of Revenues and Expenditures, Statement of Net Assets and Analysis of Changes in Fund Balances -Miscellaneous Auxiliary Enterprises.....	25
E	Analysis of Changes in Unexpended Plant Fund Balances.....	26
G-2A	Analysis of Changes in Investment in Plant.....	27
G-2B	Analysis of Investment in Plant.....	28
<b><u>Appendix</u></b>		
A	<b><u>Demographic and Summary Financial Information</u></b>	
	- Full Time Equivalent Student Enrollment	A-1
	- Enrollment by Hours	A-2
	- Application and Retention Statistics	A-3
	- Graduation Rates, Annual Tuition and Required Fees, Off-Campus Fee Revenue	A-4
	- Faculty & Staff, Degrees, Financial Aid, Private Support & General Overview	A-5
	- Summary Financial Information, Financial Position, Operating Budget, Appropriations	A-6
	- Total Revenue and Unrestricted Revenues of University by Source	A-7
	- Restricted Revenue of University by Source	A-8
	- Student Housing Overview	A-9
	- Residence Hall and Apartment Occupancy	A-10
	- Historical Auxiliary Enterprise Revenues	A-11
	- Historical Analysis - Student Housing, Food & Vending Services, University Center	A-12
	- Historical Analysis - Campus Copy Center, Parking, Traffic & Safety Services and Overall Auxiliary Enterprise Revenue and Expenditures	A-13



ASSETS		
	2014	2013
<b>Current Assets</b>		
Cash and cash equivalents	\$ 9,162,352	\$ 13,334,085
Investments	-	-
Derivative instrument	-	-
Accounts receivable, net	9,507,906	9,624,523
Pledges receivable	-	-
Due from other campuses	1,546	-
Due from State Treasury	193,428	105,415
Due from Federal Government	2,548,444	3,290,696
Inventories	227,736	260,292
Prepaid expenses and advances	588,109	507,640
Notes receivable	558,450	495,182
Other current assets	-	-
Total current assets	<u>22,787,971</u>	<u>27,617,833</u>
<b>Noncurrent Assets</b>		
Restricted assets:		
Cash and cash equivalents	2,034,043	2,863,004
Investments	22,060,964	18,696,030
Accounts receivable, net	-	3,975,654
Notes receivable	4,303,450	-
Other	-	-
Investments - unrestricted	30,356	26,482
Pledges receivable	-	-
Notes receivable, net	-	-
Capital assets, net	185,144,997	188,271,561
Other noncurrent assets	-	-
Total noncurrent assets	<u>213,573,810</u>	<u>213,832,731</u>
Total assets	<u>236,361,781</u>	<u>241,450,564</u>
Other deferred outflows		
Total deferred outflows	<u>-</u>	<u>-</u>
<b>LIABILITIES</b>		
<b>Current Liabilities</b>		
Accounts payable and accrued liabilities	6,612,002	5,718,554
Derivative instrument	-	-
Due to other campuses	-	-
Due to State Treasury	-	-
Due to Federal Government	-	-
Unearned revenues	3,707,924	3,832,056
Amounts held in custody for others	406,069	347,077
Other liabilities	-	-
<b>Current portion of Noncurrent Liabilities</b>		
Compensated absences payable	636,501	725,320
Capital lease obligations	1,389,150	1,260,465
Claims and litigation payable	-	-
Notes payable	280,558	-
Pollution remediation obligation	-	-
Contracts payable	-	-
Reimbursement contracts payable	-	-
Bonds payable	915,000	1,970,000
Other current liabilities	-	-
Total current liabilities	<u>13,947,204</u>	<u>13,853,472</u>
<b>Long-term Portion of Noncurrent Liabilities</b>		
Compensated absences payable	5,379,040	5,692,138
Capital lease obligations	37,165,372	38,554,523
Claims and litigation payable	-	-
Notes payable	562,419	-
Pollution remediation obligation	-	-
Contracts payable	-	-
Reimbursement contracts payable	-	-
OPEB Payable	60,244,479	54,104,555
Bonds payable	16,595,000	17,510,000
Other noncurrent liabilities	277,409	371,525
Total noncurrent liabilities	<u>120,223,719</u>	<u>116,232,741</u>
Total liabilities	<u>134,170,923</u>	<u>130,086,213</u>
Other deferred inflows		
Total deferred inflows	<u>-</u>	<u>-</u>
<b>NET POSITION</b>		
Invested in capital assets, net of related debt	129,073,059	129,926,628
Restricted for:		
Nonexpendable	23,250,028	20,677,499
Expendable	13,173,267	15,552,004
Unrestricted	(63,305,496)	(54,791,780)
Total net position	<u>\$ 102,190,858</u>	<u>\$ 111,364,351</u>



OPERATING REVENUES	2014	2013
Student tuition and fees	\$ 70,456,619	\$ 67,861,453
Less scholarship allowances	(12,035,866)	(10,112,652)
Net student tuition and fees	58,420,753	57,748,801
Gifts received by the foundations	-	-
Gifts received by the foundations	-	-
Federal appropriations	-	-
Federal grants and contracts	7,759,504	9,579,463
ARRA-Grants & contracts	-	-
State and local grants and contracts	11,768,669	10,682,377
Nongovernmental grants and contracts	7,374,095	6,280,509
Sales and services of educational departments	158,504	142,102
Hospital income	-	-
Auxiliary enterprise revenues, including revenues pledged		
as security for bond issues	13,247,909	13,608,547
Less scholarship allowances	(424,559)	(393,743)
Net auxiliary revenues	12,823,350	13,214,804
Other operating revenues	4,473,838	6,168,217
Total operating revenues	102,778,713	103,816,273
<b>OPERATING EXPENSES</b>		
Educational and general		
Instruction	49,140,572	51,401,545
Research	15,892,074	19,214,893
Public service	10,308,319	9,315,012
Academic support	11,072,781	11,485,858
Student services	8,565,243	8,100,412
Institutional support	20,377,631	19,461,865
Operation and maintenance of plant	14,202,661	19,400,079
Depreciation	12,891,558	12,995,829
Scholarships and fellowships	10,373,075	10,397,552
Auxiliary enterprises	12,079,152	14,375,419
Hospital	-	-
Other operating expenses	-	-
Total operating expenses	164,903,066	176,148,464
Operating income (loss)	(62,124,353)	(72,332,191)
<b>NONOPERATING REVENUES AND (EXPENSES)</b>		
State appropriations	34,040,104	38,325,759
Gifts	2,828,566	4,708,858
Federal nonoperating revenues (expenses)	10,061,413	10,543,459
ARRA revenues	12,924	92,950
Net investment income (loss)	2,875,753	1,423,069
Interest expenses	(716,934)	(910,432)
Payments to or on behalf of the univeristy	-	-
Other nonoperating revenues	-	(165,333)
Net nonoperating revenues (expenses)	49,101,826	54,018,330
<b>Income before other revenues, expenses, gains, and losses</b>	<b>(13,022,527)</b>	<b>(18,313,861)</b>
Capital appropriations	4,142,300	3,880,220
Capital gifts and grants	460,484	400,229
Additions to permanent endowments	80,000	80,000
Other additions, net	(833,750)	(9,071,771)
Transfer to/from other system institutions	-	-
Increase (decrease) in net position	(9,173,493)	(23,025,183)
Net position at beginning of year, restated	111,364,351	134,389,534
Net position at end of year	102,190,858	111,364,351





JUNE 30, 2014

	2014	2013
<b>Cash flows from operating activities</b>		
Student tuition and fees	\$ 58,386,327	\$ 58,633,590
Federal appropriations	-	-
Grants and contracts	26,971,859	26,504,279
ARRA-Grants and contracts	-	-
Sales and services of educational departments	477,396	184,913
Auxiliary enterprise receipts	13,567,304	12,857,881
Payments for employee compensation	(71,489,842)	(74,866,599)
Payments for benefits	(26,545,391)	(25,785,650)
Payments for utilities	(6,255,077)	(5,946,634)
Payments for supplies and services	(30,626,777)	(41,390,445)
Payments for scholarships and fellowships	(10,552,431)	(10,187,991)
Loans to students	(1,025,544)	(332,264)
Collection of loans to students	634,480	617,531
Other receipts (disbursements)	4,532,830	6,161,101
Net cash provided (used) by operating activities	<u>(41,924,866)</u>	<u>(53,550,288)</u>
<b>Cash flows from non-capital financing activities</b>		
State appropriations	33,952,091	41,332,928
Transfer to/from other system institutions	-	-
ARRA Receipts	12,924	92,950
Gifts and grants for other than capital purposes	2,649,773	4,481,298
Pell grant receipts	10,061,413	10,543,459
Private gifts for endowment purposes	80,000	80,000
TOPS receipts	8,695,781	7,847,355
TOPS disbursements	(8,678,585)	(7,843,040)
FEMA receipts	436,685	652,022
FEMA disbursements	(396,060)	(674,840)
Direct lending receipts	29,149,481	33,096,843
Direct lending disbursements	(29,362,979)	(32,892,487)
Federal Family Education Loan Program receipts	-	-
Federal Family Education Loan Program disbursements	-	-
Other receipts (disbursements)	-	-
Net cash provided by noncapital financing sources	<u>46,600,524</u>	<u>56,716,488</u>
<b>Cash flows from capital financing activities</b>		
Proceeds from capital debt	-	9,557,485
Capital appropriations received	-	-
Capital grants and gifts received	142,867	313,388
Proceeds from sale of capital assets	-	-
Purchase of capital assets	(5,248,719)	(3,444,856)
Principal paid on capital debt and leases	(3,230,466)	(12,479,954)
Interest paid on capital debt and leases	(716,934)	(910,432)
Deposit with trustees	-	-
Other sources	(94,116)	273,122
Net cash used by capital financing activities	<u>(9,147,368)</u>	<u>(6,691,247)</u>

**Cash flows from investing activities**

Proceeds from sales and maturities of investments	-	-
Interest received on investments	(528,984)	337,301
Purchase of investments	-	-
Net cash provided (used) by investing activities	(528,984)	337,301
Net increase (decrease) in cash and cash equivalents	(5,000,694)	(3,187,746)
Cash and cash equivalents at beginning of the year	16,197,089	19,384,835
Cash and cash equivalents at the end of the year	11,196,395	16,197,089

**Reconciliation of Net Operating Revenues (Expenses) to Net Cash Provided (used) by Operating Activities**

Operating income (loss)	\$ (62,124,353)	\$ (72,332,191)
Adjustments to reconcile net income (loss) to net cash provided (used) by operating activities:		
Depreciation expense	12,891,558	12,995,829
Changes in assets and liabilities:		
(Increase) decrease in accounts receivable, net	1,270,491	1,169,850
(Increase) decrease in inventories	32,556	502,643
(Increase) decrease in prepaid expenses and advances	(80,469)	57,872
(Increase) decrease in notes receivable	(391,064)	285,267
(Increase) decrease in other assets	-	-
Increase (decrease) in accounts payable and accrued liabilities	846,316	(1,098,089)
Increase (decrease) in unearned revenues	(166,900)	(631,421)
Increase (decrease) in amounts held in custody for others	58,992	(7,116)
Increase (decrease) in compensated absences	(401,917)	(556,818)
Increase (decrease) in OPEB payable	6,139,924	6,063,886
Increase (decrease) in other liabilities	-	-
Net cash provided (used) by operating activities:	<u>\$ (41,924,866)</u>	<u>\$ (53,550,288)</u>

**Noncash Investing, Noncapital Financing, and Capital & Related Financing Transactions**

Capital appropriations	4,142,300	3,591,837
Increase/Decrease in fair market value of assets	(904)	3,138
Private gifts for endowment purposes	-	-
Capital gifts and grants	317,617	86,841
Capital assets acquired through notes payable	842,977	-
Disposition of capital assets	(833,750)	(9,071,771)
Other	-	-
Net cash provided (used) by noncash investing	<u>\$ 4,468,240</u>	<u>\$ (5,389,955)</u>

**Reconciliation of Cash & Cash Equivalents to the SNA**

Cash and cash equivalents classified as current assets	\$ 9,162,352	\$ 13,334,085
Cash and cash equivalents classified as noncurrent assets	2,034,043	2,863,004
	<u>\$ 11,196,395</u>	<u>\$ 16,197,089</u>



	Total	Unrestricted	Auxiliary	Restricted
<b>Educational and General:</b>				
Student tuition and fees -				
University	46,904,259	41,329,736	1,824,354	3,750,169
Nonresident	8,616,363	8,616,363	-	-
Other	16,222,080	8,839,308	-	7,382,772
Total student tuition and fees	71,742,702	58,785,407	1,824,354	11,132,941
<b>Governmental appropriations - state government</b>				
General	31,524,288	31,524,288	-	-
Dedicated	2,515,816	2,515,816	-	-
Total governmental appropriations	34,040,104	34,040,104	-	-
<b>Government grants and contracts -</b>				
Federal	17,820,917	-	-	17,820,917
State	11,723,520	-	-	11,723,520
Local	556,375	-	-	556,375
Total government grants and contracts	30,100,812	-	-	30,100,812
Private grants and contracts	7,415,150	-	-	7,415,150
Gifts	2,828,566	-	-	2,828,566
<b>Sales and services of educational departments -</b>				
Business administration -				
Hotel, restaurant, and tourism	2,355	2,355	-	-
General academic support -				
Educational support services				
Testing services	103,191	103,191	-	-
Testing resource assistive technology center	43,662	43,662	-	-
Engineering-				
3-D printer station	639	639	-	-
Liberal arts -				
Film, theater, and communications	13,056	13,056	-	-
Sciences -				
Chemistry stockroom	2,760	2,760	-	-
Library	12,088	12,088	-	-
Total sales and services of educational departments	177,751	177,751	-	-
Investment income	24,690	19,597	-	5,093
Endowment Income	507,341	-	-	507,341
Sales and service of auxiliary enterprises	11,455,861	-	11,455,861	-
<b>Other sources -</b>				
Returned check charges	7,875	7,875	-	-
EMBA-administrative costs recovered	725,816	725,816	-	-
Lakefront arena - building rentals	380,143	380,143	-	-
Lakefront arena - concessions	1,321,882	1,321,882	-	-
Lakefront arena - other	975,725	975,725	-	-
Lease rentals - miscellaneous	4,095	4,095	-	-
Lindy Boggs conference center	242,156	242,156	-	-
Miscellaneous	63,084	63,084	-	-
Garnishment processing fee	1,122	1,122	-	-
Parking fines	150,757	150,757	-	-
Printing replacement IDs	10,292	10,292	-	-
Recovery of indirect costs	3,051,622	-	-	3,051,622
Rentals - General Facilities	135,583	135,583	-	-
Rentals - post office boxes	14,623	14,623	-	-
Rental - U.S. Post Office	2,700	2,700	-	-
Rooftop leases	133,319	133,319	-	-
Student orientation program	113,484	113,484	-	-
Student printing services (goprint)	29,973	29,973	-	-
Veterans Administration-administrative allowance	4,932	4,932	-	-
Total other sources	7,369,183	4,317,561	-	3,051,622
Total revenues	\$ 165,662,160	\$ 97,340,420	\$ 13,280,215	\$ 55,041,525



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
<b>Education and General:</b>							
<b>Instruction--</b>							
<b>Business administration-</b>							
Accounting	\$ 1,714,969	\$ 1,168,734	\$ 22	\$ 536,497	\$ -	\$ 9,716	\$ -
Economics and finance	1,926,533	1,275,836	22,191	578,258	-	50,248	-
Executive mba program	1,212,838	700,101	38,154	216,637	34,971	222,975	-
Hotel, restaurant and tourism	1,029,753	690,947	-	313,292	-	25,514	-
Management	1,766,046	1,203,778	-	546,973	-	15,295	-
Marketing	888,013	604,429	-	268,205	-	15,379	-
Total business administration	8,538,152	5,643,825	60,367	2,459,862	34,971	339,127	-
<b>Education-</b>							
Curriculum and instruction	728,489	507,269	9,000	191,014	6,353	14,853	-
Education leadership and foundations	948,692	657,822	9,000	263,750	2,555	15,565	-
Interdisciplinary	19,224	14,108	-	6,428	-	(1,312)	-
Special education and habilitative services	694,757	462,615	7,000	210,798	585	13,759	-
Student teaching office	33,932	-	-	-	5,632	28,300	-
Total education	2,425,094	1,641,814	25,000	671,990	15,125	71,165	-
<b>Engineering-</b>							
Civil and environmental	792,567	549,095	1,443	214,434	997	18,975	7,623
Electrical	730,491	490,594	354	223,547	-	15,996	-
Interdisciplinary	157,526	115,160	-	39,716	-	2,650	-
Mechanical	998,360	601,879	47,008	267,422	1,245	46,056	34,750
Naval architecture and marine	625,214	432,572	-	184,946	2,103	5,593	-
Total engineering	3,304,158	2,189,300	48,805	930,065	4,345	89,270	42,373
<b>General instruction-</b>							
Academic extension	7,782	800	-	328	1,572	5,082	-
Board of regents info tech initiative	924,153	635,584	-	288,569	-	-	-
Developmental education	84,081	16,703	12,534	7,611	94	47,139	-
Continuing education	776,975	479,935	31,824	123,303	17,439	121,876	2,598
Credit programs	492,661	319,037	29,817	118,424	-	25,383	-
Graduate enhancement program	40,085	-	38,556	-	1,524	5	-
Graduate enhancement academic excellence	290,612	-	186,725	-	-	103,887	-
Interdisciplinary	1,778	1,778	-	-	-	-	-
TRAC non-credit	441,661	269,456	5,596	106,156	16,235	44,218	-
Retention/quality education program	6,746	4,609	-	2,100	-	37	-
Total general instruction	3,066,534	1,727,902	305,052	646,491	36,864	347,627	2,598



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
<b>Liberal arts-</b>							
Anthropology	423,496	295,831	-	126,826	19	820	-
Arts administration	236,913	143,125	19,248	55,284	1,531	17,725	-
Drama and communications	1,535,438	740,877	98,134	322,438	1,625	372,364	-
English	3,056,147	1,872,092	170,764	826,926	1,343	185,022	-
Fine arts	787,852	439,379	44,000	194,743	-	104,603	5,127
Foreign languages	942,210	609,274	26,296	272,158	-	34,482	-
Geography	316,302	217,609	-	96,423	1,117	1,153	-
History	800,263	495,867	38,517	212,280	-	49,478	4,121
Interdisciplinary	254,303	119,951	62,719	7,177	-	64,456	-
Planning and urban studies	483,104	321,928	12,960	143,958	775	3,483	-
Music	1,082,463	732,520	22,000	275,576	-	51,118	1,249
Philosophy	287,012	198,040	-	88,873	-	99	-
Political science	895,357	530,644	96,734	236,329	-	31,650	-
Sociology	671,535	412,762	32,079	170,546	18,687	37,461	-
Transportation studies program	303,371	197,721	4,800	86,353	3,045	10,098	1,354
<b>Total liberal arts</b>	<b>12,075,766</b>	<b>7,327,620</b>	<b>628,251</b>	<b>3,115,890</b>	<b>28,142</b>	<b>964,012</b>	<b>11,851</b>
<b>Sciences-</b>							
Biological science	1,753,209	989,809	171,000	446,413	6,187	117,020	22,780
Chemistry	1,628,903	864,914	217,256	384,628	8,782	152,205	1,118
Computer science	783,340	441,033	72,109	199,755	458	56,066	13,919
Geology and geophysics	623,871	303,635	126,000	129,506	1,426	63,304	-
Master of arts-science teaching	2,729	1,875	-	854	-	-	-
Mathematics	1,708,130	930,853	171,000	420,969	435	148,032	36,841
Physics	634,678	303,944	101,711	134,852	-	66,998	27,173
Psychology	1,461,336	770,530	181,438	333,012	6,488	169,868	-
<b>Total sciences</b>	<b>8,596,196</b>	<b>4,606,593</b>	<b>1,040,514</b>	<b>2,049,989</b>	<b>23,776</b>	<b>773,493</b>	<b>101,831</b>
Summer session	2,543,129	1,854,137	190,084	492,984	-	5,924	-
Honors program	15,900	12,801	-	3,099	-	-	-
<b>Total instruction</b>	<b>40,564,929</b>	<b>25,003,992</b>	<b>2,298,073</b>	<b>10,370,370</b>	<b>143,223</b>	<b>2,590,618</b>	<b>158,653</b>
<b>Research--</b>							
Office of academic affairs	53,617	26,396	7,062	12,028	285	7,846	-
Board of regents info tech initiative	880,336	606,908	-	273,428	-	-	-



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
<b>Business administration-</b>							
Accounting	41	28	-	13	-	-	-
Division of business and economic research	124,357	72,760	12,375	33,155	-	6,067	-
Economics and finance	1,348	1,348	-	-	-	-	-
Economic development center	34,028	23,376	-	10,652	-	-	-
Management	9,276	6,372	-	2,904	-	-	-
Real estate market data center	52	36	-	16	-	-	-
Total business administration	169,102	103,920	12,375	46,740	-	6,067	-
<b>Engineering-</b>							
Civil and environmental	138,509	92,936	-	42,348	-	3,225	-
Electrical	171,788	113,681	-	51,801	-	6,306	-
Interdisciplinary	38,840	26,682	-	12,158	-	-	-
Mechanical	223,112	153,625	-	69,487	-	-	-
National center for advanced manufacturing	28,697	19,714	-	8,983	-	-	-
Total engineering	600,946	406,638	-	184,777	-	9,531	-
<b>Liberal arts-</b>							
Center for urban and public affairs	101,875	69,985	-	31,890	-	-	-
English	10,089	7,394	-	2,695	-	-	-
Interdisciplinary	125,572	72,068	12,992	32,839	628	7,045	-
Louisiana poll	30,342	-	24,000	-	-	6,342	-
Transportation studies program	183,222	119,559	8,880	49,019	1,102	4,662	-
Sociology	-	-	-	-	-	-	-
Total liberal arts	451,100	269,006	45,872	116,443	1,730	18,049	-
<b>Sciences-</b>							
Biological science	199,744	39,520	96,450	18,008	465	45,301	-
Chemistry	246,176	130,133	54,080	55,651	-	6,312	-
Computer science	99,932	68,650	-	31,282	-	-	-
Geology and geophysics	88,151	64,722	-	23,429	-	-	-
Interdisciplinary	180,951	85,199	2,000	38,822	4,073	47,919	2,938
Physics	52,953	37,555	-	15,398	-	-	-
Psychology	3,439	-	-	-	-	3,439	-
Total sciences	871,346	425,779	152,530	182,590	4,538	102,971	2,938
<b>Research and sponsored programs</b>							
Research and sponsored programs	3,153	-	-	-	-	3,153	-
Total research	3,029,600	1,838,647	217,839	816,006	6,553	147,617	2,938



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
Public service--							
Community service-							
Lindy Boggs conference center	258,465	108,965	26,129	39,803	5,136	78,432	-
Lakefront arena	2,109,598	783,397	282,346	231,221	1,725	810,909	-
Ogden museum of southern art	10,942	7,899	-	1,864	-	1,179	-
Total community service	2,379,005	900,261	308,475	272,888	6,861	890,520	-
Total public service	2,379,005	900,261	308,475	272,888	6,861	890,520	-
Academic support--							
Academic administration-							
Business administration	884,561	588,315	1,087	250,710	4,527	38,834	1,088
Developmental math	4,861	4,861	-	-	-	-	-
Education	660,707	433,948	7,850	189,054	1,833	26,075	1,947
Engineering	369,128	252,457	-	108,429	-	8,242	-
General academic	204,974	121,350	6,618	51,344	662	23,432	1,568
Graduate school	618,888	297,174	158,140	135,412	4,519	23,643	-
Institutional accreditation	118,786	-	-	-	11,565	107,221	-
Liberal arts	690,621	386,733	76,513	159,736	-	63,070	4,569
Sciences	642,481	409,221	42,997	185,317	-	4,946	-
Total academic administration	4,195,007	2,494,059	293,205	1,080,002	23,106	295,463	9,172
Board of regents info tech initiative	110,633	76,002	-	34,631	-	-	-
University computing and communications	1,692,569	1,015,448	30,461	454,424	270	183,601	8,365
Diversity programs	51,525	12,001	9,986	5,468	1,317	22,753	-
Educational support services-							
Interdisciplinary	97,653	36,912	39,817	11,441	-	9,483	-
Learning resource center	137,346	80,968	17,596	36,895	-	1,887	-
3-d printer station	59	-	-	-	-	59	-
Testing services	200,058	65,351	33,603	29,778	-	60,445	10,881
Total educational support services	435,116	183,231	91,016	78,114	-	71,874	10,881
Library-							
Administration	3,723,619	1,510,610	122,869	302,070	14,305	183,909	1,589,856
Administration	1,973,565	1,208,847	58,663	550,267	-	88,833	66,955
Bookbinding	1,877	-	-	-	-	1,877	-
Books	1,256,960	-	-	-	-	16,879	1,240,081
Total library	3,232,402	1,208,847	58,663	550,267	-	107,589	1,307,036
Research and technology park	2,354	2,354	-	-	-	-	-



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
Honors program	89,341	56,913	3,210	25,933	-	3,285	-
Total academic support	9,808,947	5,048,855	486,541	2,228,839	24,693	684,565	1,335,454
<b>Student services--</b>							
Career placement and cooperative education	85,735	45,806	9,000	20,505	-	10,424	-
<b>Enrollment management--</b>							
Office of enrollment management	3,953,389	2,209,294	271,544	985,164	109,909	372,124	5,354
Recruiting and school relations	300	-	300	-	-	-	-
Total enrollment management	3,953,689	2,209,294	271,844	985,164	109,909	372,124	5,354
<b>Social and cultural development--</b>							
Health services	336,832	141,319	34,222	64,074	4,285	92,932	-
International students and scholars	259,511	158,855	15,289	72,385	1,886	11,096	-
Recreation and intramural sports	229,336	114,407	56,442	52,131	-	6,356	-
Student life-campus activities	98,673	16,047	42,072	7,312	4,711	28,531	-
Retention	2,974	2,974	-	-	-	-	-
Women's center	17,006	-	15,485	-	-	1,521	-
Total social and cultural development	944,332	433,602	163,510	195,902	10,882	140,436	-
<b>Student admissions and records--</b>							
Admissions	(709)	-	297	-	-	(1,006)	-
Division of academic services	58,968	36,000	-	16,404	-	414	6,150
Registrar	854,456	551,369	28,997	243,091	351	30,648	-
Total admissions and records	912,715	587,369	29,294	259,495	351	30,056	6,150
Total student services	5,896,471	3,276,071	473,648	1,461,066	121,142	553,040	11,504
<b>Institutional support--</b>							
<b>Executive management--</b>							
Office of the president	911,836	588,139	-	267,995	2,462	53,240	-
Provost and vice president-academic affairs	1,349,157	886,901	28,635	404,131	8,131	19,703	1,656
Vice president-business affairs	1,059,625	708,040	3,717	317,963	57	29,848	-
Vice president-university relations	133,613	91,788	-	41,825	-	-	-
Vice president-governmentalaffairs, alumni and development	327,708	219,366	-	99,958	1,537	6,847	-
Total executive management	3,781,939	2,494,234	32,352	1,131,872	12,187	109,638	1,656
<b>Fiscal operations--</b>							
Accounting services	1,682,047	1,081,995	23,885	522,290	414	53,463	-
Total fiscal operations	1,682,047	1,081,995	23,885	522,290	414	53,463	-





Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
General administrative-							
Allocation from system	283,929	-	-	-	-	283,929	-
Bad debt expense	346,731	-	-	-	-	346,731	-
Banking services	54	-	-	-	-	54	-
Banking card services	227,694	-	-	-	-	227,694	-
Board of regents info tech initiative	51,948	35,687	-	16,261	-	-	-
Bond insurance	1,947	-	-	-	-	1,947	-
Casualty insurance	156,926	-	-	-	-	156,926	-
Collection services	50,682	-	-	-	-	50,682	-
Commencements	87,620	144	-	65	180	87,231	-
Environmental health and safety	218,867	137,976	853	62,871	292	16,875	-
External audit expense	177,205	-	-	-	-	177,205	-
Building lease	80,000	-	-	-	-	80,000	-
Human resource management	760,463	506,649	3,865	228,763	1,155	20,031	-
Institutional research	176,483	117,639	-	51,850	-	6,994	-
Internal auditing	193,947	129,500	-	59,009	1,541	3,897	-
Legal services	38,145	-	-	-	-	38,145	-
Management board-state civil service	35,751	-	-	-	-	35,751	-
Membership in organizations	59,800	-	-	-	-	59,800	-
Miscellaneous expense	19,941	-	-	-	-	19,941	-
Event coordination	142,775	86,089	15,245	38,712	-	2,729	-
NCAA compliance	70,807	47,000	-	21,416	708	1,683	-
Office supplies	59,934	37,513	5,901	14,202	-	2,318	-
Official allowances-presidentail functions	19,161	-	-	-	-	19,161	-
Official allowances-president's vehicle	7,200	-	-	-	-	7,200	-
Radiological assessment	7,424	4,000	-	1,822	-	1,602	-
Staff council	2,001	-	-	-	-	2,001	-
Thesis binding	1,225	-	-	-	-	1,225	-
Workmen's compensation insurance	545,920	-	-	-	-	545,920	-
Total general administrative	3,824,580	1,102,197	25,864	494,971	3,876	2,197,672	-



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
<b>Logistical services-</b>							
Campus mail services	202,461	-	-	-	-	202,461	-
Motor pool	43,686	-	-	-	-	43,436	250
Network installations	815	-	-	-	-	815	-
Purchasing office	633,958	432,541	6,241	182,783	-	12,143	250
Telephone service	999,642	227,573	21,230	103,698	-	647,141	-
University police	1,582,076	973,867	-	434,118	4,581	131,998	37,512
Total logistical services	3,462,638	1,633,981	27,471	720,599	4,581	1,037,994	38,012
<b>Administrative computing support-</b>							
Computer service system development	325,343	200,991	-	91,585	-	32,767	-
Instructional media and technology	-	-	-	-	-	-	-
University computing and communications	1,946,971	1,021,097	-	465,280	975	406,428	53,191
Total administrative computing support	2,272,314	1,222,088	-	556,865	975	439,195	53,191
<b>Community relations-</b>							
Alumni affairs	105,933	63,064	7,416	28,736	-	6,717	-
General publications	43,778	-	-	-	-	43,778	-
Marketing and communications	16,872	-	-	-	-	16,872	-
News services	-	-	-	-	-	-	-
University advancement	1,809,536	916,540	31,368	415,145	13,972	416,852	15,659
Total community relations	1,976,119	979,604	38,784	443,881	13,972	484,219	15,659
Total institutional support	16,999,637	8,514,099	148,356	3,870,478	36,005	4,322,181	108,518
<b>Operation and Maintenance of Plant--</b>							
<b>General Operations-</b>							
Administration	1,323,772	891,392	-	397,704	2,267	31,609	800
Alterations and repairs	426,940	120,934	-	55,105	-	250,901	-
Network installations	1,948,093	908,923	-	412,564	-	624,949	1,657
Energy conservation agreement	1,177,405	-	-	-	-	1,177,405	-
Grounds maintenance	183,517	97,388	-	44,376	-	41,753	-
Janitorial services	1,376,245	741,998	-	328,909	-	305,338	-
Property insurance	2,182,162	-	-	-	-	2,182,162	-
Total general operations	8,618,134	2,760,635	-	1,238,658	2,267	4,614,117	2,457
<b>Utilities-</b>							
East campus tennis courts	2,739	-	-	-	-	2,739	-
Main campus	1,363,318	-	-	-	-	1,363,318	-
Utilities maintenance	1,272,602	746,974	-	323,576	-	202,052	-
Total utilities	2,638,659	746,974	-	323,576	-	1,568,109	-
Total operation and maintenance of plant	11,256,793	3,507,609	-	1,562,234	2,267	6,182,226	2,457
<b>Scholarships and fellowships</b>							
Scholarships and fellowships	9,298,766	-	-	-	-	9,298,766	-
Total educational and general	99,234,148	48,089,534	3,932,932	20,581,881	340,744	24,669,533	1,619,524



Analysis of Current Unrestricted Fund Expenditures  
For The Year Ended June 30, 2014

	Total	Salaries	Wages	Related Benefits	Travel	Supplies and Expense	Equipment
Nonmandatory transfer for--							
Other	(1,893,729)	-	-	-	-	(1,893,729)	-
Total expenditures and transfers	<u>\$ 97,340,419</u>	<u>\$ 48,089,534</u>	<u>\$ 3,932,932</u>	<u>\$ 20,581,881</u>	<u>\$ 340,744</u>	<u>\$ 22,775,804</u>	<u>\$ 1,619,524</u>



	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
<b>Education and General:</b>								
<b>Instruction--</b>								
<b>Business administration-</b>								
Accounting	\$ -	\$ 2,112.00	\$ 32,256	\$ 21,504.00	\$ 55,872	\$ 36,785	\$ 18,709	\$ 378
Economics and finance	-	-	32,289	21,526	53,815	38,182	15,633	-
Executive mba program	-	942	-	-	942	773	-	169
Hotel, restaurant and tourism	-	764	-	-	764	627	-	137
Interdisciplinary	-	16,745	135,244	2,947	154,936	106,111	45,825	3,000
Management	-	-	8,543	5,695	14,238	6,133	8,105	-
Marketing	-	-	2,345	1,564	3,909	-	3,909	-
Total business administration	-	20,563	210,677	53,236	284,476	188,611	92,181	3,684
<b>Education and human development-</b>								
Curriculum and instruction	185	3,590	8,188	-	11,963	9,949	1,186	828
Education leadership and foundations	-	3,262	-	-	3,262	2,677	-	585
Special education and habilitative services	240	104,033	-	-	104,273	55,879	40,675	7,719
Total education and human development	425	110,885	8,188	-	119,498	68,505	41,861	9,132
<b>Engineering-</b>								
Civil and environmental	-	-	51,290	32,391	83,681	42,292	41,389	-
Electrical	-	1,057	54,169	36,112	91,338	63,467	27,682	189
Interdisciplinary	-	-	49,260	32,195	81,455	49,916	31,539	-
Mechanical	-	5,542	9,889	2,029	17,460	13,986	2,481	993
Naval architecture and marine	-	23,062	44,970	-	68,032	16,740	51,292	-
Total engineering	-	29,661	209,578	102,727	341,966	186,401	154,383	1,182
<b>General instruction-</b>								
Continuing education	-	5,331	-	-	5,331	4,376	-	955
Credit programs	-	-	10,500	-	10,500	-	10,500	-
Interdisciplinary	-	-	59,883	24,840	84,723	42,903	41,820	-
International Studies	-	-	27,557	1,667,166	1,694,723	379,420	1,315,303	-
Office of retention/upward bound	-	1,689,368	-	-	1,689,368	964,824	607,315	117,229
Student technology initiative	-	-	-	1,168,791	1,168,791	297,958	870,833	-
Total general instruction	-	1,694,699	97,940	2,860,797	4,653,436	1,689,481	2,845,771	118,184
<b>Liberal arts-</b>								
English	-	-	10,306	7,900	18,206	1,398	16,808	-
Foreign languages	-	12,116	-	-	12,116	9,945	-	2,171
Geography	-	-	2,063	-	2,063	-	2,063	-
History	-	8,361	43,483	26,115	77,959	51,048	25,413	1,498
Interdisciplinary	-	-	28,652	19,101	47,753	10,181	37,572	-
Music	-	3,142	63,307	39,770	106,219	15,990	89,666	563
Philosophy	-	62	25,152	-	25,214	18,051	7,152	11
Planning and urban studies	-	8,343	-	-	8,343	6,349	1,372	622
Political science	-	9,838	269	-	10,107	8,075	269	1,763
Sociology	-	8,388	-	-	8,388	6,885	-	1,503
School of urban and regional studies	-	-	27,859	4,066	31,925	17,456	14,469	-
UNO studio center	-	6,129	134,714	12,140	152,983	100,451	51,434	1,098
Total liberal arts	-	56,379	335,805	109,092	501,276	245,829	246,218	9,229

	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
<b>Sciences-</b>								
Biological science	-	2,043	-	1,717	3,760	1,677	1,717	366
Chemistry	-	18,162	-	-	18,162	14,908	-	3,254
Computer science	44,998	-	-	-	44,998	31,913	13,085	-
Geology and geophysics	-	-	6,092	62,365	68,457	4,856	63,601	-
Mathematics	160,051	3,066	-	-	163,117	65,410	90,129	7,578
Physics	-	1,974	-	-	1,974	1,620	-	354
Psychology	-	10,248	-	-	10,248	8,412	-	1,836
<b>Total sciences</b>	<b>205,049</b>	<b>35,493</b>	<b>6,092</b>	<b>64,082</b>	<b>310,716</b>	<b>128,796</b>	<b>168,532</b>	<b>13,388</b>
Total instruction	205,474	1,947,680	868,280	3,189,934	6,211,368	2,507,623	3,548,946	154,799
<b>Research--</b>								
<b>Business administration-</b>								
Accounting	-	-	56,892	2,224	59,116	43,943	15,173	-
Division of business and economic research	43,662	-	279,839	-	323,501	143,283	136,094	44,124
Economics and finance	-	90,920	23,748	14,883	129,551	75,553	35,965	18,033
Economic development center	-	32,068	(1,060)	-	31,008	17,234	10,437	3,337
Management	-	-	36,902	24,601	61,503	43,619	17,884	-
Real estate market data center	-	-	63,043	3,350	66,393	36,127	30,266	-
<b>Total business administration</b>	<b>43,662</b>	<b>122,988</b>	<b>459,364</b>	<b>45,058</b>	<b>671,072</b>	<b>359,759</b>	<b>245,819</b>	<b>65,494</b>
<b>Education and human development-</b>								
Curriculum and instruction	(2,460)	-	-	-	(2,460)	-	(3,675)	1,215
Interdisciplinary	-	-	47,558	17,877	65,435	45,101	16,501	3,833
Special education and habilitative services	-	468,313	-	-	468,313	240,061	201,766	26,486
<b>Total education and human development</b>	<b>(2,460)</b>	<b>468,313</b>	<b>47,558</b>	<b>17,877</b>	<b>531,288</b>	<b>285,162</b>	<b>214,592</b>	<b>31,534</b>
<b>Engineering-</b>								
Civil and environmental	574,587	-	63,673	6,291	644,551	363,861	202,216	78,474
Electrical	326,058	15,607	229,139	19,500	590,304	273,339	205,901	111,064
Interdisciplinary	-	-	211,388	125,595	336,983	197,466	109,477	30,040
Mechanical	98,712	-	-	18,589	117,301	48,245	49,643	19,413
National center for advance manufacturing	-	-	12,279	-	12,279	12,279	-	-
Naval architecture and marine	-	503,416	482,565	11,342	997,323	483,047	339,461	174,815
<b>Total engineering</b>	<b>999,357</b>	<b>519,023</b>	<b>999,044</b>	<b>181,317</b>	<b>2,698,741</b>	<b>1,378,237</b>	<b>906,698</b>	<b>413,806</b>
<b>General research-</b>								
Interdisciplinary	100,437	-	-	-	100,437	80,582	19,855	-
Office of research indirect support	113,545	81,172	630	775,909	971,256	492,503	473,252	5,501
Library	-	-	-	24,695	24,695	-	24,695	-
<b>Total general research</b>	<b>213,982</b>	<b>81,172</b>	<b>630</b>	<b>800,604</b>	<b>1,096,388</b>	<b>573,085</b>	<b>517,802</b>	<b>5,501</b>

	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
<b>Liberal arts-</b>								
Anthropology	-	-	6,738	-	6,738	-	4,647	2,091
Center for urban and public affairs	166,053	-	-	-	166,053	116,660	49,393	-
Drama and communications	59	-	-	4,941	5,000	3,546	1,454	-
English	14,788	-	-	6,632	21,420	18,334	3,086	-
Foreign languages	-	-	-	5,000	5,000	3,546	1,454	-
History	-	-	-	35,224	35,224	21,208	14,016	-
Interdisciplinary	-	-	-	30,446	30,446	23,988	6,458	-
Planning and urban studies	102,169	-	101,968	366	204,503	107,562	67,534	29,407
Music	-	-	-	11,054	11,054	6,957	4,097	-
Philosophy	-	-	-	1,710	1,710	60	1,650	-
Political science	-	-	24,364	-	24,364	13,919	10,445	-
Sociology	260,697	59,545	11,091	20,791	352,124	204,955	120,087	27,082
School of urban and regional studies	47,505	-	4,098	2,638	54,241	16,126	33,691	4,424
Transportation studies program	374,221	-	259,869	24,491	658,581	329,733	195,114	133,734
<b>Total liberal arts</b>	<b>965,492</b>	<b>59,545</b>	<b>408,128</b>	<b>143,293</b>	<b>1,576,458</b>	<b>866,594</b>	<b>513,126</b>	<b>196,738</b>
<b>Sciences-</b>								
Biological science	533,310	351,801	361,159	24,517	1,270,787	496,066	558,182	216,539
Chemistry	565,348	967,519	979,293	159,020	2,671,180	883,216	1,329,090	458,874
Computer science	234,814	312,455	35,367	32,649	615,285	335,191	151,711	128,383
Geology and geophysics	222,132	240,498	420,935	45,527	929,092	412,868	390,232	125,992
Interdisciplinary	-	-	-	71,242	71,242	64,016	7,226	-
Mathematics	7,782	-	-	-	7,782	-	7,782	-
Physics	89,503	1,049,856	71,640	7,878	1,218,877	461,255	581,689	175,933
Psychology	62,472	497,935	686,697	11,281	1,258,385	517,827	499,060	241,498
<b>Total sciences</b>	<b>1,715,361</b>	<b>3,420,064</b>	<b>2,555,091</b>	<b>352,114</b>	<b>8,042,630</b>	<b>3,170,439</b>	<b>3,524,972</b>	<b>1,347,219</b>
<b>Total research</b>	<b>3,935,394</b>	<b>4,671,105</b>	<b>4,469,815</b>	<b>1,540,263</b>	<b>14,616,577</b>	<b>6,633,276</b>	<b>5,923,009</b>	<b>2,060,292</b>
<b>Public service--</b>								
<b>Education and human development-</b>								
Interdisciplinary	-	-	19,736	-	19,736	3,400	13,373	2,963
<b>Total education and human development</b>	<b>-</b>	<b>-</b>	<b>19,736</b>	<b>-</b>	<b>19,736</b>	<b>3,400</b>	<b>13,373</b>	<b>2,963</b>
<b>General public service-</b>								
FEMA katrina support	406,561	-	-	12,290	418,851	12,290	394,271	12,290
DHH career services	14,586	-	-	-	14,586	13,260	-	1,326
Lakefront arena	-	-	-	474,852	474,852	214,469	260,383	-
Continuing education	17	-	-	-	17	-	12	5
Credit programs	185,856	-	-	-	185,856	132,517	53,339	-
Research park	10,666	-	20,978	-	31,644	-	31,644	-
Office of research indirect support	5,519,200	-	-	1,425	5,520,625	3,360,667	1,441,117	718,841
Office of retention/upward bound	-	217,790	-	-	217,790	130,471	73,041	14,278
<b>Total general public service</b>	<b>6,136,886</b>	<b>217,790</b>	<b>20,978</b>	<b>488,567</b>	<b>6,864,221</b>	<b>3,863,674</b>	<b>2,253,807</b>	<b>746,740</b>

	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
Liberal arts-					-			
Sociology	23,134	-	-	-	23,134	11,822	6,538	4,774
Total liberal arts	23,134	-	-	-	23,134	11,822	6,538	4,774
Public broadcasting services-					-			
WWNO and KTLN radio stations	-	-	1,668,696	-	1,668,696	571,789	1,094,219	2,688
Sciences-					-			
Chemistry	-	-	95,339	-	95,339	22,000	73,339	-
Interdisciplinary	-	-	4,792	-	4,792	2,032	2,760	-
Psychology	-	-	134	-	134	-	134	-
Total sciences	-	-	100,265	-	100,265	24,032	76,233	-
Total public service	6,160,020	217,790	1,809,675	488,567	8,676,052	4,474,717	3,444,170	757,165
Academic support--					-			
Academic administration-					-			
Business administration	-	19,377	25,014	-	44,391	35,456	5,464	3,471
Education	-	1,307	-	-	1,307	1,073	-	234
Engineering	-	-	86,504	-	86,504	54,829	31,675	-
Liberal arts	-	-	14,280	-	14,280	10,500	3,780	-
Academic extension	-	713	-	584,155	584,868	523,257	61,483	128
Sciences	-	-	11,208	-	11,208	6,914	4,294	-
Service learning	-	-	2,689	-	2,689	1,572	1,117	-
Total academic administration	-	21,397	139,695	584,155	745,247	633,601	107,813	3,833
Educational support services-					-			
Learning resource center	-	4,073	-	-	4,073	3,343	-	730
Testing services	-	15,950	-	-	15,950	13,092	-	2,858
Total educational support services	-	20,023	-	-	20,023	16,435	-	3,588
General academic support-					-			
Honors program	-	2,482	-	-	2,482	2,037	-	445
University computing and communication	-	26,565	62	-	26,627	21,805	62	4,760
Total general academic support	-	29,047	62	-	29,109	23,842	62	5,205
Library-					-			
Administration	-	38,060	25,345	-	63,405	31,241	25,346	6,818
Total library	-	38,060	25,345	-	63,405	31,241	25,346	6,818
Total academic support	-	108,527	165,102	584,155	857,784	705,119	133,221	19,444
Student services--					-			
Enrollment management-					-			
Office of enrollment management	-	64,321	-	-	64,321	52,797	-	11,524
Student financial aid	-	-	-	111,209	111,209	108,299	2,910	-
Total enrollment management	-	64,321	-	111,209	175,530	161,096	2,910	11,524

	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
<b>Social and cultural development-</b>								
Children's center	11,263	29,454	-	327,329	368,046	280,708	82,061	5,277
Driftwood	-	-	-	31,187	31,187	1,820	29,367	-
Student government	-	-	-	482,516	482,516	56,473	426,043	-
International students and scholars	-	10,700	-	-	10,700	8,783	-	1,917
Recreation and intramural sports	-	45,978	5,492	516,995	568,465	267,248	292,980	8,237
Health services	-	547	-	714,712	715,259	584,682	130,479	98
Student life	-	34,056	-	217,543	251,599	188,137	57,360	6,102
Women's center	-	4,489	-	-	4,489	3,685	-	804
<b>Total social and cultural development</b>	<b>11,263</b>	<b>125,224</b>	<b>5,492</b>	<b>2,290,282</b>	<b>2,432,261</b>	<b>1,391,536</b>	<b>1,018,290</b>	<b>22,435</b>
<b>Student admissions and records-</b>								
Registrar	-	7,354	-	-	7,354	6,036	-	1,318
<b>Total admissions and records</b>	<b>-</b>	<b>7,354</b>	<b>-</b>	<b>-</b>	<b>7,354</b>	<b>6,036</b>	<b>-</b>	<b>1,318</b>
<b>Total student services</b>	<b>11,263</b>	<b>196,899</b>	<b>5,492</b>	<b>2,401,491</b>	<b>2,615,145</b>	<b>1,558,668</b>	<b>1,021,200</b>	<b>35,277</b>
<b>Institutional support--</b>								
<b>Community relations-</b>								
Alumni affairs	-	-	110,135	-	110,135	75,575	34,560	-
University advancement	-	3,833	671,352	-	675,185	479,282	195,216	687
<b>Total community relations</b>	<b>-</b>	<b>3,833</b>	<b>781,487</b>	<b>-</b>	<b>785,320</b>	<b>554,857</b>	<b>229,776</b>	<b>687</b>
<b>Executive management-</b>								
President	-	2,503	332	-	2,835	2,054	333	448
Provost and vice president-academic affairs	-	11,423	-	-	11,423	9,376	-	2,047
Vice president-business affairs	-	-	-	288,509	288,509	26,333	262,176	-
Vice president-research	-	-	-	937,288	937,288	861,468	75,820	-
Vice president-external affairs	-	-	307	6,066	6,373	-	6,373	-
<b>Total executive management</b>	<b>-</b>	<b>13,926</b>	<b>639</b>	<b>1,231,863</b>	<b>1,246,428</b>	<b>899,231</b>	<b>344,702</b>	<b>2,495</b>
<b>Fiscal operations-</b>								
Accounting services	-	21,284	-	(3,000)	18,284	17,470	(3,000)	3,814
Sponsored Programs Accounting	-	-	-	562,717	562,717	493,110	69,607	-
<b>Total fiscal operations</b>	<b>-</b>	<b>21,284</b>	<b>-</b>	<b>559,717</b>	<b>581,001</b>	<b>510,580</b>	<b>66,607</b>	<b>3,814</b>
<b>General administrative-</b>								
Environmental health and safety	-	3,471	-	-	3,471	2,849	-	622
Equipment purchases	-	-	-	9,148	9,148	-	9,148	-
Internal audit	-	1,190	-	-	1,190	977	-	213
Intellectual properties	-	-	9,256	-	9,256	-	9,256	-
Office supplies	-	3,300	-	-	3,300	2,709	-	591
CWS-job location and development	-	29,934	-	-	29,934	13,148	16,786	-
<b>Total general administrative</b>	<b>-</b>	<b>37,895</b>	<b>9,256</b>	<b>9,148</b>	<b>56,299</b>	<b>19,683</b>	<b>35,190</b>	<b>1,426</b>



	SOURCE					OBJECT		
	State and Local	Federal	Private	Other	Total	Personal Services	Support	Indirect Cost Recovered
<b>Logistical services-</b>								
Purchasing office	-	13,539	-	-	13,539	11,113	-	2,426
Telephone service	-	4,830	-	-	4,830	3,965	-	865
Total logistical services	-	18,369	-	-	18,369	15,078	-	3,291
Total institutional support	-	95,307	791,382	1,800,728	2,687,417	1,999,429	676,275	11,713
<b>Operation and Maintenance of Plant--</b>								
<b>General Operations-</b>								
Administration	-	1,238	-	-	1,238	1,016	-	222
Alterations and repairs	670,614	-	318	1,419,991	2,090,923	266,837	1,824,086	-
Grounds maintenance	-	-	672	414,297	414,969	140,000	274,969	-
Property insurance	-	-	472,170	-	472,170	-	472,170	-
Total general operations	670,614	1,238	473,160	1,834,288	2,979,300	407,853	2,571,225	222
<b>Utilities-</b>								
Main Campus	-	-	-	800,000	800,000	-	800,000	-
Student utility surcharge	-	-	-	2,120,386	2,120,386	-	2,120,386	-
Total utilities	-	-	-	2,920,386	2,920,386	-	2,920,386	-
Total operation and maintenance of plant	670,614	1,238	473,160	4,754,674	5,899,686	407,853	5,491,611	222
Scholarships and fellowships	1,151,942	10,510,951	1,675,330	4,200	13,342,423	-	13,329,713	12,710
Educational and general expenditures	12,134,707	17,749,497	10,258,236	14,764,012	54,906,452	18,286,685	33,568,145	3,051,622
<b>Mandatory transfers for -</b>								
Principal and interest	-	-	-	2,281,933	2,281,933	-	2,281,933	-
<b>Nonmandatory transfers for -</b>								
Capital improvements	-	-	-	1,686,288	1,686,288	-	1,686,288	-
Other	-	-	-	164,974	164,974	-	164,974	-
Total transfers	-	-	-	4,133,195	4,133,195	-	4,133,195	-
Total educational and general	12,134,707	17,749,497	10,258,236	18,897,207	59,039,647	18,286,685	37,701,340	3,051,622
<b>Auxiliary enterprises -</b>								
Expenditures	-	-	-	12,129,305	12,129,305	2,992,196	9,137,103	-
<b>Mandatory transfers for -</b>								
Principal and interest	-	-	-	399,805	399,805	-	399,805	-
<b>Nonmandatory transfers for -</b>								
Capital improvements	-	-	-	210,142	210,142	-	210,142	-
Renewals and replacements	-	-	-	10,068	10,068	-	10,068	-
Other	-	-	-	1,893,729	1,893,729	-	1,893,729	-
Total auxiliary enterprises	-	-	-	14,643,049	14,643,049	2,992,196	11,650,847	-
Total	\$ 12,134,707	\$ 17,749,497	\$ 10,258,236	\$ 33,540,256	\$ 73,682,696	\$ 21,278,881	\$ 49,352,187	\$ 3,051,622



	Expenditures										Revenues Over/(Under) Expenditures	
	Revenues	Cost of Goods Sold	Salaries	Wages	Related Benefits	Managerial Services	Supplies and Expense	Utilities	Principal and Interest	Renewals and Replacements		Total
Operations:												
Follett bookstore	\$ 450,000	\$ -	\$ -	\$ -	\$ -	\$ 43,705	\$ 30,380	\$ -	\$ -	\$ -	\$ 74,085	\$ 375,915
Food services	2,190,137	-	-	-	-	-	2,063,079	-	-	-	2,063,079	127,058
Adminstration	-	-	-	-	-	-	62,227	-	-	-	62,227	(62,227)
Building services	28,245	-	142,337	60,433	39,459	-	30,842	39,247	-	-	312,318	(284,073)
Rental and leases	3,000	-	-	-	-	-	-	-	-	-	-	3,000
Other activities	3,414	2,605	23,006	697	3,204	54,631	22,792	(343)	31,104	-	137,696	(134,282)
Total operations	<u>2,674,796</u>	<u>2,605</u>	<u>165,343</u>	<u>61,130</u>	<u>42,663</u>	<u>98,336</u>	<u>2,209,320</u>	<u>38,904</u>	<u>31,104</u>	<u>-</u>	<u>2,649,405</u>	<u>25,391</u>
Other revenues:												
Fee allocation	211,815	-	-	-	-	-	-	-	-	-	-	211,815
Interest on investments	3,128	-	-	-	-	-	-	-	-	-	-	3,128
Total other revenues	<u>214,943</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>-</u>	<u>214,943</u>
Totals	<u>\$ 2,889,739</u>	<u>\$ 2,605</u>	<u>\$ 165,343</u>	<u>\$ 61,130</u>	<u>\$ 42,663</u>	<u>\$ 98,336</u>	<u>\$ 2,209,320</u>	<u>\$ 38,904</u>	<u>\$ 31,104</u>	<u>\$ -</u>	<u>\$ 2,649,405</u>	<u>\$ 240,334</u>



Assets:

Cash and cash equivalents	\$	2,691,932
Accounts receivable		43,015
Inventories		-
Prepaid expense and advances		-
Total Assets		<u>2,734,947</u>

Liabilities

Accounts payable		692,387
Accrued payrolls and other liabilities		10,308
Unearned revenue		78,205
Total liabilities		<u>780,900</u>

Net Assets \$ 1,954,047

Analysis of Changes in Fund Balances  
For The Year Ended June 30, 2014

Fund Balances:

Operating fund balance -

Balance at July 1	\$	2,531,578
Revenues over/(under) expenditures		240,340
Transfers to unexpended plant fund		(910,640)
Transfers to other funds		10,688
Current fund balance		<u>1,871,966</u>

Equipment renewals and replacements -

Balance at July 1		82,084
Depreciation charges transferred		-
Current fund balance		<u>82,084</u>

Total Fund Balances \$ 1,954,050



	Pontchartrain Hall	Lafitte Village Apartments	Total
<b>Operating Revenues:</b>			
Rental	\$ 3,763,815	\$ 775,483	\$ 4,539,298
Vending machines	22,771	1,079	23,850
Total operating revenues	3,786,586	776,562	4,563,148
<b>Operating Expenditures:</b>			
Salaries	278,345	30,003	308,348
Wages	136,524	11,053	147,577
Related benefits	127,539	14,175	141,714
Managerial services	54,631	21,852	76,483
Supplies and expense	2,660,327	121,536	2,781,863
Scholarships	146,392	-	146,392
Principal and interest	30,109	10,907	41,016
Utilities	266,682	162,190	428,872
Total operating expenditures	3,700,549	371,716	4,072,265
Operating revenues over/(under) expenditures	86,037	404,846	490,883
<b>Other Revenues:</b>			
Investment income	3,028	1,097	4,125
Privateer Place	2,001	-	2,001
Total other revenues	5,029	1,097	6,126
Excess of revenues over expenditures	\$ 91,066	\$ 405,943	\$ 497,009

**Statement of Net Position  
June 30, 2014**

	Pontchartrain Hall	Lafitte Village Apartments	Total
<b>Assets:</b>			
Cash and cash equivalents	\$ 2,435,076	\$ 1,191,532	\$ 3,626,608
Accounts receivable	(17,110)	133	(16,977)
Deferred and prepaid expense	12,490	-	12,490
Total Assets	2,430,456	1,191,665	3,622,121
<b>Liabilities</b>			
Accounts payable	7,268	1,878	9,146
Accrued payrolls and other liabilities	13,945	1,068	15,013
Deposits held for others	148,275	23,730	172,005
Deferred revenues	181,087	-	181,087
Total liabilities	350,575	26,676	377,251
Net Assets	\$ 2,079,881	\$ 1,164,989	\$ 3,244,870

**Analysis of Changes in Fund Balances  
For the Year Ended June 30, 2014**

<b>Fund Balances:</b>			
<b>Operating fund balance -</b>			
Balance at July 1	\$ 2,450,797	\$ 888,025	\$ 3,338,822
Revenues over/(under) expenditures	91,066	405,943	497,009
Transfers to unexpended plant fund	(82,083)	(112,523)	(194,606)
Transfers to other funds	(400,000)	(20,860)	(420,860)
Current fund balance	2,059,780	1,160,585	3,220,365
<b>Equipment renewals and replacements -</b>			
Balance at July 1	20,101	4,404	24,505
Current fund balance	20,101	4,404	24,505
Total Fund Balances	\$ 2,079,881	\$ 1,164,989	\$ 3,244,870



	<u>The Cove</u>
Operating Revenues:	
Sales and services	\$ 138,382
Lease Revenue	25,000
Total operating revenues	<u>163,382</u>
Operating Expenditures:	
Managerial services	10,926
Supplies and expense	158,600
Principal and interest	2,072
Total operating expenditures	<u>171,598</u>
Operating revenues over/(under) expenditures	<u>(8,216)</u>
Other Revenues:	
Investment income	208
Total other revenues	<u>208</u>
Excess of revenues over expenditures	<u>\$ (8,008)</u>

**Statement of Net Position  
June 30, 2014**

Assets:	
Cash and cash equivalents	\$ 112,938
Total Assets	<u>112,938</u>
Liabilities	
Accounts payable	-
Total liabilities	<u>-</u>
Net Assets	<u>\$ 112,938</u>

**Analysis of Changes in Fund Balances  
For The Year Ended June 30, 2014**

Fund Balances:	
Operating fund balance -	
Balance at July 1	\$ 168,535
Revenues over/(under) expenditures	(8,008)
Transfers to other fund	(58,229)
Current fund balance	<u>102,298</u>
Equipment renewals and replacements -	
Balance at July 1	10,640
Current fund balance	<u>10,640</u>
Total Fund Balances	<u>\$ 112,938</u>



Operating Revenues:	
Fee allocations	\$ 1,612,539
Admissions and concessions	3,269,890
Royalties	8,496
Total operating revenues	<u>4,890,925</u>
Operating Expenditures:	
Cost of goods sold	5,852
Salaries	1,367,859
Wages	49,199
Related benefits	474,795
Supplies and expense	1,032,722
Scholarships	1,491,471
Travel	600,038
Depreciation	10,068
Total operating expenditures	<u>5,032,004</u>
Operating revenues over/(under) expenditures	<u>(141,079)</u>
Other Revenues:	
Transfers from Other Funds	-
Total other revenues	<u>-</u>
Excess of revenues over expenditures	<u>\$ (141,079)</u>

**Statement of Net Position**  
**June 30, 2014**

Assets:	
Cash and cash equivalents	\$ (5,336,353)
Accounts receivable	397,473
Inventories	9,699
Prepaid expense and advances	97,498
Total Assets	<u>(4,831,683)</u>
Liabilities	
Accounts payable	6,592
Accrued payroll and other liabilities	5,233
Unearned revenue	85,777
Total liabilities	<u>97,602</u>
Net Assets	<u>\$ (4,929,285)</u>

**Analysis of Changes in Fund Balances**  
**For the Year Ended June 30, 2014**

Fund Balances:	
Operating fund balance -	
Balance at July 1	\$ (4,804,136)
Revenues over/(under) expenditures	(141,079)
Current fund balance	<u>(4,945,215)</u>
Equipment renewals and replacements -	
Balance at July 1	5,862
Depreciation charges transferred	10,068
Equipment purchases	-
Current fund balance	<u>15,930</u>
Total Fund Balances	<u>\$ (4,929,285)</u>



	Campus Copy	Parking Facilities	Vending Machines	Total
<b>Operating Revenues:</b>				
Sales and services	\$ 24,000	\$ 634,370	\$ 106,863	\$ 765,233
Total operating revenues	24,000	634,370	106,863	765,233
<b>Operating Expenditures:</b>				
Salaries	-	160,011	-	160,011
Wages	-	5,780	-	5,780
Related benefits	-	67,777	-	67,777
Managerial services	10,926	-	21,852	32,778
Supplies and expense	-	21,947	-	21,947
Principal and interest	299	325,000	314	325,613
Depreciation	-	-	-	-
Utilities	-	-	-	-
Total operating expenditures	11,225	580,515	22,166	613,906
Operating revenues over/(under) expenditures	15,401	53,855	84,697	151,327
<b>Other Revenues:</b>				
Investment Income	30	1,392	32	1,454
Total other revenue	30	1,392	32	1,454
Excess of revenues over expenditures	\$ 12,805	\$ 55,247	\$ 84,729	\$ 152,781

**Statement of Net Position  
June 30, 2014**

	Campus Copy	Parking Facilities	Vending Machines	Total
<b>Assets:</b>				
Cash and cash equivalents	\$ 17,768	\$ 819,217	\$ 24,242	\$ 861,227
Accounts receivable	2,000	(830)	6,120	7,290
Total assets	19,768	818,387	30,362	868,517
<b>Liabilities:</b>				
Accounts payable	6,437	-	-	6,437
Accrued payroll and other liabilities	-	6,497	-	6,497
Total liabilities	6,437	6,497	-	12,934
Net Assets	\$ 13,331	\$ 811,890	\$ 30,362	\$ 855,583

**Analysis of Changes in Fund Balance  
For the Year Ended June 30, 2014**

<b>Fund Balances:</b>				
Operating fund balance-				
Balance at July 1	\$ 24,526	\$ 1,126,708	\$ 25,633	\$ 1,176,867
Revenues over/(under) expenditures	12,805	55,247	84,729	152,781
Transfers to unexpended plant	-	(26,224)	-	(26,224)
Transfers to other funds	(24,000)	(400,000)	(80,000)	(504,000)
Current fund balance	13,331	755,731	30,362	799,424
Equipment renewals and replacements-				
Balance at July 1	-	\$ 56,159	-	\$ 56,159
Depreciation charges transferred	-	-	-	-
Current fund balance	-	56,159	-	56,159
Total fund balances	\$ 13,331	\$ 811,890	\$ 30,362	\$ 855,583



	Balance <u>July 1, 2013</u>	Allocations	Expenditures	Balance <u>June 30, 2014</u>
State of Louisiana:				
Facility Planning and Control Department				
General-				
Construction in progress	\$ -	\$ 4,142,300	\$ 4,142,300	\$ -
Major renovations and repairs	-	895,144	895,144	-
Hurricane related structural repairs-		-		-
Building Repairs	(865,226)	40,625		(824,601)
Total State of Louisiana	<u>(865,226)</u>	<u>5,078,069</u>	<u>5,037,444</u>	<u>(824,601)</u>
University debt:				
2004A bond issue				
Building and facility repairs	1,705,891	164	155,283	1,550,772
Total university debt	<u>1,705,891</u>	<u>164</u>	<u>155,283</u>	<u>1,550,772</u>
Other Sources:				
Other	109,390	-	-	109,390
Total Other	<u>109,390</u>	<u>-</u>	<u>-</u>	<u>109,390</u>
Transfers from Other Funds:				
Auxiliary-				
Lafitte village electric	-	2,895	2,895	-
Lafitte village hot water	-	84,943	84,943	-
Lafitte village plumbing	-	24,685	24,685	-
Pontchartrain hall painting	-	82,083	82,083	-
Speed bumps	-	9,914	9,914	-
St. Anthony drain replacement	-	16,310	16,310	-
UC renovation projects	-	8,250	8,250	-
Total auxiliary	<u>-</u>	<u>229,080</u>	<u>229,080</u>	<u>-</u>
Restricted-				
Administration annex renovation	-	32,630	32,630	-
Maestri computer equipment	-	8,993	8,993	-
Maestri field stadium	-	458,479	458,479	-
GP rm renovation 2004/2011/2012	-	9,430	9,430	-
GP rm renovation 2013 & 2015	-	3,877	3,877	-
Jefferson center chiller	-	5,432	5,432	-
Jefferson center chiller replacement	-	78,668	78,668	-
Main campus signage	-	4,999	4,999	-
Baseball sewer pipe	-	34,200	34,200	-
Education elevator upgrade	-	51,308	51,308	-
Engineering tow tank	-	60,720	60,720	-
Engineering waterproofing	-	141,790	141,790	-
Fine arts decontamination	-	40,600	40,600	-
International center renovation	-	490	490	-
LFA lobby elevator	-	15,517	15,517	-
Milneburg hall air replacement	-	8,030	8,030	-
Milneburg hall waterproofing	-	125,000	125,000	-
North campus power plant	-	5,760	5,760	-
Privateer enrollment center	-	460,540	460,540	-
Rec ctr moisture barrier	-	19,080	19,080	-
Rec ctr pool repair	-	8,773	8,773	-
Science 2081 renovation	-	34,713	34,713	-
Track & field concrete	-	44,112	44,112	-
UC kitchen elevator	-	16,534	16,534	-
Wireless upgrade	-	1,447	1,447	-
Total restricted	<u>-</u>	<u>1,671,122</u>	<u>1,671,122</u>	<u>-</u>
Total transfers from other funds	<u>-</u>	<u>1,900,202</u>	<u>1,900,202</u>	<u>-</u>
Totals	<u>\$ 950,055</u>	<u>\$ 6,978,435</u>	<u>\$ 7,092,929</u>	<u>\$ 835,561</u>





	SOURCE OF FUNDS			
	Total	Current	Plant	Gifts
Educational and Auxiliary Plant:				
Educational plant -				
Buildings -				
Central Utilities-Main Campus	\$ 234,486	\$ -	\$ 234,486	\$ -
Geology and psychology	-	-	-	-
Health and physical education ctr	465,200	-	465,200	-
Kiefer lakefront arena	316,660	-	316,660	-
Earl K. Long library	1,198,596	-	1,198,596	-
Fine arts building	190,918	-	190,918	-
Liberal arts building	374,329	-	374,329	-
North campus power plant	968,426	-	968,426	-
Visitor information booth	(101,847)	(101,847)	-	-
Auxiliary plant -	-	-	-	-
Buildings -				
University center	2,577,697	112,450	2,465,247	-
Lafitte Village Apartments	-	-	-	-
Total educational and auxiliary plant	<u>6,224,465</u>	<u>10,603</u>	<u>6,213,862</u>	<u>-</u>
Equipment unallocated movable items -				
Educational	(866,882)	(866,882)	-	-
Auxiliary	202,455	35,655	-	166,800
Library books	298,805	147,988	-	150,817
Total equipment unallocated	<u>(365,622)</u>	<u>(683,239)</u>	<u>-</u>	<u>317,617</u>
Other -				
Construction in progress	924,791	924,791	-	-
Totals	<u>6,783,634</u>	<u>252,155</u>	<u>6,213,862</u>	<u>317,617</u>

	Cost July 1, 2013	Additions/ (Deletions)	Cost June 30, 2014	Accumulated Depreciation	Book Value June 30, 2014
<b>Educational and Auxiliary Plant:</b>					
<b>Educational plant-</b>					
Land	\$ 42,974,000		\$ 42,974,000	\$ -	\$ 42,974,000
Land improvements - main campus	23,047,131		23,047,131	12,321,147	10,725,984
Land improvements - east campus	4,004,570		4,004,570	3,976,286	28,284
Land improvements - research park	3,734,749		3,734,749	3,202,728	532,021
Land improvements - Jefferson center	250,000		250,000	200,000	50,000
Land improvements - tennis center	1,931,520		1,931,520	349,192	1,582,328
Administration building - annex	902,810		902,810	902,810	0
Administration building	769,278		769,278	769,278	0
Alumni and development center	542,778		542,778	542,778	0
Bi-centennial education center	2,881,423		2,881,423	2,881,423	0
Bienville hall	4,396,739		4,396,739	4,396,739	0
Biological sciences	3,936,905		3,936,905	3,605,303	331,602
Bus terminal	11,100		11,100	11,100	0
Kirschman hall	19,207,075		19,207,075	5,978,219	13,228,856
Campus police storage	25,000		25,000	18,125	6,875
Campus police	1,737,547		1,737,547	1,547,514	190,033
Center for energy resource management	16,452,832		16,452,832	5,301,153	11,151,679
Central utilities plant - east campus	1,807,737		1,807,737	1,771,174	36,563
Central utilities plant - main campus	6,799,848	234,486	7,034,334	5,055,118	1,979,216
Chemical sciences annex	9,626,079		9,626,079	5,040,810	4,585,269
Chemical storage building	242,132		242,132	190,969	51,163
Children's center	1,651,842		1,651,842	1,000,592	651,250
Computer center	4,908,536		4,908,536	4,525,281	383,255
Earl K. Long library	16,963,114	1,198,596	18,161,710	16,993,079	1,168,631
East campus service facility	521,764		521,764	202,956	318,808
Engineering building	17,003,732		17,003,732	13,316,803	3,686,929
Fine arts building	960,085	190,918	1,151,003	964,857	186,146
Milneburg Hall (GCB)	2,290,131		2,290,131	2,130,829	159,302
Geology and psychology building	3,030,792		3,030,792	2,819,726	211,066
Greenhouse	172,899		172,899	47,547	125,352
Health and physical education center	2,081,929	465,200	2,547,129	1,831,430	715,699
Information kiosks	80,160		80,160	46,092	34,068
Jefferson center	1,196,379		1,196,379	635,474	560,905
Liberal arts building	2,540,070	374,329	2,914,399	2,549,428	364,971
Mathematics building	4,654,606		4,654,606	4,157,812	496,794
Goldring Hall	10,124,750		10,124,750	2,480,860	7,643,890
North campus power plant	3,562,347	968,426	4,530,773	510,649	4,020,124
Performing arts center	2,965,320		2,965,320	2,965,320	0
Physical plant services	246,533		246,533	246,533	0
The Oliver St. Pe' building	3,540,162		3,540,162	1,895,552	1,644,610
Science building	2,770,913		2,770,913	2,770,913	0
Student park amphitheater	145,018		145,018	105,138	39,880
Tennis court service building	6,691		6,691	3,178	3,513
Kiefer lakefront arena	50,285,171	316,660	50,601,831	46,915,080	3,686,751
Visitor information booths	101,847	(101,847)	-	-	0
Wellness center	13,993,827		13,993,827	4,580,920	9,412,907
Total educational plant	291,079,871	3,646,768	294,726,639	171,757,915	122,968,724
<b>Auxiliary plant-</b>					
Athletic tennis center	563,000		563,000	56,300	506,700
The Commons	712,138		712,138	712,138	-
The Cove	2,498,240		2,498,240	688,128	1,810,112
Lafitte village apartments	10,093,605		10,093,605	2,639,655	7,453,950
Maestri field bullpens	103,316		103,316	20,663	82,653
University center	3,377,256	2,577,697	5,954,953	3,215,379	2,739,574
Total auxiliary plant	17,347,555	2,577,697	19,925,252	7,332,263	12,592,989
<b>Equipment unallocated-</b>					
Educational	42,565,391	(866,882)	41,698,509	33,450,717	8,247,792
Auxiliary	289,926	202,455	492,381	249,521	242,860
Library books	34,282,553	298,805	34,581,358	31,403,841	3,177,517
Total equipment unallocated	77,137,870	(365,622)	76,772,248	65,104,079	11,668,169
<b>Other-</b>					
Construction in progress	6,981,555	924,791	7,906,346	-	7,906,346
Totals	\$ 392,546,851	\$ 6,783,634	\$ 399,330,485	\$ 244,194,257	\$ 155,136,228

**APPENDIX A**  
**DEMOGRAPHIC**  
**AND SUMMARY FINANCIAL INFORMATION**  
**CONCERNING THE UNIVERSITY**

**DEMOGRAPHIC INFORMATION**

**Enrollment**

The following table reflects a summary of the full time equivalent student enrollment at the University for the Fall 2010 to Fall 2014:

**FULL TIME EQUIVALENT (FTE) STUDENT ENROLLMENT FOR FIVE YEARS**  
**FALL 2010 TO FALL 2014**

	<u>Fall 2014 Projected</u>	<u>Fall 2013</u>	<u>Fall 2012</u>	<u>Fall 2011</u>	<u>Fall 2010</u>
<b><u>Student</u></b>					
Undergraduate	6,952	7,144	7,689	8,263	8,345
Graduate	<u>2,068</u>	<u>2,179</u>	<u>2,382</u>	<u>2,640</u>	<u>2,931</u>
Total	<u><u>9,020</u></u>	<u><u>9,323</u></u>	<u><u>10,071</u></u>	<u><u>10,903</u></u>	<u><u>11,276</u></u>

Source: University of New Orleans  
Office of Data Management, Analysis and Reporting

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The following tables reflect the head count enrollment for undergraduates and graduates at the University for the fiscal years 2000-2001 through 2013-14:

**UNIVERSITY UNDERGRADUATE ENROLLMENT  
FISCAL YEARS 2000-2001 THROUGH 2013-14**

Year	Summer Semester			Fall Semester					Spring Semester				
	Headcount			Headcount					Headcount				
	1-3	4-5	6+	1-3	4-6	7-9	10-11	12+	1-3	4-6	7-9	10-11	12+
2000-01	1,805	216	2,812	743	1,213	1,136	383	8,775	646	1,192	1,157	359	8,060
2001-02	1,806	235	2,975	718	1,251	1,214	399	9,369	749	1,227	1,191	359	8,698
2002-03	1,949	214	3,125	665	1,360	1,281	455	9,408	619	1,201	1,208	483	8,715
2003-04	1,780	229	3,106	629	1,889	1,286	559	8,969	666	1,350	1,287	433	9,040
2004-05	1,731	269	2,879	633	1,296	1,337	408	9,551	607	1,228	1,257	386	8,844
2005-06 Pre-Katrina	1,699	260	2,840	581	1,106	1,113	377	9,898	-	-	-	-	-
2005-06 Post-Katrina				727	922	839	115	2,048	446	820	917	264	6,363
2006-07	1,039	170	2,295	388	702	730	264	7,072	385	725	758	253	6,136
2007-08	1,056	210	2,162	413	738	736	262	6,504	344	725	714	248	5,952
2008-09	1,177	192	2,037	405	713	677	238	6,593	403	686	691	229	5,892
2009-10	1,076	182	1,947	451	650	665	252	6,728	477	666	655	243	6,072
2010-11	1,091	136	1,881	431	685	678	214	6,337	475	639	679	234	5,864
2011-12	988	222	1,896	494	644	685	263	6,177	413	610	603	235	5,567
2012-13	1,082	166	1,905	442	580	602	237	5,828	409	547	590	236	5,133
2013-14	851	174	1,768	452	494	553	269	5,376	450	448	516	215	4,769

**UNIVERSITY GRADUATE ENROLLMENT  
FISCAL YEARS 2000-2001 THROUGH 2013-14**

Year	Summer Semester			Fall Semester					Spring Semester				
	Headcount			Headcount					Headcount				
	1-3	4-5	6+	1-3	4-6	7-8	--	9+	1-3	4-6	7-8	--	9+
2000-01	1,225	18	1,142	1,485	989	93		1,299	1,361	1,136	57		1,237
2001-02	1,203	22	1,113	1,372	1,055	79		1,443	1,241	1,145	40		1,393
2002-03	1,053	19	1,233	1,248	1,114	108		1,538	1,175	1,133	63		1,423
2003-04	1,055	39	1,214	1,146	1,132	41		1,605	1,251	1,118	71		1,488
2004-05	1,088	72	1,114	1,244	1,153	55		1,673	1,190	1,133	65		1,493
2005-06 Pre-Katrina	1,058	91	1,158	1,180	1,136	59		1,692	-	-	-		-
2005-06 Post-Katrina				592	564	28		849	738	769	60		1,069
2006-07	682	36	692	804	701	51		1,035	762	668	123		955
2007-08	590	49	793	867	661	32		1,150	761	676	81		1,046
2008-09	551	62	768	740	680	34		1,299	676	722	53		1,107
2009-10	637	56	820	760	747	71		1,400	734	804	79		1,188
2010-11	557	32	857	714	750	47		1,420	600	740	57		1,224
2011-12	534	6	823	668	640	22		1,310	574	586	38		1,101
2012-13	462	1	720	544	566	15		1,257	510	522	33		1,041
2013-14	439	8	403	506	488	13		1,172	478	430	25		1,021

Source: University of New Orleans  
Office of Data Management, Analysis, and Reporting

The following table reflects the applications, admissions, and matriculations of undergraduate and graduate students at the University for the Fall semesters 2000 through 2014:

**APPLICATION STATISTICS OF THE UNIVERSITY  
FALL 2000 THROUGH FALL 2014**

<u>Fall Semester</u>	<u>Application Totals</u>	<u>Admission Totals</u>	<u>Matriculation Totals</u>
2000	11,318	8,598	5,439
2001	12,028	8,996	5,858
2002	13,245	8,872	5,594
2003	13,224	8,911	5,264
2004	13,215	8,727	5,189
2005			
Pre - Katrina	10,673	7,654	4,666
2005			
Post - Katrina	---	---	1,300
2006	6269	4,634	2,775
2007	7242	5,306	3,405
2008	9325	5,450	3,443
2009	9357	5,726	3,596
2010	9092	5,495	3,257
2011	8886	5,371	3,268
2012	8236	4,553	2,796
2013	8230	4,673	2,817
2014 *	7756	3452	2546

\* as of July 31, 2014

The following table reflects the percentages of full-time, first-time freshmen at the University returning in the Fall of the second through sixth years for the Fall semester of the years 2000 through 2014:

**RETENTION RATES OF FIRST-TIME FULL-TIME FRESHMEN  
FALL 2000 THROUGH FALL 2013**

<u>Fall Semester</u>	<u># of New Freshmen</u>	<u>% Returning Fall of Second Year</u>	<u>% Returning Fall of Third Year</u>	<u>% Returning Fall of Fourth Year</u>	<u>% Returning Fall of Fifth Year</u>	<u>% Returning Fall of Sixth Year</u>
2000	1,870	68%	53%	43%	33%	11%
2001	1,977	68%	53%	43%	18%	21%
2002	1,685	67%	52%	18%	33%	22%
2003	1,961	67%	19%	37%	30%	20%
2004	1,782	19%	41%	33%	26%	18%
2005						
Pre - Katrina	1,968	51%	39%	32%	26%	20%
2005						
Post - Katrina	215	79%	62%	53%	37%	19%
2006	951	69%	55%	47%	36%	20%
2007	1030	69%	53%	46%	30%	19%
2008	1210	69%	50%	43%	31%	13%
2009	1221	64%	50%	44%	27%	---
2010	1020	67%	55%	47%	---	---
2011	1044	65%	49%	---	---	---
2012	858	67%				
2013	842					

Source: University of New Orleans  
Office of Data Management, Analysis, and Reporting

The following table reflects the cumulative percentage of full-time, first-time freshmen at the University graduating after 4, 5, and 6 years for the Fall semester of the years 2000 through 2013:

**GRADUATION RATES OF FIRST-TIME FULL-TIME FRESHMEN  
FALL 2000 THROUGH FALL 2013**

Fall Semester	# of New Freshmen	Cumulative % Graduating After 4 Years	Cumulative % Graduating After 5 Years	Cumulative % Graduating After 6 Years
2000	1,870	7%	17%	24%
2001	1,977	7%	17%	24%
2002	1,685	5%	15%	22%
2003	1,961	5%	14%	21%
2004	1,782	5%	15%	20%
2005 Pre-Katrina	1,968	5%	15%	21%
2005 Post-Katrina	215	17%	33%	38%
2006	951	10%	27%	34%
2007	1,030	13%	25%	32%
2008	1,210	13%	27%	---
2009	1,221	15%	---	---
2010	1,020	---	---	---
2011	1,044			
2012	859			
2013	842			

Source: University of New Orleans  
Office of Data Management, Analysis, and Reporting

**Tuition and Fees**

Tuition and fees account for approximately 60% of total current unrestricted revenue of the University. Tuition and fees are set by the UL Board of Supervisors. The following table reflects the annual tuition and required fees of full-time resident and nonresident undergraduate students of the University for the fiscal years 2000-01 through 2014-15:

**FULL-TIME UNDERGRADUATE STUDENTS OF THE UNIVERSITY  
2000-01 THROUGH 2014-15**

<u>YEAR</u>	<u>RESIDENT</u>	<u>NONRESIDENT</u>
2000-01	\$2,752	\$9,796
2001-02	\$2,852	\$9,896
2002-03	\$3,016	\$10,060
2003-04	\$3,464	\$10,508
2004-05	\$3,702	\$10,746
2005-06	\$3,810	\$10,854
2006-07	\$3,810	\$10,854
2007-08	\$3,954	\$10,998
2008-09	\$4,222	\$11,618
2009-10	\$4,318	\$12,474
2010-11	\$4,758	\$14,347
2011-12	\$5,214	\$16,738
2012-13	\$5,850	\$17,862
2013-14	\$6,572	\$19,062
2014-15	\$7,392	\$21,002

The following table presents the Off Campus Fee revenues for the fiscal years 2001 through 2014:

**OFF CAMPUS FEE REVENUES  
FISCAL YEARS 2000-01 THROUGH 2013-14**

<u>Year</u>	<u>Amount</u>
2000-01	\$235,520
2001-02	\$279,595
2002-03	\$262,698
2003-04	\$263,933
2004-05	\$259,920
2005-06	\$11,970
2006-07	\$86,850
2007-08	\$133,245
2008-09	\$116,865
2009-10	\$129,195
2010-11	\$106,905
2011-12	\$104,145
2012-13	\$83,100
2013-14	\$100,395

Source: University of New Orleans  
Office of Business Affairs

## **Faculty and Staff**

As of June 30, 2014, there were 421 faculty members at the University, 305 of which are full-time faculty members and 116 of which are part-time. 280 (66.5%) of the faculty have doctoral degrees and Sixty-one percent (61%) of the faculty are tenured. The student-faculty ratio is 21:1 with an average class size of 27. Staff members total 1,186, which includes all administrative, graduate assistants, other professional, and classified employees (excludes gratis, student workers or intermittent employees.)

## **Degrees**

The University is accredited by the Southern Association of Colleges and Schools and offers bachelor's degrees in 40 major fields through the Colleges of Business Administration, Education, Engineering, Liberal Arts, and Sciences. Master's degrees in 42 fields and doctoral degrees in 11 major fields are available through the Graduate School. UNO also offers 1 graduate certificate (Hazards Policy Studies).

Since its first commencement in 1962, the University has awarded 83,402 degrees through Spring 2014. The University produces about 7.5 percent of Louisiana's graduates from public universities with baccalaureate degrees; approximately 13.3 percent of master's degrees; and about 9.8 percent of doctoral degrees for the 2012-13 academic year. In 2013-2014, the University awarded 1430 Bachelor's degrees, 592 Master's degrees, and 57 Doctoral degrees, for a total of 2,079 degrees awarded.

## **Financial Aid**

During the 2012-13 academic year, approximately 76.42% of the University's students received some form of financial aid. The total amount of this financial aid for 2012-13 was \$68,800,738. Of this amount 17.27% was derived from institutional sources, 65.26% from federal sources, 12.98% from state sources, and 4.49% from private sources.

## **Private Support**

Private giving through the UNO Foundation focuses on building the University's endowments and gifts and grants designated for specific purposes in the colleges and schools within the University, including professorships, scholarships, library and museum acquisitions, equipment and facilities, distinguished faculty chairs and fellowships, and other purposes that cannot be supported entirely with state funds. In calendar year 2013, the UNO Foundation received approximately \$10,660,052 in gifts and grants. The UNO Foundation also manages the University's endowments, which were valued at \$74,351,065 as of June 30, 2014.

In addition, the University of New Orleans International Alumni Association actively seeks support from the private sector to supplement State appropriations. Alumni gifts generated through the Association are used to support academic scholarships, alumni professorships, student jobs, faculty awards, and alumni programs, reunions, and publications. In 2012-2013, the Alumni Association received contributions of \$61,231.

## **General**

The University of New Orleans was founded in 1958 and is a selective admissions public university of which three-fourths are undergraduates and one fourth are graduate students in both masters and doctoral programs. UNO is classified as a Southern Regional Education Board Four Year II institution and primarily serves students in the greater New Orleans area with 87.9% of its students living in the State of Louisiana.

In the fall of 2013, the University had an enrollment of 9,323 (approximately 77% undergraduate and 23% graduate). The University anticipates an enrollment of 9,020 for the Fall 2014 semester. Given the current financial, sociological, and psychological climate in the New Orleans area, the University has embarked on an aggressive recruiting campaign through advertisements in television and print venues as well as selective placement of billboards statewide. The overall thematic scheme of the marketing campaign is that UNO is an excellent academic institution that is both relevant to the world through research and academic contributions and relevant to the metropolitan area through direct efforts in rebuilding, as well as, relevant to individuals by providing a top level education. In addition, this campaign focuses on these strengths the university possesses and also ties the institution more closely to the New Orleans community. UNO is not fundamentally changing who it is with this campaign, but rather it is making its excellent education and value known to a greater audience.

The University's primary recruitment market is Louisiana with secondary markets ranging largely in the South and Southeast United States. Furthermore, UNO targets its efforts on areas where enrollment growth potential exists in certain urban centers in the country (Houston, Dallas, Memphis, California areas). In addition to those areas, UNO has active representation in several US commonwealth areas and in numerous international markets (South/Central America, Asia). UNO is continuing to reach out to its Alumni Association, faculty, and staff for involvement in student recruitment.

**SUMMARY FINANCIAL INFORMATION**

**Financial Position**

The University began fiscal year 2013-2014 with an operating budget of \$106,606,773 which was comprised of State Appropriations in the amount of \$17,566,678, Self-Generated funds of \$72,566,669 and \$16,473,426 of Statutory Dedication and Overcollections funding. At the start of the fiscal year to help mitigate a reduction of state appropriations, the University was authorized to increase student tuition and fees by ten percent in 13-14.

The University begins fiscal year 2014-2015 with an operating budget of \$102,454,198, which was comprised of State Appropriations in the amount of \$30,059,616, Self-Generated funds of \$69,746,142 and \$2,648,440 of Statutory Dedication funding. At the start of the fiscal year, through the LA Grad Act, the University was authorized to increase student tuition and fees in 13-14 by ten percent.

**Operating Budget and State Appropriations**

A significant amount of the University's current unrestricted revenues are derived from the State general fund appropriations. The Constitution and statutes of the State require the Board of Regents to design a formula (the "Formula") providing for the distribution of State tax revenues to institutions of higher education. The Board of Regents is a constitutionally created board whose powers include budgetary responsibility for all public institutions of higher education. The Formula is prepared pursuant to a hearing held each year by the Board of Regents. Institutions share in the formula based on student credit hours accumulated, operating and maintenance expenses attributable to building space and charges associated with utilities.

The managing board of each college and university is required to submit to the Board of Regents estimates of its financial requirements and receipts for the ensuing fiscal year. The Board of Regents prioritizes these requests and submits to the Division of Administration, Office of the Governor (the "Division"), and to the Legislature, a request for funding of the Formula. Generally, the Legislature funds the Formula at an amount less than requested. The colleges and universities are not in a position to itemize their budgets until the level of the Formula is established. Consequently, the Legislature appropriates lump sums to the managing boards of the various colleges and universities, which then submit itemized budgets to the Board of Regents for review. These budgets are then transmitted to the Division and the Joint Legislative Committee on the Budget for consideration.

Self-generated revenues of public colleges and universities can be generally categorized as either restricted or unrestricted revenues. The decision to designate Dedicated Revenues pledged to the Bonds into a restricted fund is within the discretion of the Board.

**State Appropriations**

The following table reflects total State general fund appropriations to State higher education, to the UL System and to the University, as well as, (i) total State general fund appropriations to the UL System as a percentage of total State higher education appropriations and (ii) total University State general fund appropriations as a percentage of total UL State general fund appropriations for fiscal year 2014-15. Years 2006-07 through 2010-2011 were reported as part of the LSU System. During FY 2012, UNO changed management board from LSU System to University of Louisiana System (ULS). UNO's budget was transferred to the UL System and reported as part of the UL System.

**STATE GENERAL FUND APPROPRIATIONS TO HIGHER EDUCATION, SYSTEM AND UNIVERSITY**

FISCAL YEAR	STATE HIGHER EDUCATION TOTAL APPROPRIATIONS	UL SYSTEM TOTAL APPROPRIATIONS	% UL SYSTEM TO TOTAL STATE HIGHER EDUC. APPROPRIATIONS	UNIVERSITY TOTAL APPROPRIATION	% UNIVERSITY TO UL SYSTEM APPROPRIATION
2006-07	\$1,421,662,160	\$673,220,907	47.35%	\$65,669,431	9.75%
2007-08	\$1,588,482,746	\$744,488,468	46.87%	\$73,837,826	9.92%
2008-09	\$1,715,836,512	\$722,337,645	42.10%	\$70,887,320	9.81%
2009-10	\$1,431,668,754	\$669,931,058	46.79%	\$65,220,738	9.74%
2010-11	\$1,219,841,602	\$622,961,860	51.07%	\$61,373,192	9.85%
2011-12*	\$1,290,047,558	\$518,205,413	40.17%	\$47,676,321	9.20%
2012-13	\$1,175,660,258	\$294,731,579	25.07%	\$39,381,233	13.36%
2013-14	\$1,119,490,212	\$249,876,441	22.32%	\$34,040,104	13.62%
2014-15	\$1,131,183,763	\$240,827,031	21.29%	\$32,708,056	13.58%

\* UNO Appropriation was moved from LSU System to ULS after the December 2011 transfer.

Source: Appropriations for State Higher Education obtained from Executive Budget Statewide Summary. The LSU System and the University appropriations for the years 2005-06 through 2008-09 obtained from LSU System BA-7 Tracking Sheets, and includes state appropriated statutory dedications, but excludes LSU Health Care Services Division (HCSD) appropriations. Data for the years 2009-10 through 2012-13 was derived from reports compiled by the State Office of Planning and Budget. Data for fiscal years 2014 and 2015 was derived from Board of Regents distribution report.



**TOTAL REVENUES OF UNIVERSITY BY SOURCE**  
**FISCAL YEARS 2004-2005 THROUGH 2013-14**

Year*	UNRESTRICTED						RESTRICTED				TOTAL
	STATE APPROPRIATIONS		TUITION AND FEES		OTHER REVENUES		Auxiliary Enterprises	% of Total	Restricted Funds	% of Total	
	Amount	% of Total	Amount	% of Total	Amount	% of Total					
2004-05	54,885,110	26.33%	58,837,091	28.23%	5,143,855	2.47%	15,159,796	7.27%	74,416,259	35.70%	208,442,111
2005-06	** 50,432,223	27.66%	35,576,322	19.51%	2,178,202	1.19%	8,708,716	4.78%	85,448,346	46.86%	182,343,809
2006-07	65,669,431	32.97%	42,323,615	21.25%	2,240,949	1.13%	11,466,468	5.76%	77,452,780	38.89%	199,153,243
2007-08	73,837,826	35.08%	42,729,516	20.30%	3,552,581	1.69%	12,919,768	6.14%	77,419,775	36.79%	210,459,466
2008-09	** 70,792,390	33.07%	46,228,264	21.60%	4,439,786	2.07%	14,559,801	6.80%	78,040,923	36.46%	214,061,164
2009-10	** 59,703,377	28.37%	50,208,442	23.86%	4,686,211	2.23%	15,650,318	7.44%	80,162,192	38.10%	210,410,540
2010-11	** 65,745,495	30.32%	54,856,692	25.30%	5,151,464	2.38%	13,739,658	6.34%	77,370,842	35.68%	216,864,151
2011-12	** 44,334,821	24.82%	57,356,431	32.12%	5,648,844	3.16%	13,790,866	7.72%	57,461,044	32.17%	178,592,006
2012-13	38,325,759	22.04%	58,247,355	33.49%	6,349,821	3.65%	14,508,371	8.34%	56,479,201	32.48%	173,910,507
2013-14	34,040,104	20.55%	58,785,407	35.49%	4,514,908	2.73%	13,280,215	8.02%	55,041,525	33.23%	165,662,159

\*\* Mid year state appropriation budget cut FY 05-06 -- \$6.5 million; FY 08-09 -- \$3.2 million; FY 09-10 -- \$5.3 million; FY 10-11--\$1.6 million; FY 11-12--\$2.3 million; FY 12-13--\$948 thousand

**UNRESTRICTED REVENUES OF UNIVERSITY BY SOURCE**  
**FISCAL YEARS 2004-05 THROUGH 2013-14**

Year*	TOTAL UNRESTRICTED	STATE APPROPRIATIONS		TUITION AND FEES		OTHER REVENUES	
		Amount	% of Total	Amount	% of Total	Amount	% of Total
2004-05	118,866,056	54,885,110	46.17%	58,837,091	49.50%	5,143,855	4.33%
2005-06	88,186,747	** 50,432,223	57.19%	35,576,322	40.34%	2,178,202	2.47%
2006-07	110,233,995	65,669,431	59.57%	42,323,615	38.39%	2,240,949	2.03%
2007-08	120,119,923	73,837,826	61.47%	42,729,516	35.57%	3,552,581	2.96%
2008-09	121,460,440	** 70,792,390	58.28%	46,228,264	38.06%	4,439,786	3.66%
2009-10	114,598,030	** 59,703,377	52.10%	50,208,442	43.81%	4,686,211	4.09%
2010-11	125,753,651	** 65,745,495	52.28%	54,856,692	43.62%	5,151,464	4.10%
2011-12	107,340,096	** 44,334,821	41.30%	57,356,431	53.43%	5,648,844	5.26%
2012-13	102,922,935	38,325,759	37.24%	58,247,355	56.59%	6,349,821	6.17%
2013-14	97,340,419	34,040,104	34.97%	58,785,407	60.39%	4,514,908	4.64%

\* Years 2004-05 to 2012-13 - audited

\*\* Mid year state appropriation budget cut FY 05-06 -- \$6.5 million; FY 08-09 -- \$3.2 million; FY 09-10 -- \$5.3 million; FY 10-11--\$1.6 million; FY 11-12--\$2.3 million; FY 12-13--\$948 thousand

Source: University of New Orleans  
Office of Business Affairs

**RESTRICTED REVENUES OF UNIVERSITY BY SOURCE**  
**FISCAL YEARS 2004-05 THROUGH 2013-14**

Year*	TUITION AND CHARGES		GRANTS AND CONTRACTS						AUXILIARY		OTHER		TOTAL	
	Amount	% of	STATE AND LOCAL		FEDERAL		PRIVATE		Amount	% of	Amount	% of	Amount	% of
		Total	Amount	Total	Amount	Total	Amount	Total		Total		Total		
2004-05	12,107,964	13.52%	15,853,820	17.70%	30,576,126	34.13%	10,627,899	11.86%	15,159,796	16.92%	5,250,450	5.86%	89,576,055	100.00%
2005-06	7,455,437	8.73% **	28,958,894	33.89%	25,135,450	29.42%	10,815,162	12.66%	8,708,716	10.19%	4,375,021	5.12%	85,448,680	100.00%
2006-07	9,563,229	10.75%	16,181,997	18.20%	31,814,838	35.78%	13,556,714	15.25%	11,466,468	12.90%	6,336,002	7.13%	88,919,248	100.00%
2007-08	10,054,375	11.13%	19,586,267	21.68%	26,195,997	29.00%	16,766,353	18.56%	12,919,768	14.30%	4,816,783	5.33%	90,339,543	100.00%
2008-09	10,609,713	11.46%	23,025,768	24.87%	24,324,455	26.27%	17,037,633	18.40%	14,559,801	15.72%	3,043,354	3.29%	92,600,724	100.00%
2009-10	9,881,083	10.31%	20,086,494	20.97%	29,686,000	30.98%	15,880,015	16.57%	15,650,318	16.34%	4,628,600	4.84%	95,812,510	100.00%
2010-11	10,217,564	11.21%	12,435,856	13.65%	31,456,568	34.53%	18,061,686	19.82%	13,739,658	15.09%	5,199,168	5.71%	91,110,500	100.00%
2011-12	9,494,280	13.32%	12,209,217	17.14%	24,888,477	34.93%	7,221,697	10.13%	13,790,866	19.36%	3,651,542	5.13%	71,256,079	100.00%
2012-13	10,615,589	14.95%	11,647,787	16.41%	20,131,921	28.36%	11,112,276	15.65%	14,508,371	20.44%	2,975,614	4.20%	70,991,558	100.00%
2013-14	11,132,941	16.29%	12,279,895	17.98%	17,820,917	26.08%	10,243,716	14.99%	13,280,215	19.44%	3,564,056	5.22%	68,321,740	100.00%

\* Years 2004-05 to 2012-13 - audited

\*\* Includes \$14 million Board of Regents pass-through grant from U.S. Department of Education related to Hurricane Katrina relief.

Source: University of New Orleans  
Office of Business Affairs

## Student Housing

In late fall 2007 the University replaced Bienville Hall, a high-rise dormitory, with the Pontchartrain Hall facility in order to upgrade and modernize its housing facilities and to remain competitive in the student housing market. Bienville Hall was been taken off line and decommissioned for use. The new facility has enabled the University to expand student housing facilities to support student life and its recruiting efforts. The Board of Supervisors of the University of Louisiana System, as lessor for the benefit of the University, leased a portion of its grounds located on the campus of the University, to the University of New Orleans Research and Technology Foundation (Foundation) pursuant to a ground lease agreement for construction of the resident facilities (Pontchartrain Hall) effective August 8, 2006.

The Foundation financed the project through a \$38M loan agreement with the Louisiana Public Facilities Authority (LPFA). The loan is backed by revenue bonds issued by the LPFA, a public trust and public corporation of the State of Louisiana organized to promote and encourage a wide range of public and industrial activities within the State. The University has leased the facility from the Foundation. The University anticipates making lease payments from Pontchartrain Hall revenues and revenues from other sources (such as married student housing, food service fees, bookstore revenues, campus copy center, vending machines and parking). The University has previously pledged revenues from certain Auxiliary enterprises for the payment of debt service on University issued revenue bonds. The University must first satisfy the debt service on these University issued revenue bonds prior to making rent payments under the lease with the Foundation. The rent payments under the lease will be equal to that of the Foundation's debt service on the LPFA loan. The University shall not have any ownership interest in the facility during the term of the ground lease; nor shall the University have any financial obligations other than those addressed by the lease agreement.

The new facility has provided a modern alternative to the other University campus housing facilities. There are 740 useable beds in (22) efficiency units, (55) 2 bedroom units and (152) 4 bedroom suites. The efficiency room rates for the Fall 2014 semester are \$4,020. The rates for the two bedroom suites are \$3,370. There are (76) 90 sqft 4 bedroom suites and (76) 97 sqft 4 bedroom suites for which the rates were \$2,620 and \$2,720, respectively. Residents have all-inclusive laundry package included. Discounts are available for academic term and full year leases.

The University's married/family housing, Lafitte Village Apartments, closed in 2005 due to Hurricane Katrina, but reopened in Fall of 2012. There are 120 apartment units in Lafitte Village; one bedroom units (48) which rented for \$710 per month and two bedroom units (72) which rented for \$810 per month.

Privateer Place, an apartment complex, on University grounds is operated by Campus Living Villages, formerly Housing Partnership III, LTD. (the "Partnership"). The University derives revenue from this facility pursuant to a lease agreement between the University and the Partnership. For fiscal year 2013-2014, this arrangement generated revenues of \$2,000.00 in base rent, and \$0.00 in percentage rent to the University. Phases 1 and 2 of Privateer Place have a total of 816 beds in a combination of efficiency apartments, 2-bedroom and 4-bedroom units. For the 2014-2015 fiscal year, the cost of an efficiency apartment (1 bed) was \$690 per month, a 2-bedroom was \$515 per month per person and a 4-bedroom was \$419 per month per person. Revenues received from student tenants by the Partnership are not deemed Auxiliary Revenues.

With the transfer to the University of Louisiana System, as of the Fall 2013 term, UNO is complying with UL policy to require that all unmarried, full-time undergraduate students regardless of age or emancipation status, live in campus residence halls as long as space is available. Overall student housing occupancy has improved as a result.

The following table reflects the capacity, occupancy and percent of occupancy of the University residence halls and apartments for the Fall semesters 2010 to 2014:

**RESIDENCE HALL AND APARTMENT OCCUPANCY  
FALL 2010 THROUGH FALL 2014**

	Fall 2014 Projected	<u>Fall 2013</u>	<u>Fall 2012</u>	<u>Fall 2011</u>	<u>Fall 2010</u>
<b><u>Pontchartrain Hall</u></b>					
Available beds	740	740	740	740	740
Occupied beds	<u>695</u>	<u>669</u>	<u>632</u>	<u>673</u>	<u>729</u>
Percentage	<u>93.9%</u>	<u>90.4%</u>	<u>85.4%</u>	<u>90.9%</u>	<u>98.5%</u>
<b><u>Lafitte Village *1</u></b>					
Available beds	120	120	120		
Occupied beds	<u>118</u>	<u>114</u>	<u>39</u>		
Percentage	<u>98.3%</u>	<u>95.0%</u>	<u>32.5%</u>		
<b><u>Privateer Place *2</u></b>					
Available beds *3	816	816	816	816	816
Occupied beds	<u>692</u>	<u>677</u>	<u>681</u>	<u>543</u>	<u>498</u>
Percentage	<u>84.8%</u>	<u>83.0%</u>	<u>83.5%</u>	<u>66.5%</u>	<u>61.0%</u>
<b><u>Total Student Housing</u></b>					
Available beds	1676	1676	1676	1556	1556
Occupied beds	<u>1505</u>	<u>1460</u>	<u>1352</u>	<u>1216</u>	<u>1227</u>
Percentage	<u>89.8%</u>	<u>87.1%</u>	<u>80.7%</u>	<u>78.1%</u>	<u>78.9%</u>

\*1 Lafitte Village Apartments suffered flood and wind damage from Hurricane Katrina.

The facility reopened in Fall 2012.

\*2 Privateer Place is privatized housing operated by Campus Living Villages

\*3 Approximately 25% of the curre

The following table shows the relative revenue contribution of each Auxiliary Enterprise for the fiscal years 2009-10 through 2013-14:

**HISTORICAL AUXILIARY ENTERPRISE REVENUES  
for fiscal years 2009-10 to 2013-14**

	<b>FY 2013-14 (1)</b>		<b>FY 2012-13</b>		<b>FY 2011-12</b>		<b>FY 2010-11</b>		<b>FY 2009-10</b>	
	<u>Amount</u>	<u>% Total</u>	<u>Amount</u>	<u>% Total</u>	<u>Amount</u>	<u>% Total</u>	<u>Amount</u>	<u>% Total</u>	<u>Amount</u>	<u>% Total</u>
Student Housing (2)	4,569,274	34.41%	3,890,234	26.81%	3,610,020	26.18%	3,545,549	25.81%	3,790,991	24.22%
Food and Vending Services (3)	2,460,622	18.53%	2,378,403	16.39%	2,698,494	19.57%	2,684,702	19.54%	2,808,480	17.95%
University Center (4)	699,602 (6)	5.27%	4,575,061	31.53%	4,099,111	29.72%	4,078,013	29.68%	4,692,424	29.98%
Campus Copy Center (5)	24,030	0.18%	24,190	0.17%	24,139	0.18%	24,051	0.18%	24,000	0.15%
Parking, Traffic and Safety Services	635,762	4.78%	668,593	4.60%	644,968	4.67%	737,148	5.36%	\$749,948	4.79%
Intercollegiate Athletics	4,890,925	36.84%	2,971,890	20.49%	2,714,134	19.69%	2,670,195	19.44%	3,584,474	22.91%
<b>Total</b>	<b><u>\$13,280,215</u></b>	<b><u>100.00%</u></b>	<b><u>\$14,508,371</u></b>	<b><u>100.00%</u></b>	<b><u>\$13,790,866</u></b>	<b><u>100.00%</u></b>	<b><u>\$13,739,658</u></b>	<b><u>100.00%</u></b>	<b><u>\$15,650,317</u></b>	<b><u>100.00%</u></b>

(1) Unaudited

(2) Includes Bienville Hall Dormitory and Lafitte Village Apartments through 2006-2007--Pontchartrain Hall replaced Bienville Hall (BH) and BH became a general purpose building. Lafitte Village Apartments due to Hurricane Katrina damage in August 2005 did not reopen until Fall 2012.

(3) Includes The Cove (which has been closed since Hurricane Katrina-August 2005, reopened in Spring semester 2012), University Center Cafeteria, Flambeau Room, catering and campus-wide vending. The food services operation is under contract with ARAMARK.

(4) Includes the University Center (UC) Bookstore and UC Building operations.

(5) The printing and copying services are contracted with IKON Office Solutions, Inc.

(6) UNO Bookstore has been privatized and now operated by Follett Higher Education

Tables 1 through 5 present analyses of revenues, expenditures and debt service of the Auxiliary Enterprises for the fiscal years ended June 30, 2010 through 2014:

**UNIVERSITY OF NEW ORLEANS  
AUXILIARY ENTERPRISES**

**Table 1  
STUDENT HOUSING  
ANALYSIS OF REVENUES AND EXPENDITURES  
FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<b>Unaudited</b>		<b>Audited</b>		
	<b>2013-14</b>	<b>2012-13</b>	<b>2011-12</b>	<b>2010-11</b>	<b>2009-10</b>
Revenues	\$ 4,569,274	\$ 3,890,234	\$ 3,610,020	\$ 3,545,549	\$ 3,790,991
Operating Expenditures	1,708,025	1,566,850	1,514,364	1,456,658	1,679,854
Revenues Available to Pay Debt Service and Lease Payments	2,861,249	2,323,384	2,095,656	2,088,891	2,111,137
Debt Service (portion of 2004B)	41,016	32,386	34,152	19,817	10,236
Lease Payment (2006 Series)	2,323,224	2,271,824	2,217,824	0	2,132,449
Excess of Revenues over/(under) Expenditures	<u>\$ 497,009</u>	<u>\$ 19,174</u>	<u>\$ (156,320)</u>	<u>\$ 2,069,074</u>	<u>\$ (31,548)</u>

NOTE: Student Housing as presented above includes the Pontchartrain Hall (opened in late 2007), Lafitte Village Apartments (Reopen until Fall 2012; closed after Hurricane Katrina, August 2005), and Privateer Place. 2010-11 lease payment was made from available unrestricted funds.

**Table 2  
FOOD AND VENDING SERVICES  
ANALYSIS OF REVENUES AND EXPENDITURES  
FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<b>Unaudited</b>		<b>Audited</b>		
	<b>2013-14</b>	<b>2012-13</b>	<b>2011-12</b>	<b>2010-11</b>	<b>2009-10</b>
Revenues	\$ 2,460,622	\$ 2,378,403	\$ 2,698,494	\$ 2,684,702	\$ 2,808,480
Expenditures	2,254,457	2,192,261	2,474,026	2,465,137	2,741,404
Debt Service (allocation of 2004B)	2,386	6,032	5,545	7,091	5,409
Total Expenditures	2,256,843	2,198,293	2,479,571	2,472,228	2,746,813
Excess of Revenues over/(under) Expenditures	<u>\$ 203,779</u>	<u>\$ 180,110</u>	<u>\$ 218,923</u>	<u>\$ 212,474</u>	<u>\$ 61,667</u>

NOTE: Food and vending services include The Cove (which reopened in Spring semester 2012), The University Center Cafeteria, Subway, Starbucks, Catering and campus wide vending. The food services are currently contracted to ARAMARK. Students purchase a dining card utilizing a declining balance plan whereby charges are deducted from the value of the card. All you can eat meals are also included as an option for residential meal plans and commuters.

**Table 3  
UNIVERSITY CENTER  
(exclusive of University Center Food Services)  
ANALYSIS OF REVENUES AND EXPENDITURES  
FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<b>Unaudited</b>		<b>Audited</b>		
	<b>2013-14</b>	<b>2012-13</b>	<b>2011-12</b>	<b>2010-11</b>	<b>2009-10</b>
Revenues	\$ 699,602	\$ 4,575,061	\$ 4,099,111	\$ 4,078,013	\$ 4,692,424
Expenditures	555,222	4,530,293	3,994,208	4,100,350	4,682,807
Debt Service (allocation of 2004B)	31,104	36,033	34,568	46,112	57,920
Total Expenditures	586,326	4,566,326	4,028,776	4,146,462	4,740,727
Excess of Revenues over/(under) Expenditures	<u>\$ 113,276</u>	<u>\$ 8,735</u>	<u>\$ 70,335</u>	<u>\$ (68,449)</u>	<u>\$ (48,303)</u>

NOTE: The University Center (UC) includes the Bookstore, UC administration, building services and miscellaneous activities. The food services operation has been combined with Food and Vending Services above. Effective July 1, 2013, UNO Bookstore was privatized and operated by Follett Higher Education.

**Table 4**  
**CAMPUS COPY CENTER**  
**ANALYSIS OF REVENUES AND EXPENDITURES**  
**FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<u>Unaudited</u>	<u>Audited</u>			
	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>
Revenues	\$ 24,030	\$ 24,190	\$ 24,139	\$ 24,051	\$ 24,000
Expenditures	10,926	7,080	8,323	7,916	18,769
Debt Service (allocation of 2004B)	299	1,519	1,377	1,704	2,088
Total Expenditures	11,225	8,599	9,700	9,620	20,857
over/(under) Expenditures	<u>\$ 12,805</u>	<u>\$ 15,591</u>	<u>\$ 14,439</u>	<u>\$ 14,431</u>	<u>\$ 3,143</u>

NOTE: Printing and copying services are contracted with IKON Office Solutions, Inc.

**Table 5**  
**PARKING, TRAFFIC AND SAFETY SERVICES**  
**ANALYSIS OF REVENUES AND EXPENDITURES**  
**FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<u>Unaudited</u>	<u>Audited</u>			
	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>
Revenues	\$ 635,762	\$ 668,593	\$ 644,968	\$ 737,148	\$ 749,948
Expenditures	255,515	287,458	376,207	123,706	248,069
Debt Service (allocation of 2004B)	325,000	325,000	325,918	325,000	325,000
Total Expenditures	580,515	612,458	702,125	448,706	573,069
Excess of Revenues over Expenditures	<u>\$ 55,247</u>	<u>\$ 56,135</u>	<u>\$ (57,157)</u>	<u>\$ 288,442</u>	<u>\$ 176,879</u>

The following is a summary of revenue and expenditures of the Auxiliary Enterprises, excluding Intercollegiate Athletics of the University for the fiscal years ended June 30, 2010 through 2014 excluding debt service:

**HISTORICAL AUXILIARY ENTERPRISE REVENUES AND EXPENDITURES**  
**FOR THE FISCAL YEARS ENDED JUNE 30TH**

	<u>Unaudited</u>	<u>Audited</u>			
	<u>2013-14</u>	<u>2012-13</u>	<u>2011-12</u>	<u>2010-11</u>	<u>2009-10</u>
Total Revenues (1)	\$ 8,389,290	\$ 11,536,481	\$ 11,076,732	\$ 11,069,463	\$ 12,065,843
Total Operating Expenditures excluding debt service and lease obligations	4,784,145	8,583,942	8,367,128	8,153,767	9,370,903
Revenues Available to Pay Debt Service and Lease Payments	3,605,145	2,952,539	2,709,604	2,915,696	2,694,940
Debt Service (Aux. portion 2004B)	399,805	400,970	401,560	399,724	400,653
Lease Payment (2006 Series)	2,323,224	2,271,824	2,217,824	0	2,132,449
Excess of Revenues over/(under) Expenditures	<u>882,116</u>	<u>279,745</u>	<u>90,220</u>	<u>2,515,972</u>	<u>161,838</u>

(1) Gross revenues for FY2014 was lower with the privatization of UNO Bookstore.